

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,109

Friday September 2 1983

D 8523 B

Winning a round  
in the fight for  
Lebanon, Page 11

## NEWS SUMMARY

### GENERAL

#### Moslems reject Gemayel talks call

Leaders of the pro-Syrian National Salvation Front of Lebanon rejected President Amin Gemayel's call for talks as sporadic clashes continued in Beirut.

#### Oil rig danger

An oil rig was drifting towards reefs in stormy seas off western Australia after a towline broke. Its 32-man crew was rescued by helicopter.

#### Release "possible"

Six Zimbabwean air force officers detained after acquittal on sabotage charges may be released soon, a government minister was reported as saying.

#### Italy pay row ends

Italian Government settled a long-running pay dispute involving the country's 1.5m private sector engineering workers.

#### Peace protest

About 2,000 peace protesters blocked a U.S. military base in Muntagen, West Germany, over plans to deploy U.S. nuclear missiles.

#### Quake drill

Millions of Japanese took part in an earthquake emergency drill marking the 60th anniversary of the Kanto quake which killed 140,000.

#### Student killed

Manila: A student died and 40 people were injured as police opened fire on demonstrators at Wednesday's funeral of assassinated opposition leader Benigno Aquino.

#### Yugoslav road deaths

Nine died and 14 were injured when a truck and a minibus crashed near Kumanovo in southern Yugoslavia.

#### Bomb arrests

Corsean police arrested five "separatist sympathisers" after bombs destroyed an Air France minibus near northern Bastia and damaged buildings in other parts of the island.

#### Blaze kills 42

Two fuel tanker rail cars exploded in a fire in Hong Kong, killing 42 and injuring hundreds, after a train was derailed.

#### Asylum refused

West Germany refused political asylum to a Soviet soldier interned in Switzerland after being handed over by Afghan guerrillas.

#### Defector's gold

A Chinese air force pilot who flew into South Korea last month was given \$3.5m in gold as a reward for his defection.

#### Briefly...

India is considering a law to halt sexual harassment of women.

Five members of a gang of robbers in Shanghai have been sentenced to death.

Ten Soviet students arrived in Peking to study Chinese language and literature.

Uruguay outlawed the country's only human rights group.

Fire destroyed two floors of a Copenhagen hotel. No one was seriously hurt.

### BUSINESS

#### BP lifts quarterly profits to £219m

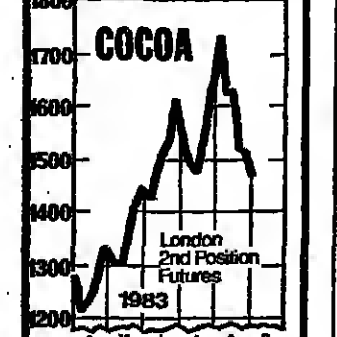
BRITISH PETROLEUM lifted its second quarter net income to £219m (\$149m) against £74m in the first quarter after a sharp improvement in oil refining and marketing.

The company's profit was £233m - higher than any of the previous five quarters - after adjusting for the cost of replacing oil stocks at current prices.

WALL STREET closed down 9.35 at 1,266.81. Full share listings, Pages 26-28.

LONDON: FT Industrial ordinary index rose 1.2 to 706.8. Page 26; FT share information service, Pages 29-31.

TOKYO: Nikkei Dow index added 33.92 to 2,223.35. Stock Exchange index rose 2.19 to 680.72. Page 25; Leading share prices, other exchanges, Page 28.



COCOA prices on the London futures market fell to the lowest level for two months. The December close was down 58¢ to £1,406.5 a tonne.

DOLLAR dipped to DM 2.095 (DM 2.097), but was unchanged against the franc at FF 8.11. It rose to SwFr 2.187 (SwFr 2.186) and to Y248.5 (Y248.2). Its trade-weighted index was 129.4 (129.5). In New York it closed at DM 2.763; FF 8.1355; SwFr 2.1937; and Y247.27.

STERLING rose 50 points to \$1.499. It also rose to DM 4.025 (DM 4.023), FF 8.1215 (FF 8.1212), SwFr 3.28 (SwFr 3.2675) and Y270 (Y268). Its trade-weighted index was 85.5 (85.2). In New York it closed at \$1.4955.

GOLD rose \$2 in London to \$419. In Zurich it was \$410. In New York, the Comex September settlement was \$415.4 (\$414.4).

In New York the Comex September settlement closed at \$415.4 (\$414.4).

Marine Midland, the U.S. money centre bank which is 51 per cent owned by the Hongkong and Shanghai Banking group, has reached an agreement to buy all the shares of CM & M group, a major Wall Street government securities dealer, for between \$55m and \$70m.

BRITISH AEROSPACE won orders worth £3m (\$5.9m) for three turboprop Jetstream 31, and one 125-800 business jet.

COOPERS & LYBRAND, one of the world's big eight accountancy firms, has merged its Japan office with Chuo audit company.

CREDIT LYONNAIS Bank Nederland first-half profits fell by 42 per cent to Fl 24.6m (\$8.2m). Page 13.

G. J. COLES, Australian retailer increased net profits for the year to A\$82.4m (U.S.\$72.5m). Page 14.

CHUNG KONG (Holdings), net profits fell to HK\$ 151.1m (U.S.\$8.4m) for the half-year, mainly because of the collapse of Hong Kong's property market. Page 13.

BANGLADESH is hoping for a 1,200km gas pipeline project.

TATE & LYLE surprised the London Stock Exchange by announcing a rights issue worth more than £42m (\$28m). Lex, Page 12.

## U.S. says Soviet jet shot down 747

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON AND OUR FOREIGN STAFF

THE U.S. last night accused the Soviet Union of shooting down a South Korean Boeing 747 airliner over the north-west Pacific with the likely loss of all 269 people aboard.

Mr George Shultz, the U.S. Secretary of State, said in Washington that the MiG-23 swing-wing interceptor jet had shot down the airliner with a missile after it had been tracked by up to eight Soviet aircraft for up to 2½ hours. He condemned the "appalling act".

The Soviet Union said yesterday that an unidentified aircraft twice violated Soviet airspace and that Soviet fighters "were sent aloft" to help it land. The brief report by the official news agency Tass did not admit to shooting down the 747.

The U.S. said yesterday that it was considering requesting a meeting of the UN Security Council to deal with the disappearance of the airliner.

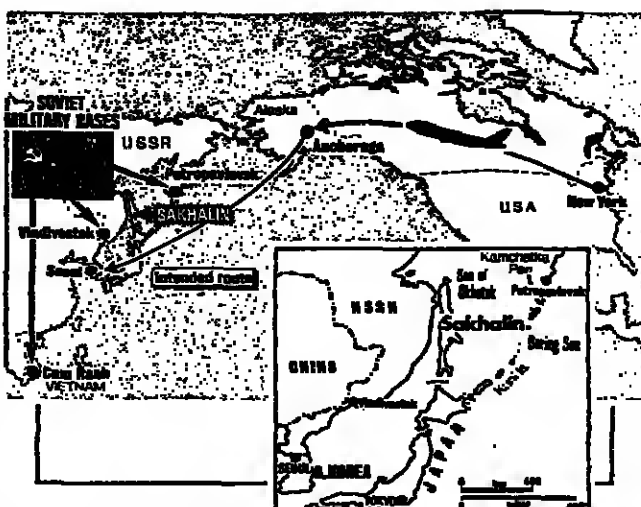
In Tokyo, Mr Shintaro Abe, the Japanese Foreign Minister, said the airliner was "almost certainly" shot down by the Soviet Union. Japan was especially concerned, Mr Abe said, because the airliner was carrying 27 Japanese passengers. His statement was described as unfriendly by the Soviet ambassador.

Mr Lee Jin-Hie, South Korea's Minister of Culture and Information, said in Seoul that if the aircraft had indeed been shot down by a third country it represented a grave violation of international law. The outcry in Washington was made all the greater by the presence on the aircraft of a U.S. Congressman, Mr Larry McDonald, an extreme right-wing Georgia Democrat.

President Ronald Reagan, at his California ranch, said that "no circumstances" could justify the unprecedented attack on the unarmed civilian airliner, which had strayed over Soviet air space in the vicinity of a major military base. He instructed Mr Shultz to seek an immediate and full account of the incident from the Soviet authorities.

Officials said that the U.S. had called off earlier attempts to locate the wreckage, which had fallen in Soviet territory, but that five American F-15 fighters had been sent to northern Japan from Okinawa to protect U.S. aircraft should the search resume.

Mr Shultz gave a detailed account of the shooting of the aircraft, apparently put together from U.S. radar tracking and monitoring of



the Soviet pilots' conversations. At least eight Soviet fighters had "reacted at one time or another to the airliner," he said.

U.S. officials added, however, that the airliner had been given no warning.

A grim-faced Mr Shultz, his voice sometimes quavering, said that Korea Air Lines flight No. 007

had left Anchorage, Alaska, at 1400 GMT on Wednesday on route from New York to Seoul.

"At approximately 1800 hours, the aircraft came to the attention of Soviet radar. It was tracked constantly by the Soviets from that time," he said.

"The aircraft strayed into Soviet air space over the Kamchatka pen-

insula, over the Sea of Okhotsk and over Sakhalin Island. The Soviets tracked the commercial airliner for some 2½ hours.

"A Soviet pilot reported visual contact with the aircraft at 1812 hours. The Soviet aircraft was, we know, in constant contact with its ground control."

"At 1821 hours the Korean aircraft was reported by the Soviet pilot at 10,000 metres. At 1826 hours the Soviet pilot reported that he fired a missile and the target was destroyed."

"At 1830 hours the Korean aircraft was reported by radar at 5,000 metres. At 1836 hours the Korean plane disappeared from radar screens."

The pilot who shot down the aircraft reported after the attack "that he had in fact fired a missile, that he had destroyed the target and that he was breaking away," Mr Shultz said.

"About an hour later, Soviet controllers ordered a number of their search aircraft to conduct search and rescue activity in the vicinity of the last position of the Korean airliner reflected by Soviet tracking. One of these aircraft reported find-

ing kerosene on the surface of the seas in that area."

Mr Shultz said: "The United States reacts with revulsion to this attack. The loss of life appears to be heavy. We can see no excuse whatsoever for this appalling act."

The White House said that Mr Reagan was in close touch with his security advisers and would continue to stay abreast of developments, but that he had no immediate plans to return to Washington.

Mr Reagan said that he was "very concerned and deeply disturbed" by the incident. The Soviet Union owed the whole world an explanation, he added.

In Washington, Mr Tip O'Neill, the Democratic Speaker of the House of Representatives, denounced the act as "unbelievably barbaric." Other Congressmen warned that U.S.-Soviet arms control negotiations about to resume in Geneva could be severely affected.

"It is going to have a very, very negative impact upon the disposition of the American people and our

Continued on Page 12  
Shultz press conference and Tass statement, Page 4

## Wage law threat to Brazil debt package

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE BRAZILIAN Government's prospects of securing the passage through Congress of wage limitation legislation regarded as essential for the success of the country's austerity programme looked dim yesterday, following the failure by Sr Antonio Delfino Netto, the Planning Minister, to overcome widespread resistance to the measure within the governing Partido Democrático Social.

The "International Monetary Fund and the bank creditors' Advisory Committee are believed to be unanimous in rejecting any premature disbursement of loan funds to Brazil, or preparation of new financing, without an assurance that the salary law, Decree-Law 2045, will come into force.

The measure was announced by President Joao Figueiredo in July at a time when Brazil was coming under great pressure from the IMF and the Bank for International Settlements to take effective steps to reduce public sector spending and curb rising inflation.

Decree-Law 2045 limits all salary rises to a maximum of 80 per cent of the inflation index - an index

currently lagging behind the rate of actual price rises - and is therefore responsible for a severe squeeze on living standards. It came into effect immediately but requires congressional approval to become law.

The main opposition party, the Partido do Movimento Brasileiro Democrático, is firmly committed to overturning the measure, as are the three smaller left-wing and left-of-centre parties. Together these parties have a small majority in the Chamber of Deputies, the lower house of Congress.

To make matters worse for Sr Delfino Netto and the President, the officially created PDS is racked by internal divisions. A dissident faction, commanding the support of about a quarter of the party's congressional members, has declared its opposition to the salary law.

On Wednesday Sr Delfino Netto warned the PDS that rejection of Decree-Law 2045 would mean more inflation and unemployment, as well as tougher overall adjustments to the economy. Refusing to bargain over the measure, he said that "Without 2045 there won't be any success."

He held out the alluring prospect of a "dramatic fall" in inflation within a year, or "at most a year and a half" if the IMF-imposed measure was passed. Preliminary figures for August show that inflation has reached a new record annual rate of 132 per cent and is likely to be over 170 per cent by the end of the year.

A successful former Finance Minister, Sr Octavio Gouveia de Bulhões, now a severe critic of the Government's economic policies, spoke on Wednesday of the danger of a social revolution if inflation is not immediately reduced.

Congress has 60 days to approve the Decree Law following its introduction in the middle of August. If it is not passed by then the President can resort to his overriding, executive powers to bring it into law.

However, this lengthy delay could be fatal for Brazil's hard-stretched foreign currency reserves, as it would mean that no further funds beyond export receipts would be available before the end of October.

Latin American debt talks, Page 4

## Western banks and Yugoslavia near \$2bn refinance pact

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

YUGOSLAVIA is tentatively expected to begin signing its \$2bn new loan and refinancing package from Western bank creditors on September 8 in New York following acceptance of the rescheduling proposals from nearly all 600 banks involved.

All but around 10 of the creditor banks have now accepted the proposals to reschedule some \$1.4bn in debts falling due this year and lend the country \$800m in new money. More than \$570m of the new money element is now committed, bankers in New York said yesterday.

This paves the way for a massive reshuffling of the country's debt structure in up to eight international financial centres. Yugoslavia's debt structure is so complicated that the signing process could take up to a month to complete.

The loan signing was previously scheduled to begin last Saturday but had to be postponed because at that stage some 50 banks had not accepted the proposals. Even now a further delay is possible, as replies

are still awaited from around three critical creditor banks.

If it does go ahead as planned, the hard-pressed country could receive the first \$450m tranche of its new money in early October, with the remainder paid out in mid-November in tandem with money from the IMF.

The rescheduling talks have been dogged by delays and difficulties, emanating partly from resistance among banks to the Middle East.

Signs that Middle East resistance may be softening have, however, come this week with reports that the majority state-owned Kuwait Foreign Trading, Contracting and Investment Company has dropped its objections to Yugoslavia's pledge to transfer gold reserves to the Bank for International Settlements in Basle.

It is the first time a French bank has provided such an investment instrument, and is aimed at capitalising on last year's exceptional wine harvest in the region.

The lots, priced at FF 46,000 (\$5,670) each, will carry certificates which will enable the investment to be traded immediately. But the cases of wine will be delivered only after five years.

On offer are produce from some of the famed names of one Bordeaux region including Chateau

## Bordeaux wine lots head for bourse

By Paul Bettis in Paris

THE FRENCH Bourse Commission has registered 12,500 cases of chateau-bottled Bordeaux wine as marketable investments in a novel scheme launched by a subsidiary of the former Banque Rothschild.

The 250 lots of 50 cases each are being offered from Monday by Lafite Investissement, controlled by the ex-Rothschild bank, which was renamed L'Europeenne de Banque after it was nationalised by the Mitterrand administration.

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Continued on Page 12

## Research centre for European computers

BY GUY DE JONQUIERES IN LONDON

ICL of Britain, Compagnie des Machines Bull of France and Siemens of West Germany, three of the largest European-owned computer manufacturers, have agreed to set up a joint institute to undertake research into advanced computer systems.

The institute, to be sited in southern Bavaria, is due to start operating early next year and is expected to employ about 50 research staff within two years. The annual operating budget has still to be decided but is expected to be less than \$15m initially.

The costs of the institute and the fruits of its research will be shared between the three companies, which will also continue their own research and development programmes.

The companies said the institute would concentrate on knowledge processing. This field, which is at the very frontiers of today's computer science, involves the development of highly sophisticated machines with limited powers of intelligence.

Work on knowledge processing is also planned as part of the EEC Commission's Esprit research programme and the Alvey research project being undertaken in Britain with the support of industry, the Government and universities. It is not yet clear how the planned institute will relate to these programmes.

The institute is the first joint project between Europe's leading computer companies since the collapse in 1975 of Unidata, a share-listed attempt to pool the computer businesses of Siemens, Philips of the Netherlands and France's Compagnie Internationale d'Informatique.

The exact location of the institute has yet to be decided. Although it will be near Siemens's headquarters in Munich, the companies said that it would be at a "neutral" site.

The institute is expected to draw some of its staff from the three companies. But it will also be free to recruit directly from other fields, including academic and public research laboratories.

## Merck to halt arthritis drug's German sales

By Carla Rapoport in London

MERCK, the largest U.S. pharmaceutical company, has agreed temporarily to suspend its anti-arthritis drug, Osmosin, in West Germany pending further investigation into the drug's safety.

A number of deaths are believed to have been associated with the drug's use in both Britain and West Germany since it was launched a few months ago. Merck confirmed last night that the company is currently in discussions with Britain's Department of Health over the drug's use and safety.

A Merck official in the U.S. said last night that the public had been unduly alarmed about Osmosin. "We are confident that the information to be presented will enable the (German) health agency to reassure the public on the safety of the product."

The German health authorities would hold an inquiry into the drug's safety within the next month, Merck said. Until that time, Merck has suspended West German distribution of the drug.

Last year, Eli Lilly of the U.S. withdrew its anti-arthritis drug Opren

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## AMERICAN NEWS

## Carter lets Mondale off the hook gracefully

By Reginald Dale, U.S. Editor, in Washington

A LONE trek to the remote north Georgia mountains has enabled Mr. Walter Mondale to resolve an irksome dilemma that has been nagging his campaign for next year's Democratic Presidential nomination.

Mr. Mondale's problem was how closely he should associate himself with former President Jimmy Carter, whom he served as Vice President until January, 1981.

By distancing himself from Mr. Carter's policies as he has done, Mr. Mondale risked appearing disloyal and alienating southern voters. By failing to do so, on the other hand, he risked embarrassing his connection with what many Americans still regard as a weak and unsuccessful presidency.

At his new log cabin at the southern end of the Blue Ridge Mountains on Tuesday night, Mr. Carter graciously, and publicly, let Mr. Mondale off the hook. The Minnesota Mr. Mondale, Mr. Carter said, was "compatible with the philosophy of the south" — through his attachment to "fiscal integrity" and a strong defence — and very much his own man.

"It's obvious that no candidate who hopes to be president of the United States would permit himself or herself to be estimated as subservient to the policies of someone else," Mr. Carter told reporters who had gathered at the mountain housing development.

Mr. Mondale appeared to be pleased by the suggestion that he was not "too liberal" for voters in the south, where he was trailing behind his main rival, the more middle-of-the-road former astronaut John Glenn, in a recent poll.

After starting out as the clear front runner, Mr. Mondale has seen one-time national hero Mr. Glenn catching up fast. Mr. Mondale is still ahead of Mr. Glenn by 42 to 27 per cent in the bidding for the nomination among registered Democrats, but Mr. Glenn runs better in test polls against President Ronald Reagan.

## Peronist disarray over candidate

BY JIMMY BURNS IN BUENOS AIRES

ARGENTINA'S largest political grouping, the Peronists, were in virtual disarray yesterday, less than 48 hours before the scheduled start of their first legalised party convention in seven years of military rule.

Nine days ago, Sr. Italo Luder, a former senator, emerged as the clear favourite to win the party presidential candidacy this week.

But the party has been plunged into confusion amid mounting speculation of the imminent return to Argentina of Maria Estela "Isabelita" Peron, the titular head of the party and the country's last civilian president.

Argentine newspapers yesterday reported that the military junta was preparing to drop court charges pending against Sr. Peron for her alleged embezzlement of public funds, because of which she is excluded from public office. The move could pave the way for the endorsement of her candidacy by the Peronist convention.

Sr. Peron was put under house detention after the military coup of

March, 1976, and has lived in exile in Madrid since 1981.

She has made no public pronouncement about her political intentions nor confirmed her alleged plan to return before the convention. But several leading Peronists have said that they would support her nomination, even if the junta does not lift the court ban.

In spite of having been widely held responsible for the financial and political chaos which led to the coup, Isabelita is strongly supported by orthodox right-wing Peronists, who see her as the "legitimate" leader because of her marriage to

the late General Juan Peron, the party's founder. General Peron died in 1974 after his controversial return from exile failed to prevent a violent outbreak of terrorist activity between rival Peronist factions.

The party was deeply split last weekend over the nomination of a former mayor, Sr. Herminio Iglesias, as the party's candidate for the Governorship of Buenos Aires. Sr. Iglesias is unpopular with left-wing and moderate sectors of the party because of his alleged links with right-wing union officials and his alleged involvement in the capital's illegal drugs and prostitution trade.

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## Chilean opposition to continue protests

By Mary Helen Spooner in Santiago

CHILEAN OPPOSITION coalition, the Democratic Alliance, has refused to call off a fifth national day of protest scheduled for September 8 against General Augusto Pinochet's regime, in the wake of Tuesday's assassination of Santiago's military governor, General Carlos Urzua.

Sr. Gabriel Valdes, leader of the Democratic Alliance, condemned the assassination, but said that the month-long anti-Government protests would continue as long as there was no "fundamental change" in Chile.

The Alliance has urged the formation of a provisional civilian military government for 18 months, which would plan the basis for democratic rule.

Chile's pro-Government groups are in the process of forming their own political organisation and are planning a mass demonstration on September 9 to express their support for General Pinochet and the country's three-year-old constitution, which was passed in a controversial plebiscite in 1980.

Senior Chilean officials have indicated the Government will not relax the state of emergency in reaction to General Urzua's assassination. The state of emergency, invoked in 1973 and lifted only last week, gave the regime powers to arrest and hold suspects in custody for up to five days without charges.

Sr. Alfonso Marquez de la Plata, Government Secretary, said the Government would not stop the regime from continuing its plans for a gradual easing of political restrictions. Such a reaction, he said, would be precisely what the terrorists were seeking.

Pinochet made hundreds of arrests in several working class areas of Santiago during the search for the terrorists, whom Chilean authorities believe to be members of an extreme left-wing group.

There are some suspicions that the terrorists were not left-wingers, but members of Chile's extreme right.

Mr. Secretary, do you have any sense as to whether there would be any political motivation for this shooting down of an unarmed officer?

Q: I can't imagine any political motivation for the shooting down of an unarmed officer.

Q: Was the decision to shoot this plane down made at a fairly top level since they were tracking it for a long time?

A: We gave you the facts as we have them at this point, and I can't go beyond the facts that I have here. I'm not going to speculate about it. I'm trying to put forward the facts as we know them and to tell you the U.S. Government attitude and my own attitude toward the shooting down of a commercial airliner.

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## OAS meeting plans joint debt approach

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE MEETING of the Organisation of American States to discuss the Latin American debt crisis, due to start in Caracas next week, promises to be an historic event. For the first time countries in South and Central America and the Caribbean are meeting at ministerial level to plot a common response to their economic plight, the worst for 50 years.

Some Western bankers have dismissed the OAS gathering as a "non-event," or have insisted, as the U.S. privately argues, that the heavily indebted countries of Latin America would be better off negotiating their financial problems directly with their creditors rather than striking joint postures.

But the region's \$300bn foreign debt, over a quarter of which is owed to U.S. banks, could be a powerful weapon in the hands of hard-pressed nationalist politicians — and Washington knows it. A full member of the OAS, has decided to attend it is sending a delegation headed by Mr. Beryl Sprinkel, the Treasury Under-Secretary, a hardliner on relations with the developing world.

Most countries will be represented by their Finance Ministers. Sr. Evaristo Galeas, the Brazilian Finance Minister, was to have attended, but has pleaded pressing commitments and is sending his deputy, Sr. Malson Nobrega, instead.

The Brazilian attitude towards the debtors' club has been sceptical from the start. When the idea was first launched by Venezuela last October, Brazilian officials were convinced they could resolve the country's liquidity problems much better on their own.

Ministers went to great lengths to stress that Brazil should be treated differently from the other "irresponsible countries" of the region. The recent change of heart by the world's largest debtor country — owing approximately \$90bn — gave the Venezuelan proposal the momentum it needed to ensure that the conference would take place. The broadening of Brazil's diplomatic strategy in dealing with the International Monetary Fund and its creditor banks, and the need to show solidarity with its fellow Latin Americans were the reasons for the Brazilian switch.



1. LARGE ENGINES USE MORE PETROL THAN SMALL ONES  
 2. AUTOMATICS USE MORE PETROL THAN MANUALS  
 3. SIX CYLINDERS USE MORE PETROL THAN FOUR  
 4. BETTER FUEL CONSUMPTION MEANS WORSE ACCELERATION  
 5. AERODYNAMICS IS THE BEST WAY TO IMPROVE FUEL CONSUMPTION  
 6. LOW-REVVING ENGINES ARE LESS POWERFUL  
 7. DIESEL ENGINES USE MUCH LESS FUEL THAN PETROL ENGINES  
 8. ONLY VERY LARGE ENGINES HAVE HIGH TORQUE  
 9. LARGE CARS USE MORE PETROL THAN SMALL ONES  
 10. FAST CARS USE MORE PETROL THAN SLOW ONES

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The 525e is a paradox on wheels. An automatic, executive saloon that gives you, on the one hand, exhilarating BMW acceleration, and on the other, fuel consumption figures that read like misprints.

(47.9mpg at a constant 56mph for example; a figure even diesels would be jealous of.)

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The eta runs much more slowly than normal engines, which is how it stretches fuel.

But it produces its maximum power much earlier, at engine speeds where most driving is done.

Which is why it responds so eagerly.

In the 525e the eta engine is teamed up with another BMW innovation — a four speed automatic gearbox that actually uses less fuel than a five speed manual.

It's a combination that finally lays to rest those time-honoured motoring "rules."

For example, it's no longer true that in order to shrink fuel consumption you have to shrink the engine.

The eta is a smooth running, 2.7 litre, six cylinder engine. Yet it uses less fuel than some engines of just 1.6 litres and four cylinders.

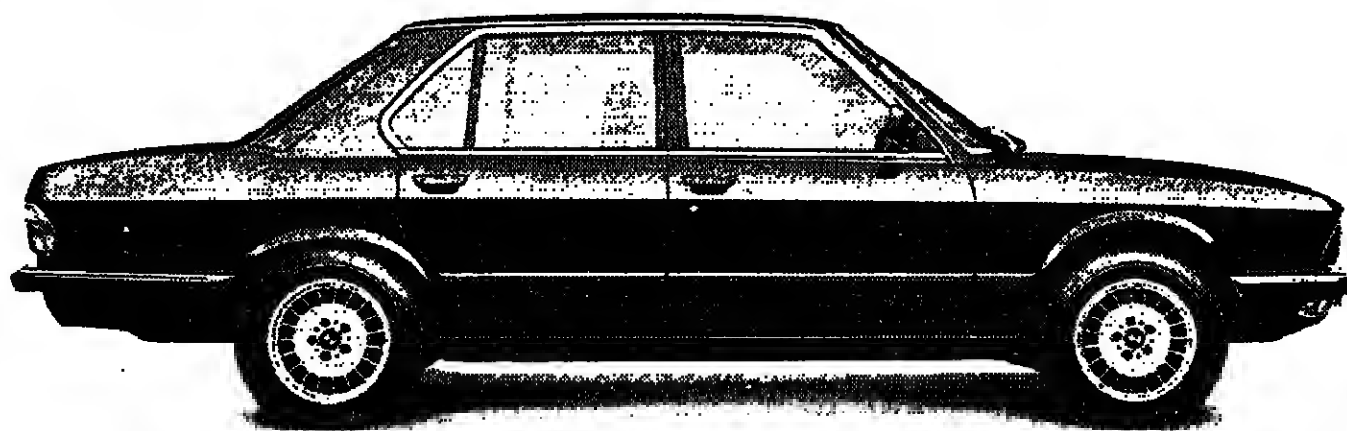
It's no longer true that an economic, low-revving engine leaves you short on power. At just 4,250rpm the eta generates a full-blooded 125bhp.

And it's certainly not true that aerodynamics is the biggest factor in saving fuel. In fact, wind resistance accounts for only 12% of a car's energy loss.

What does count is the engine. Which is why the 525e uses less fuel than the 2.2 litre automatic billed as the most aerodynamic production car in the world.

The 525e is also faster from 0-60 mph. Which demonstrates the most important breakthrough of all: that fuel economy and driving pleasure need not be mutually exclusive.

That a BMW designed for ultimate efficiency can still be the ultimate driving machine.



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## THE PROPERTY MARKET BY WILLIAM COCHRANE

## Bold UK move in downtown Denver

A BRITISH consortium involving two UK developers—Cruden Developments and a private investment company in the Channel Islands—is the driving force behind a \$135m, 760,000 sq ft office tower project in downtown Denver, Colorado, an area which has been described as under threat, overbuilt and subject to serious market weaknesses in recent months.

In a major 60-page review of British property companies in North America, London stock-brokers Quilter Goodison note that office space in the city multiplied by five times in the 1970s and that 10 major office schemes have been finished in the downtown area in the early part of this year, accounting for some 4m sq ft.

Peter Rose of London agents Goock & Wagstaff's U.S. operation said in Denver this week that the new project, to be called 1999 Broadway, is "a bold move." He said that there was undoubtedly a battle in Denver for major tenants between downtown developers and what has come to be known as the South East Corridor, which takes in European Ferries' major investment in the 850-acre Denver Technological Centre.

Rose says that rents are currently \$18 a foot in both markets, that costs are generally higher downtown and that 1999 Broadway—a 43-storey tower to be built around the existing Holy Ghost Catholic Church—is

a high-cost building on a constrained site. The consortium agrees with the high-cost angle, justifies it—indeed, almost revels in it. David Sparrow, who represents both Cruden and his father's private investment company through the Denver-based Lawder Corporation, thinks that too many concrete boxes have been built downtown, which serves a professional, banking and institutional clientele.

The development partnership takes in Lawder, the Dikout family who are extensive land-owners in downtown Denver and Mountain Bell, the local (14-state) offshoot of the Bell telephone system. Why Mountain Bell? "Because," says Sparrow with some satisfaction, "they are my anchor tenant."

The tower, due to be completed in the first quarter of 1985, and delayed for a year by the downturn in the U.S. economy, will have 635,285 sq ft of rentable space. Mountain Bell is taking 205,000 sq ft of that, says Sparrow, at \$21.50 net on a 10-year lease with a review after the fifth year. Another 70,000 sq ft at the top of the building, he says, is going to Kirkland and Ellis, the sixth largest law firm in the U.S., at \$28 a foot net rising annually to \$36 over 10 years. Funding for the project has been arranged through First Interstate, the California bank.

"Only exceptional projects can be financed in a soft market," says Sparrow, "and ours is exceptional."

## Neat footwork at MEPC

ROBIN ADAM, at present deputy chairman and a managing director of BP, from which he is due to retire in December, is to take over as chairman of MEPC from Sir Gerald ("Joe") Thorley, himself retiring next January.

Adam's appointment ties in neatly—"too neat in terms of design," he says, "but it may be a fortunate coincidence"—with the departure of MEPC's former financial overlord, David Davies. MEPC managing director Christopher Benson says that Davies trained his own successor in chartered accountancy: Jim Beveridge, aged about 30, who has been group chief accountant for about four years. But Beveridge has not had public exposure, says Benson, and will be named financial controller rather than going on to the board immediately.

Adam's SP managing directorship has included responsibilities for financial affairs since January, 1975.

Sir Gerald, who followed Davies (1973) and Benson (1974) into the financial minefield that was MEPC, and property in general, in 1975, was 70 last Friday. He expects to pull out gently from other commitments like the Allied Breweries Board, Rockware, Fitch Lovell and the Economic League over the next couple of years.

"He was the only FRICS we ever had as chairman," says Benson, "but his real business was people."

## Retail yield shaved

FOUR months ago Healey and Baker mooted a cut this summer in the yield on retail property. As it is, they have given it a slight trim. The firm's September graph of prime commercial property yields shows shops down from 3½ to 3.65 per cent, with offices and industrial static at 4½ and 6½ per cent respectively.

Charles Follows, H and B's head of research, said yesterday that this was the first time in the history of the graph that yields had moved by as little as a tenth of a point. He said that the firm had seen a number of transactions in the past few weeks below 3½ per cent, but not enough to say that there was a large prima market at 3½.

MARTIN MYERS, driving force behind Jones Lang Wootton's growth in the North American market, retired from the partnership on Wednesday "to pursue a new and different career in real estate as a principal." This is from the text of the official announcement, made just five days earlier.

Office floorspace in the UK market rose sharply during the first half of 1983, says Hillier Parker's fifth survey of office market activity. At the end of June there was 27.6m sq ft available in buildings of 20,000 sq ft or over.

This is nearly 20 per cent up over the beginning of the year, the highest record since the survey started in January 1981 and due to a large amount of new office develop-

ment coming on to the market, particularly in the London suburbs. Lettings were 4m up at 2.5m sq ft on the preceding six months, but 8.5m sq ft came on to the market in January to June of this year.

The Greater London Council has confirmed this week that it is to appeal against a High Court decision which dismissed its previous appeal against DoE planning permission for the Cain Street office development on London's South Bank.

HFC Trust has leased the 5,250 sq ft ground floor of Regency House, Market Street, Bracknell for around £10 a foot. Druse and Company acted for the landlord, the Crown House Staff Pension Fund, and Chilvers for the tenant.

## Threat to farmland investment

INSTITUTIONAL interest in agricultural land is "seriously threatened" by the prospect of impending legislation which is being based on a compromise package put forward by owners' and farmworkers' representatives.

The warning comes from Cluttons, the London chartered surveyors which has nearly 30 institutional clients investing in farming land and which claims they may start to withdraw from the market if the proposed changes in the law go ahead.

Institutional investment in agricultural land is comparatively limited—the Northfield Committee in 1979 put their holdings at under 10 per cent—and most of the major investors, like the Prudential and the Legal & General, are not currently edging to their stock.

Demand for anything other than top quality land, where prices are probably higher than ever and yields are standing at around 3 per cent, has been very depressed. Values for let land have dropped by as much as 20-25 per cent from the 1980 peak, though the non-institutional, vacant possessions market has been showing clear signs of revival.

Institutional concern about the new legislation—a Bill is due to have its first reading in November—centres on one or two principal elements of the compromise package, which is tantamount to a trade-off between tenant farmers and private landlords. The package, negotiated over several years by the National

Farmers' Union and the Country Landowners' Association, was put together in an attempt to ensure that more farms were available to let and its conclusions have been adopted by the Minister of Agriculture.

Among its controversial recommendations is lifetime security for new tenants, with no rights of succession—legislation in 1976 gave sitting tenants two more generations of security—and a new formula for fixing rents which departs from open market value and centres on the potential productivity of the holding.

## Voices raised

Mr Peter Trumper, senior partner at Cluttons, has joined the growing number of voices raised against sections of the package, claiming that legislation based on its conclusions will reduce rather than increase the number of farms to let.

Cluttons believes that, since the rate at which new tenancies are being granted is down to one or two per cent a year, it could take over 50 years before the proposed abolition of succession rights restored the position which existed before 1976—when there was no right of succession.

But the institutions, much more concerned about competent farming and market rents than about security of tenure, reserve their main criticism for the proposed rent formula.

There is widespread condemnation of the new formula which the critics say is badly defined, strangely worded, certain to lead to friction

between landlord and tenant and destined to bring about substantial falls in rental levels.

Mr Trumper says that rental increases could be reduced by as much as 20-25 per cent. "The formula represents a departure from the real world of market value and a sortie into the make-believe world of what the pundits think would work better."

"The institutions regard this as potentially disastrous. With top agricultural investments changing hands at 3 per cent, funds are looking for 9-10 per cent compound growth a year in rental values and the new formula will damage these prospects."

Mr Trumper shares a growing fear that the move towards a "fair rent" system could, as in the residential market, provide a signal for the institutions to sell out. He also points out that legislation concerning the fixing of agricultural rents in Scotland has been enacted since the package was put together and says the application of different formulas on farms which might only be five miles apart "seems almost inconceivable."

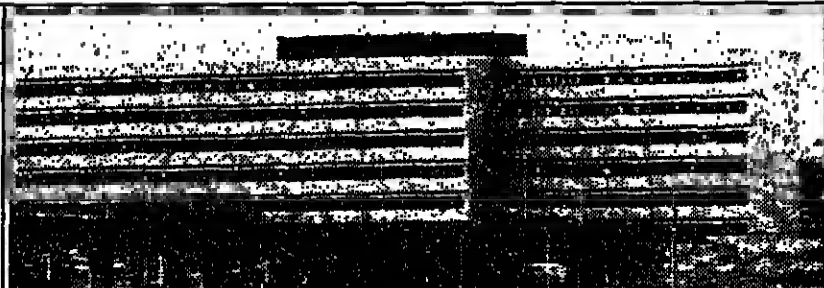
He adds: "It will be argued that the package has been carefully constructed after years of patient negotiation. Maybe. But it was put together and says the application of different formulas on farms which might only be five miles apart "seems almost inconceivable."

MICHAEL CASSELL

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5. Is it well placed for commuter transport? (As well as abundant free parking, Sidlaw House has direct underground walkways to the central bus station.)
6. Is it easily accessible from other parts of the country? (One of the things that makes Livingston Scotland's fastest growing New Town is its excellent accessibility—by air, rail, sea and motorway.)
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## UK NEWS

Current account surplus  
£1.3bn above forecast

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

BRITAIN'S surplus on the current account of the balance of payments was £1.35bn better last year than the Government had believed in June, it was disclosed yesterday.

The revised surplus of £5.4bn for 1982, suggests that some of the gloomier predictions about Britain's trading performance may be somewhat wide of the mark.

An increased estimate of last year's surplus arises almost entirely from a more optimistic view taken of total invisible earnings for the year.

The latest view is that the total surplus on invisible earnings for 1982 was £3.3bn, only a little short of the record of £3.54bn for 1981. This new total for 1982 is £1.46bn higher than the last official estimate, published in June. Even the figure for 1981 has been revised up by £400m since June.

These revisions will lead to a more optimistic colour to the projections for invisible earnings made for the current year. This should be welcome to the Government in view of the steadily worsening balance of trade in goods other than oil, largely because of a rising volume of imports.

A major change since the June estimate is in the figure for interest, profit and dividends remitted to the UK from overseas. The surplus under this heading is now thought to be £1.56bn, compared with the June estimate of £940m.

The surplus earned on services including insurance and banking, has been revised upwards by £200m to £2.84bn, but this is offset by a slightly more pessimistic view of the visible trade surplus, now put at £2.1bn for the year.

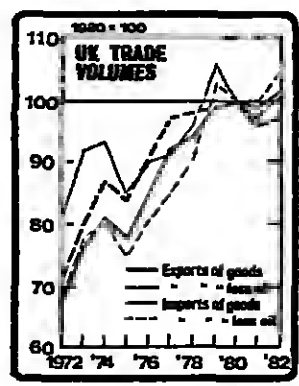
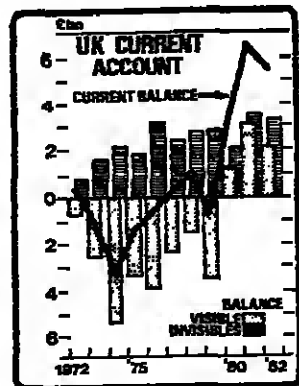
The broad picture revealed is that the inflow of foreign funds on the current account, resulting from increased oil production, has been balanced to a large extent by an outflow of British capital into foreign investments. This indirect investment of oil wealth overseas is now yielding an increasing flow of earnings.

UK private investment overseas in 1982 is now estimated to have been £10.8bn, a similar figure to that for 1981. Of this total, £6.2bn was portfolio investment overseas, the balance being direct investment.

Total foreign assets owned by the UK public and private sectors rose last year to £141bn from £132bn in 1981. However, after subtracting liabilities, the net overseas assets were £42bn at the end of 1982, a rise of £11bn compared with the previous year's figure.

In spite of the more optimistic picture for the whole of the invisible account, the revised estimates show a slow but steady fall in the real value of the services exported by the UK in the last five years.

The volume of exported services last year was 9 per cent below the level in 1981, and 19 per cent below the volume in 1978. Imports of services, by contrast, have risen during the period. The most marked adverse swing has been in the balance on travel services.



However, the real value of the exports of financial services rose during the period to a volume which was 3.8 per cent higher last year than in 1981.

## ASSESSORS NAMED FOR FRANCHISES

## Cable TV bidders scrutinised

BY RAYMOND SNODDY

THE GOVERNMENT said yesterday that the Economist Intelligence Unit (EIU) had been appointed independent assessors of the applications for interim multi-channel cable television franchises.

The work will be carried out by the EIU's Information section and will involve a detailed assessment of the merits of the 37 applications for licences received by the Home Office and the Department of Trade and Industry when applications closed at 5pm on Wednesday.

EIU information will be looking carefully to see how well government stipulations on technology and financing have been met by the applicants.

The Government has emphasised that it will give priority to those intending to use high technology in their cable operations. The financial resources of applicants will also be closely examined.

The EIU assessment of the applicants, who range from established cable operators such as Rediffusion and Visionhire to new consortia set up specifically for the purpose, will be passed on to a small team of advisers.

The advisers, probably three of them, with academic, technical and business backgrounds, will be appointed later this month.

They will make final recommendations to the Home Secretary and the Secretary for Trade and Industry, who will announce in November their choices for the 12 interim franchises each covering up to a maximum of 100,000 homes.

The applications formally published yesterday show a wide geographical spread but there are some major omissions.

No applications, for instance, have been received for either Birmingham or Manchester. Many of the larger companies and potential consortia are biding back to apply for the much larger franchises which will be available when the Cable Authority is set up. The fact that the interim franchises were for up to a maximum of 100,000 homes in identifiable communities limited the choice of potential applicants.

Applications for interim franchises expected for Ipswich, Norwich and Bristol have not materialised.

One of the fiercest competitions seems to be in central London where three consortia are applying for franchises for Kensington and Westminster, London's West End and Westminster.

Two rival companies are also competing for a franchise for Preston, Chorley and Leyland in Lancashire and there are also rival bids for Aberdeen. In both Glasgow and Leeds, consortia are competing for different areas.

The following consortia have applied for cable TV licences: Aberdeen Cable Services - the Aberdeen area (major shareholders: ICFP, Aberdeen Trust, BT, American TV & Communications, Rockall Scotland; Amar, Kensington and Westminster area of London (J. Sharman; Basingstoke Cable - Basingstoke, Hampshire (Visionhire); Beamtrade - Westminster area, London (Kleinwort Benson, Plessey British Information Technology, BT, American Television & Communications); Bolton Cable - Bolton, Lancashire (Visionhire); Cable North West - Preston, Leyland and Chorley, Lancashire (Western Union UK).

Cabletel Communications - Ealing, London (Ladbroke Group, Comcast Corporation, Legal & General); Cablevision (Scotland) - West Edinburgh (British Linen Bank, Ferranti, Gramplan TV Press Construction, D.C. Thompson, World Cable); Cablevision (Scotland) - Aberdeen area (British Linen Bank, Ferranti, Gramplan TV Press Construction, World Cable, D.C. Thompson); Cablevision (Scotland) - South Glasgow area (British Linen Bank, Ferranti, Gramplan TV Press Construction, World Cable, D.C. Thompson); Central Lancashire Television - Preston & South Ribblesdale (shareholders not yet finalised).

Channel 2000 - London Borough of Tower Hamlets (Western Union UK); London Docklands Development Corporation; Clyde Cablevision - Glasgow area (part) (Murray Clydesdale Investments, Scottish Daily Record/Sunday Mail, Scottish Amicable Assurance, Scottish United Investors, Scottish Mutual Assurance); Colwyn Cable TV - Colwyn and Gwynedd area (VEI, Cabletime Systems, Cable Britain).

Coventry Cable - Coventry area (Thorn EMI, BT); Croydon Cable - Croydon area (Racal Oak, Wates Builders, Crystal Palace, Surrey CCC, J. Gill, R. Subba Row); Eagen Investments - West End of London (Dr C.J. Eagen); Essex Telecable - Southend on Sea, Essex (Brent Walker Essex Radio, D. Keddie, H. Stone, Talk of the South, Yellow Advertiser News Group).

Eastern Electricity Board, BT, GEC - Middlesbrough; Lanes Cable TV - Preston Chorley, Leyland areas of Lancashire (BT, Williams & Glyn Bank, Norwest Hotel, Orion Royal Bank).

Leeds Cable Vision - Leeds area (Selec TV, E.J. Arnold & Son Yorkshire TV Enterprises, BT, M&M; London West End Cable - the City of Westminster London (Southbrook & City Holdings, Inn Films, Dorland Advertising); Merseyside Cablevision - South Liverpool area (Pilkington Bros, Virgin Records, Mrs J. F. Hill, Marchwell Searidge Properties, R. Starkey (Ringo Starr), J. Seddon, Lord Derby).

Milton Keynes Cable Vision - Milton Keynes and Newport Pagnell areas of Buckinghamshire (Selec TV, BT, Milton Keynes Development Corp, BPCC, GEC, MMG, Virgin Group); Plymouth Cablevision - Plymouth area (MMG, Selec TV, CIT).

Premier Cable - Bexley area of Kent (Visionhire); Premier Cable - Croydon, Surrey (Visionhire); Rediffusion Consumer Electronics - Leicester area (shareholders unnamed); Rediffusion Consumer Electronics - Dudley, Worcester area (shareholders unnamed).

Rediffusion Consumer Electronics - Guildford, Surrey (shareholders unnamed); Rediffusion Consumer Electronics - Cardiff (shareholders unnamed); Solent Cablevision - Southampton, Fareham, Portsmouth areas of Hampshire (Role, Guinness Mahon, TV South, Thorn EMI, BT); South Yorkshire General Network (SYGNET) - Barnsley & Darne Valley area of Yorkshire (Epicure Holdings, British Linen Securities, Arnold Laver & Co, University of Sheffield, J.F. Keady, Hallamshire, Raine Industries, Peck House Investments).

Swindon Cable Services - the Swindon area, Wiltshire (Thorn EMI); Tyne & Wear Cablevision - Sunderland area (Selec TV, Virgin Group, Portsmouth and Sunderland Newspapers); Ulster Cablevision - Belfast area (BT, STC, Thorn EMI, Ulster TV).

White Rose Cablevision - North Leeds area of Yorkshire (All shares currently owned by the directors); Windsor Television - Windsor, Slough and Maidenhead areas of Berkshire (Cin Industrial Investments, GEC, Michael, Hawley Group, Investors in Industry, Warburg Investment Management).

Further £9m orders  
for business jet

BY LYNTON MCALIN

BRITISH AEROSPACE (BAe) yesterday announced a \$9m batch of orders for its latest civil aircraft, the Jetstream 31 and the latest version of the BAe 125 business jet.

These orders bring to 37 the number of civil aircraft sold by British Aerospace this year, worth a total of £11.4m. Thirty of the aircraft are for export, including the latest order for the BAe 125-800 business jet, destined for a customer in the Middle East.

The company welcomed the orders as further evidence of an upturn in the civil aircraft market, particularly in the corporate and commuter sectors. Mr John Glascock, deputy executive of the BAe Aircraft Group said yesterday: All British Aerospace civil aircraft had won orders this year.

Orders for 37 civil aircraft in the first eight months of this year compare with a total of 14 orders for civil aircraft, excluding wing sets for the European Airbus, won in the whole of last year, and 46 civil aircraft orders won in 1981. The highest recent total of annual orders came in 1979, when 70 civil aircraft were ordered.

"Jetstream 31 and the BAe 125 have benefited most from the improved market conditions," Mr Glascock said at the 10th International Business and Light Aviation Show at Cranfield, Bedfordshire. Total air traffic in the U.S., which accounted for a third of all new aircraft sales, had grown by 7 per cent in the first four months this year, compared with 4 per cent in the whole of 1982.

The BAe 125 is one of the world's best-selling medium size business jets, and the latest order brings to 567 the total sales of the aircraft, with 80 per cent for export.

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (excluding school leavers) and unutilised vacancies (000s). All seasonally adjusted.

	Ind. prod.	Mfg. output	Eng. orders	Retail vol.	Retail value	Unemployed	Vacs
1982							
3rd qtr.	102.5	88.2	84	108.9	150.7	2,837	111
4th qtr.	102.3	87.4	89	110.7	184.5	2,913	115
December	103.1	87.7	88	112.2	215.5	2,949	118
1983							
1st qtr.	103.6	89.4	88	111.1	153.1	3,003	124
2nd qtr.	103.7	89.3	88	113.6	158.7	2,987	135
January	103.0	90.0	88	110.1	154.7	2,963	122
February	104.4	89.3	86	111.1	148.9	2,901	124
March	103.5	89.0	82	111.9	155.1	3,028	126
April	104.0	89.1	93	112.9	157.8	3,021	134
May	104.5	89.9	88	113.7	159.1	2,970	131
June	110.0	89.0	114.0	119.1	159.1	2,970	139
July	102.7	89.9	88	113.5	159.1	2,963	153

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile Househ. etc.	Starts
1982							
3rd qtr.	91.4	91.2	122.6	86.3	72.5	71.4	17.1
4th qtr.	92.4	89.6	122.0	85.5	69.3	71.5	15.1
December	94.0	89.0	124.0	86.0	69.0	73.0	12.1
1983							
1st qtr.	93.1	91.0	125.3	86.1	75.3	71.7	17.9
2nd qtr.	93.4	89.9	125.1	85.8	77.9	72.2	19.7
January	93.0	91.0	123.0	86.0	78.0	72.0	15.6
February	93.0	91.0	127.0	87.0	74.0	71.0	17.0
March	93.0	91.0	125.0	86.0	73.0	71.0	20.0
April	93.0	91.0	126.0	85.0	79.0	71.0	17.0
May	93.0	90.0	127.0	87.0	80.0	73.0	18.6
June	93.0	90.0	123.0	86.0	75.0	72.0	22.9

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export volume	Visible balance	Current balance	Oil balance	Terms of trade	Resv. US\$000
1982						
3rd qtr.	125.1	123.7	+609	+976	+1,313	100.5
4th qtr.	131.4	124.0	+1,262	+1,790	+1,736	99.3
December	135.0	123.5	+508	+684	+692	99.7
1983						
1st qtr.	129.5	131.2	-194	+482	+1,764	98.5
2nd qtr.	127.0	132.4	-654	+96	+1,490	100.4
January	120.5	133.5	-470	-245	+529	98.7
February	129.4	133.2	-121	+104	+613	98.6
March	135.3	135.8	+397	+623	+623	98.1
April	132.5	131.5	+10	+455	99.2	17.66
May	124.7	134.7	-506	-256	+420	100.5
June	132.4	130.9	+162	+412	+585	101.6
July	123.0	132.5	-350	-100	+440	101.4

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit; expansion (£m); building societies' net inflow; HP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M1	M3	Bank adv.	DCE	BS inflow	HP lending	Base rate
1982							
3rd qtr.	15.6	9.1	28.3	+4,738	1,796	2,396	10.50
4th qtr.	17.2	12.2	26.9	+4,293	2,139	2,548	10.13
November	14.8	12.0	25.4	+1,046	783	866	10.13
December	14.9	8.3	23.2	+730	490	874	10.13
1983							
1st qtr.	9.5	8.1	10.5	+4,456	1,174	2,579	10.50
2nd qtr.	15.3	14.6	15.0	+5,025	1,071	2,597	9.50
January	7.2	6.8	6.7	+1,099	391	879	11.00
February	10.6	7.6	13.1	+1,309	386	811	11.00
March	12.7	10.0	11.9	+2,188	397	882	10.50
April	12.1	12.7	13.8	+2,010	433	812	10.00
May	15.6	13.5	12.8	+1,071	319	885	10.00
June	18.1	16.5	18.5	+1,544	319	900	9.50
July	14.0	12.5	21.5	+776	739	850	9.50

INFLATION—Indices of earnings (Jan 1975=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1952=100); trade weighted value of sterling (1975=100).

	Earnings	Basic mats.	Wholesale	RP1*	Foodst	FT commodity	Strg.
1982							
3rd qtr.	227.5	115.4	118.7	323.0	297.0	228.88	91.5
4th qtr.	231.3	119.4	120.1	325.4	300.5	238.84	84.3
December	233.8	122.8	120.6	325.5	298.1	238.84	84.3
1983							
1st qtr.	238.9	124.6	121.8	327.0	302.1	277.29	80.5
2nd qtr.	240.8	123.7	124.2	332.7	306.3	272.89	84.3
January	232.4	124.1	121.2	325.9	301.8	265.45	81.9
February	231.1	125.4	121.7	327.3	302.1	256.25	80.7
March	238.2	124.2	122.4	327.9	302.4	277.29	79.1
April	237.7	123.1	123.6	332.5	304.6	274.56	82.8
May	241.1	122.8	124.3	332.9	305.6	287.01	84.9
June	243.5	124.0	124.6	334.7	308.8	272.89	85.2
July		123.2	124.8	336.5	308.7	282.26	84.8

\* Not seasonally adjusted.

## Meaney named as Rank chairman

BY RAY MAUGHAN

SIR PATRICK MEANEY, who lost his position as chief executive of Thomas Tilling after the success of a £350m bid from BT, June, yesterday accepted an invitation from the board of Rank Organisation to become chairman of the office equipment, leisure and industrial holding company. Sir Patrick who is already a non-executive director will succeed Mr Russell Evans who retires in November.

The appointment ends an eight month search, instigated by the group's big international shareholders, to find new talent to restore

Rank's declining fortunes. After a profit downturn from £102.8m to £81.5m and a dividend cut last year, the institutions forced through changes when the group promised shareholders at the last annual meeting in March to "appoint a senior executive with appropriate experience from outside the group."

The idea initially was to find a new executive vice chairman but Rank has been looking over the intervening months to appoint both a new chief executive and a new chairman.

Mr Michael Gifford was recruited from Cadbury Schweppes by a small, non-executive committee of Rank director headed by Sir Patrick. Mr Gifford was formally appointed yesterday.

The non-executive committee was also charged with the task of finding a new chairman, and although Sir Patrick said in early stages of this management reorganisation that he was not interested in the job, he has accepted the position offered by his boardroom and committee colleagues.

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The other site comprises 0.64 hectares. The building occupies a floor area of 1,470 sq. m. with outside area of 1,470 sq. m. The site is also suitable for a large number of other uses. The price is £150,000. The property is within 1 mile of North and South Motorway.

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## UK NEWS

# Nuclear waste sites to be announced soon

BY DAVID FISHLOCK, SCIENCE EDITOR

SITES for two new repositories for nuclear waste in Britain will be disclosed by the Government this autumn.

Each will cost about £100m to design, build and fill over the rest of this century.

They have been chosen from a total of about 150 potential sites investigated by Nirex, the nuclear industry radioactive waste management executive, set up at Harwell a year ago to manage the disposal of all but the most radioactive wastes produced in Britain.

Nirex, now in the final stages of confirming that its chosen sites have the broad characteristics it wants, will embark in the autumn on a year of fieldwork by geologists and hydrologists.

This will be the prelude to another year of preparations for a public inquiry to determine the public acceptability of the first Nirex projects.

One will be a shallow repository for waste contaminated with traces of activity, envisaged by Nirex as taking the form of trenches some 20 metres deep.

The waste - often bulky rubbish such as protective clothing, plastic containers and instruments slightly tainted with activity but which does not justify cleaning - will be cemented into steel drums. These drums will be embedded in clay inside a subterranean blockhouse with walls 1 metre thick. The repository will then be capped with more clay and a concrete slab to deter intruders. A layer of topsoil will restore the land to its original use, as farmland for instance.

The other will be a deep-lying repository designed to hold long-lived radioactive wastes. Nirex's plan is to adapt an existing cavity, a dry cavern such as a salt mine, since this can safely be assumed to be geologically stable and remain un-

penetrated by water for many thousands of years.

British companies have shown considerable interest in the Nirex activities. About 50 potential sites have been offered, either by the four partners in Nirex - the UK Atomic Energy Authority, the Central Electricity Generating Board, the South of Scotland Electricity Board and British Nuclear Fuels - or by private companies.

Nirex invited five companies or partnerships to make detailed proposals for the design of its two repositories. They are ICI, Wimpey-Gilbert, NEI Waste Treatment, Fairmac (a partnership of Fairway and Tarmac) and GIS Waste Services.

Mr Maurice Ginniff, chief executive of Nirex and a nuclear engineer of long experience, has been seeking contractors which can come up with "a good, safe total system". The repository operators will be exposed to whatever radioactivity is emanating from the waste they are handling throughout their working hours. He wants to keep radiation exposure to an absolute minimum by skilful engineering and layout.

Opponents of nuclear energy see Nirex as a prime target in their attempts to hamper nuclear activities in Britain. Friends of the Earth went so far recently to call Nirex "public enemy No. 1". It plans to oppose vigorously any attempt to build land-based repositories in Britain.

Greenpeace has concentrated on the sea dump, also managed by Nirex. Follies this year in direct efforts to interfere with the annual sea dump of some of the nuclear waste - because Nirex had ordered a new vessel less susceptible to interference, it persuaded the National Union of Seamen to forbid its members to crew the ship.

## Customs warning over risk of gold fraud

BY DAVID DODWELL

THE CUSTOMS and Excise Department yesterday wrote to members of the London Gold Market and to gold coin dealers, warning them of the risk of falling victim to gold smugglers and fraudsters. It offered guidelines aimed at reducing risks.

The letter comes just two weeks after seizure by the Customs and Excise of gold bars understood to be worth about £300,000 from the premises of Charterhouse Japhet, the merchant banking group. This is part of a wide-ranging investigation into gold smuggling which is thought to amount to about £100m a year.

Increasing awareness of the risk of fraud recently led members of the London Bullion Market to call a halt to public trading in gold coins.

In a letter circulated to about 160 coin dealers listed in the Krugger-Andersson Directory, the Customs and

Excise referred to "recent cases" where VAT frauds had been perpetrated by people who smuggle gold into the UK.

Gold smugglers are attracted to the UK because of the comparatively high rate of VAT charged here - 15 per cent on all gold. Smugglers bring bullion and gold coins into the country, sell them to legitimate dealers without having paid VAT on them and then disappear with the VAT.

The Customs and Excise reminded dealers of the sweeping powers they have to seize and keep smuggled gold.

"Such gold is liable to forfeiture, and it remains so whoever has it in their possession. Whether it is restored, and on what conditions, is a matter within the discretion of the Commissioners of Customs and Excise," the letter said.

## Return to viability key target for coal industry

# MacGregor's quest for profit

BY RICHARD JOHNS

MR IAN MacGREGOR, who yesterday took over as head of the National Coal Board (NCB) - the world's largest coal producing entity - faces a challenge broadly similar to the one he inherited when he became chairman of British Steel Corporation (BSC) in 1980. Can he do any better in bringing coal to profitability in 1987-88 and eliminating the need for state subsidies?

He acknowledged in private recently that in the first instance at least, the state of NCB is not as grave as the one he found at BSC when he set about the task of restoring its viability.

In 1980 he took over a steel industry, heavily burdened with overcapacity and uncompetitive in a contracting world market. In the first year of his stewardship, BSC's losses were £888m. They were slashed to £339m in 1981-82 but rose again to £386m in 1982-83, even though manpower was cut by more than half from 168,000 to less than 80,000.

Last year the coal industry recorded a loss of £111m and an overall deficit of £486m (after taking into account the Government's deficit grant). In the process the NCB exhausted its reserves and became "technically insolvent." Even so, coal's deficit last year was only 25 per cent greater than steel's.

In several respects the NCB in 1983 is in better shape than BSC was in 1980. While BSC was rapidly losing markets in the mid-1970s, the NCB is more or less assured of a substantial one for the indefinite future in the Central Electricity Generating Board (CEGB). Last year it purchased 66.2m tonnes, or 71 per cent of total NCB sales, although next year it has contracted to take less.

If it has its way the electricity supply industry will progressively decrease coal's share of generation (still about 80 per cent) as more nuclear capacity comes on stream.

Nevertheless, it will require 60m tonnes a year until the end of the decade, Sir Walter Marshall, chairman of the CEGB, assured recently. The coal industry, therefore, has a solid basis for recovery of a kind BSC lacked three years ago.

Moreover, because the CEGB has undertaken to burn only freshly mined coal in the year starting in November, the existence of a stockpile now amounting to 50m tonnes can only be a reassurance in terms of any confrontation with the miners.

Nevertheless, the coal industry is - as Mr MacGregor put it - on a "slippery slope," indeed, beginning to slide down it with some rapidity. Losses in the current year are expected to rise by about one third above the 1982-83 level.

As far as its technical insolvency is concerned, the Government has undertaken to meet the NCB's obligations. But the chances are that from next year, it will impose a tight financial straitjacket as a means of coercing rationalisation and viability.

In setting about the elimination of overcapacity and closure of uneconomic pits, the new coal chief faces the most militant leadership in the labour movement in Mr Arthur Scargill and some of his colleagues on the National Union of Mineowners executive - albeit one which has lost its grip on the rank-

and-file after being defeated on three strike ballots.

The dangers of confrontation can only be increased by Mr MacGregor's strong commitment to keep coal prices to the minimum, and thus restrain wage rises.

Coal did not become a significant drain on the public purse until recently, although it had long benefited from social grants (to help cover the costs of redundancies, the redeployment of manpower and the miners' pension fund) and operational grants (financing of stocks, sales promotion and coking coal subsidies).

It was in 1979-80 that the Government had to extend its first deficit grant amounting to £152m in that year. The state contribution fell to £149m in 1980-81 when the board also had to draw £58m from its reserves, giving an overall loss of £217m (apart from the traditional subsidies).

A deficit of £432m was required to balance the books in 1981-82, when profits from open-cast mines were exceeded for the first time by

ment. But it has failed to bring about the productivity and competitiveness sought under the plan. According to latest estimates, 12 per cent of pits are losing money at an annual rate of £275m a year. There is no precise estimate of how much pruning is required by 1987-88. Much depends on whether the Government is prepared to write off the industry's debts.

If there is no capital restructuring, present thinking is that about 80 pits will have to be closed in this period and manpower cut by 85,000.

Progress under the colliery review procedure has not been negligible. So far this year a further six pits have been eliminated, together with 10,000 more jobs, and the expectation is that the total for the year will be 15 pits, regardless of Mr MacGregor. The indications are that the new chief, in an attempt to speed up the process, may attempt to pass it, reverting to the Plan for Coal in its original purity or revising it. He is known to believe that it provides a suitable starting point - not the least because it was



Ian MacGregor

pleased with the degree of centralisation already achieved by the NCB in negotiating productivity deals - the single most important factor undermining the authority of the militant leadership over the past three years.

Almost certainly he will try to move as soon as possible to a system under which basic pay rates are more closely related to the per-

## Steel union challenges £1m bonus

BY BRIAN GROOM

MR BILL Sirs, general secretary of the Iron and Steel Trades Confederation, the main steel union, has said that not a penny should be paid of the £1m Government bonus which may be claimed by

Lazard Freres, the U.S. company, in return for the three years' work of its partner Mr Ian MacGregor as British Steel chairman.

In a letter to Mr John Gardiner, chief executive of Laird Group, who chairs the committee reviewing Mr MacGregor's performance at BSC, Mr Sirs claims

that Mr MacGregor "failed quite miserably" to achieve most of the production and financial targets set at the start of 1982-83.

"Liquid steel production was 2.8m tonnes (15.3 per cent) below the target of 3.4m and total steel deliveries were 2.9m tonnes (17 per cent) below target. While it was intended to reduce the level of manpower by 11,200 over the course of the year, the actual number of job losses was more than double that at £2,800, which would significantly reduce BSC's employment costs (by more than

£100m in a full year) more than was planned. Yet despite these 'savings' BSC's total losses amounted to £596m. This was £42m worse than planned, and £365m worse than the level of 1981-82."

Mr Sirs claims BSC's poor performance was only partly caused by a decline in demand, and he criticises its refusal to reduce prices in the second and third quarters of the year. However, he concedes that Mr MacGregor is likely to be awarded his "lump sum bonus."

mounting losses from deep mines and the NCB suffered its first loss on trading operations.

Last year's deterioration reflected the continuing recession, a further decline in energy demand and an increased share of electricity generated by nuclear power. At 120.5m tonnes, output was 3.4m tonnes lower than in 1981-82.

The net loss from deep mining operations rose from £228m to £312m - substantially exceeding profits of £157m and £192m from open-cast operations.

As it was, the board's financial results did not show the underlying imbalance between supply and demand represented by a build-up of 10.1m tonnes of stocks held by the CEGB.

From 1974-75 to 1982-83 the number of collieries was reduced from 280 to 191 and manpower from 232,000 to 207,000. Output per man shifted up in the period from 2.15m tonnes to 2.44m tonnes. Investment totalled nearly £4.2bn under the Plan for Coal introduced in 1974 and has so far provided 16m tonnes of new capacity, with a further 26m tonnes under develop-

ment. In line with his political brief and personal commitment to helping make British industry more competitive Mr MacGregor is determined to keep coal prices as low as possible. One can only speculate how far he will risk a wholesale confrontation in trying to drive a wedge between ideological union bosses and members who want to remain in a viable industry.

Beyond that, the NCB will be looking to his flair as a salesman to boost sales to other customers. Industry is the main area of potential expansion, but for the time being the scope for any marked increase seems limited.

Maximising output from low cost capacity and reducing high-cost capacity must be Mr MacGregor's main objective. In the short-term, however, perhaps the most radical measure to stop the slide would be an easing of NCB's debt burden. Its interest payments increased from £38m in 1974-75 to £366m in 1982-83. This year, the payments will add £4 to each tonne of coal produced.

NCB officials say that Mr MacGregor acted "very smartly" to obtain a capital reconstruction for BSC amounting to £3.5bn and the injection of public dividend capital which pays interest only in good years. Can he get the same relief for NCB, they ask.

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## Rift deepens over leadership of Communist Party

BY JOHN LLOYD

THE deepening rift within the Communist Party of Great Britain - still the main left-wing group outside the Labour Party - will surface in a bitter row at its November biennial congress over its leadership and direction.

The row is of considerable importance to the wider Labour movement, because of the influence the Party still wields within the trade unions. The challenge to the present leadership is based on a profound critique of its lack of "class consciousness," and its inability to give a sufficiently militant leadership to the unions' left wing. A subsidiary theme is criticism of the lack of loyalty shown by the party to the socialist countries, principally the Soviet Union.

So deep is the split that many within the party believe that Congress may see the parting of the ways between the "Eurocommunist" leadership and its supporters, and the hardline oppositionists, who have gained control of the party newspaper, the Morning Star.

A powerful warning shot has been fired by Mr Mick Costello, formerly the party's industrial organiser and now a journalist on the Morning Star. In a contribution to pre-congress discussion, in the inner-party journal, "Focus," Mr Costello makes an outspoken attack on the leadership, claiming that it is "increasingly rejected by the membership."

He writes: "It is time we elected a leadership that did not change its policies between congresses and would rebuild the fighting spirit of the party instead of competing with left-wing social democrats in dilu-

ing our class approach. It is time to end the festering challenge made, principally through 'Marxism Today' (the party's monthly theoretical journal), to the leading role of the working class, without which the Broad Democratic Alliance (the strategy of linking groups in opposition to the Government) becomes liberal reformism."

"It is time we allied ourselves enthusiastically with all the forces for progress in the world, the socialist camp above all."

The executive committee's resolution to the November Congress, which traditionally forms the centrepiece of debate, is now certain to face strong opposition. The hardliners believe they command the majority within the Party and at Congress, and can replace the present leadership with one drawn from their own ranks.

The resolution calls for increased extra-parliamentary struggle against the Government, to build up a "great anti-Tory movement of mass action". It calls for the "maximum amount of contact and discussion between Communists, the Left in the labour movement and others on the Left involved in the various democratic movements."

The CP faces a number of crises: membership continues to slump, to a new post-war low of 15,001 (from 18,458 in 1981). The Young Communist League has declined from 1,000 members two years ago to 623. The Morning Star, which has made use of its legally independent status to take a different direction from the executive, now opposes the Party leadership on a number of key issues.

## Boost for Thomson's summer tour package

BY ARTHUR SANDLES

THOMSON HOLIDAYS, Britain's biggest tour operator, has issued a remarkable challenge to its competitors by increasing its summer package tour programme by 25 per cent and cutting prices by 2.5-6 per cent.

Thomson is usually the first major tour operator into the market place with its summer offerings and this year it has done so against a background of fierce price competition between itself, Intasun and Horizon.

How Thomson has said it will boost summer capacity to more than 1m tours (800,000 in 1982), the largest ever UK foreign tour level. It will not only cut prices, but also pledges to keep pace with other tour companies if they heavily undercut Thomson levels.

Thomson says that its summer 1984 prices for package tours to hotels are on average 2 per cent lower than those for 1983. Villa holidays will be on average some 0.5 per cent less. All holiday prices are guaranteed against surcharges, and include airport taxes.

Attention now focusses on Horizon, normally the second major tour producer in its brochure, and Intasun, whose programme is normally published in early October.

Thomson argues that most of its expansion will come from a substantial rise in demand for foreign holidays. It suggests that the market has risen by up to 5 per cent this year, but that the number of Britons taking their main holidays abroad next year could go up by 20 per cent.

Mr Roger Heape, Thomson Hol-

days managing director, says this is due to the strength of the pound against the Mediterranean sunshine currencies, the stability of oil prices and expanding consumer spending.

"There are very many indications that more Britons will be taking their main holiday abroad in five years time than in the UK," he said, talking of long-term prospects.

According to Mr Heape fewer and fewer Britons were taking their main holidays in the UK, and increasingly the domestic industry was looking to short breaks as far as the domestic market was concerned. While the domestic market was having problems "holidaymakers abroad has remained remarkably resilient."

Thomson's view of British holiday habits came just as the British Tourist Authority and the Department of Trade and Industry were recording the fact that Britain is proving more popular than ever with foreign visitors.

Some 16 per cent more foreign visitors came to Britain in June this year than in June, 1982. There was a 66 per cent rise in the number of U.S. visitors.

Spending by overseas visitors rose by 27 per cent.

There is bad news for foreign tourist offices in Britain, who have been told by the UK Government that in future they will not be VAT registered. In effect, this means that those that have been VAT registered in the past will not be able to reclaim VAT on supplies. Tourist offices are generally zero rated for sales.

## BASSETT FOODS plc

Notice is hereby given of the appointment of Barclays Bank PLC as Registrar. Correspondence regarding the share register and documents for registration should in future be sent to the address below.

T. ARTHUR LONGDEN, B. COMM. SECRETARY

Barclays Bank PLC, Registration Department, Radbroke Hall, Knutsford, Cheshire, WA16 9EU. Telephone 0565 3888.



## Tobacco makers face own-label threat

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE INTENSE cigarette price war in Britain's High Street shops could soon become even fiercer if the major UK tobacco manufacturers respond sharply to a new threat to their market dominance.

The threat this time is not posed by the Chancellor nor by anti-smoking pressure groups. Instead, the big tobacco companies are privately beginning to show some concern at the emergence in the UK of own-label or generic cigarettes. As one tobacco executive bluntly put it: "We're all looking over our shoulders to see which of us cracks first."

Own-label or generic cigarettes are cut-price cigarettes sold in plain, "no-frills" packets either under the house name of some retail group or without any name at all.

They aim to capitalise on that segment of the smoking population which buys cigarettes not because of an expensively promoted brand image but simply because they are the cheapest.

Already two retailers have capitalised on this trend by launching their own cigarette brands, made by the small Manchester Tobacco Company. The north country supermarket group, Amos Hinton, has become the first food retailer to take the plunge into own-label cigarettes, while the Victoria Wine off-licence chain is test marketing its own brand of cigarettes in some of its stores. Victoria Wine is selling its cigarettes at 8p for 20 - about 3p below the cheapest mainstream brand and some 10p below the aver-

age selling price for most king-sized cigarettes.

While these sales at present represent only a tiny drop in the £30m annual cigarette market, the major manufacturers - Imperial Tobacco, Gallaher, Rothmans, and BAT - are watching to see if smokers accept these brands and whether or not the big supermarket multiples decided to join the fray.

The largest supermarket group, J. Sainsbury, has already decided on moral and health grounds not to launch an own-label cigarette. The company had tried many years ago to launch an own-label cigarette but sales were disappointing.

However, Sainsbury has reviewed the position over the past couple of years, but decided that an

own-label cigarette brand was not in keeping with its market image.

Other supermarket chains, however, may not be so scrupulous about their image and could offer own-label cigarettes to rival their own-label baked beans or cornflakes. There has been a surge in own-label and generic grocery products sold in supermarkets in recent years as retailers have realised that there is a significant proportion of shoppers who want to pay the lowest price irrespective of brand loyalty.

Market estimates suggest that about 3 per cent of the U.S. cigarette market is accounted for by generics, while the figure for West Germany is about 7 per cent.

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## THE ARTS

## Opera and Ballet

## LONDON

English National Opera: Coliseum. David Blake's *Toussaint*, a flawed but at its best powerfully original blend of political opera and Grand Opera, returns to the theatre where it was first performed, but in a radically revised form. Mark Elder (conductor) and Neil Hewlett in the title role are well remembered from the premiere, as are Mari Bjornson's brilliantly evocative sets. Further performances of ENO's smash hit *Rigoletto* to and final showings this season of its disappointing *Don Giovanni* revival. (882421).

Royal Opera House, Covent Garden: The New York City Ballet finishes a glorious season. See panel. (2401088).

## WEST GERMANY

Berlin Deutsche Oper: Acclaim for Lu-Lu with Karin Armstrong in the title role was unparalleled. It has a finished Third Act. Lucia di Lammermoor is perfectly cast with Cristina Denzel, Alberto Cigada, and George Fournier in the leading roles. Fausts Verdammen convinces thanks to brilliant Kenneth Kegel in the title role. Also noteworthy this week: *The Merry Wives of Windsor*, finally interpreted by Barry McDaniel and Lucy Peacock. *La Bohème* sung in Italian stars Pia Lorenzini.

## Music

## LONDON

Philharmonia Orchestra conducted by Thomas Wilbrand with Ralph Wall-Fisch, piano. Weber, Mozart and Beethoven. Barbican Hall (Mon). (838891).

Philharmonia Orchestra conducted by Carlos Faix with Daniel Varsano, piano. Weber, Mozart and Beethoven. Barbican Hall (Tue).

Philharmonia Orchestra with the Choir of Kings College School, Westminster, conducted by Arpad Joo. Philharmonia Orchestra conducted by Carl Davis with Erich Grunberg, Beethoven, Brahms and Liszt. Barbican Hall (Wed).

Philharmonia Orchestra conducted by Carl Davis with Erich Grunberg, Beethoven, Brahms and Liszt. Barbican Hall (Thu).

## PARIS

Ficollit Cantos della Turra conducted by Enrico Delmestradi: Palestrina, Monteverdi, Mozart, Verdi, Bartok. (Mon 8.30 pm) St-Louis en l'Île Church.

Orchestre Français des Jeunes conducted by Jean-Claude Kuenen: Xenakis, Ravel, Bartok (Mon 8.30 pm) Salle Pleyel, Admission free.

## Exhibitions

## PARIS

Musée de la Ville de Paris: In one of its excellent exhibitions the Louvre has assembled, to mark the 300th anniversary of the artist's death, his paintings and drawings - among them the Young Bellerophon - from French public collections. Plans, photographs and engravings help us to situate the artist in the context of his time. Closed Tue, ends October 24th. Louvre, Pavillon de Flore (200282).

Magritte and the Advertisers: An exhibition which could also be called 'The Advertisers of Magritte' is a collection of posters and drawings from some of Magritte's own creations - so many of the posters show how advertising designers adopted the Belgian surrealist's symbolic yet easily decipherable language. Musée de l'Art Moderne, 10 rue de Valenciennes, 12th arr. Ends Sept 11.

Exotic Flora and Fauna in art from the 19th century: The first half of the 19th century, the first half of the 20th century, Louvre des Antiquaires, 2 Place Palais Royal (2972700), 11 am till 7 pm. Ends Sept 25.

## WEST GERMANY

Hildesheim, Römer- und Pelzeus-Museum, am Staden: The only German museum of Art Treasures from Ancient Nigeria with 100 exhibits bearing witness to the oldest African cultures from 500 BC to 1000 AD. Ends Oct 23.

Frankfurt, Kunsthalle 44 Markt: The first big exhibition of Markus Rätz with roughly 100 installations and drawings by the Swiss painter and object artist. Ends Sept 23.

Münch, Haus der Kunst: The Theo Wornald Legacy is a collection of works by Max Ernst, Magritte, Poliakoff, Antea, Botero, Goller, Rottli, Nolde, Schwitters and other leading modern painters, many of whom were banned by the Nazis. Wornald, an entrepreneur, left most of the pictures he had collected to the Munich Museum, and Hannover's Kunstmuseum received the rest. Ends Sept 11.

Münch, Haus der Kunst: 1. Preis: The exhibition 'The Great Art Exhibition - Munich 1983' has paintings, sculptures and graphics from the last two years by 500 artists living in West Germany. Ends Sept 18.

Nürnberg, Germanisches Nationalmuseum: 1. Kornmarkt: A documentation with 600 pictures and sculptures at the occasion of Martin Luther, the great reformer's 500th birthday. Ends Sept 25.

## ITALY

Venice, Ca' Sagredo: A Giudecca. Works by Burri. Ends Sept 30.

## NEW YORK

Metropolitan Museum of Art: 75 Years of the 20th Century: A collection of 20th-century American art including ten of his latest acquisitions. Featured in the show will be works by Kandinsky, Picasso, Gris, Dalí, Bacon, Freud and Rothko. The recent acquisition of the painting 'The Great American Nude' by Robert Rauschenberg is also featured. Ends Nov 13.

Pierpont Morgan Library: Drawings of fourteenth to eighteenth-century Italian masters include a large number of sketches for paintings by Canaletto, Piranesi, Titian and Tintoretto. The drawings show off the draughtsmanship of the painters and the development of their compositions from these preliminary sketches. Ends Nov 13.

Cantor Sculpture Centre: Set against a spectacular view of New York atop the World Trade Tower, 35 Rodin sculptures are displayed in the en-larges and reductions carried out by Rodin collaborator and reproducer, Henri Lebasque. One World Trade Center, 105th story.

Henry Moore (Metropolitan Museum of Art): The first major retrospective in America for nearly 40 years in en-larges, drawing, carving in wood and stone as well as sculptures large and small in one of the highpoints of the British Salutes New York celebration. Ends Sept 25th.

## New York City ballet tour

The New York City Ballet's six-week European tour beginning at Covent Garden will be a particularly poignant tribute to the company's long-time leader and inspiration, George Balanchine. The repertoire, including 15 of Balanchine's works to be performed with six by Jerome Robbins and three by Peter Martins, will be seen for a fourth time at the Tivoli Concert Hall in Copenhagen and at the Festival International de la Danse to Paris after Covent Garden. There will be ten European premieres, among them:

## One Hour With Ravel by David

Abramovitz, piano (Tue 8.30 pm) Town Hall of the 5th Arrondissement.

Christiane Tardieu, soprano, Chiara

Banchini, violin. Françoise Lengelle, harpsichord. Casanova de

Monteverdi. Concert Spirituel (Wed 8.30 pm) Sainte-Chapelle.

Crocker's Philharmonia Orchestra and

Choir conducted by Tadeusz Struga-

cy: Szymanowski's overture op. 12,

violin concerto, Sibelius Mater (Thur

8.30 pm) St-Eustache Church.

All these concerts are taking

place in the framework of the Festival

Estival de Paris. Tel: 2715700; sale

of tickets Mon to Sat 11 am to 7

pm. 14, rue François Mitterrand, Metro

Hôtel de Ville, Tel: 2715700 and Be-

aux-Mouches - Port de la Conférence,

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Alma, Tel: 252255.

Ars Antiqua de Paris: 16th-century

Spanish music, Shakespeare and El-

izabethan music (Mon 8.30 pm and

8.30 pm) Sainte-Chapelle (2405317).

Paul Kletz and choir with Hugue-

stine, harpsichord. Albion, C.F.E.

Hotel de la Folia, 340 Brand-

enburg Concerto No 5 (Tue 9 pm),

St-Severin Church (833781).

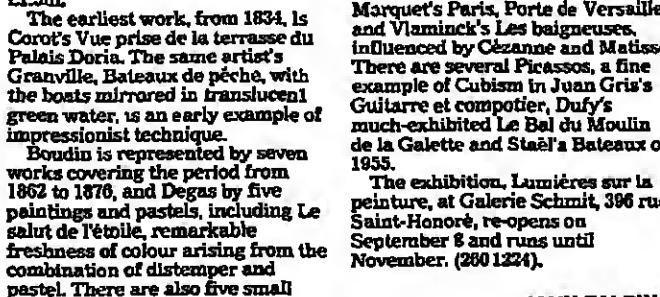
## French masters in Paris

The comprehensive exhibitions of 19th and 20th-century French Masters at the Galerie Schmitt, Paris, documents individual artistic growth as effectively as it chronicles the foundations of modern art.

It also represents a sale of considerable importance. Most of the 100 paintings and 50 pastels, water colours and drawings are destined to find new private owners. The star of the show, Cézanne's sun-drenched Paysage du Midi (1885-1887) is yours for £1.5m.

The earliest work, from 1834, is Charles Vieu's prize de la jeunesse du Palais Doré. The same artist's Grandville, Bateau de pêche, with the boats mirrored in translucent green water, is an early example of impressionist technique.

Boudin is represented by seven works covering the period from 1862 to 1876, and Degas by five paintings and pastels, including Le salut de Venise, remarkable for its freshness of colour arising from the combination of distemper and pastel. There are also five small Degas bronzes.



Detail of J.M.W. Turner's *Les Baigneuses*. On show at Galerie Schmitt, Paris

## Theatre

## NEW YORK

Night Mother (Golden): Marsha Norman's harrowing drama of a young woman's last hours before committing suicide in her mother's home makes for the intellectual's form of sensationalism, with powerful acting by Kathy Bates and Anne Pitlor. Directed by Tom Moore. (239 6260).

42nd Street (Majestic): An immediate celebration of the heyday of Broadway in the 30s incorporates scenes from the original film like *Shuffle Off to Buffalo* with the appropriately brash and leggy hoochie by a large chorus line. (977 8020).

Torch Song Trilogy (Helen Hayes): Harvey Fierstein's ebullient and touching story of a drag queen from backstage to loneliness incorporates all the wild histrionics in between, down to the confrontation with his dying Jewish mother. (844 9450).

Dreamscape (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without the quality of their music. (238 6260).

The Corn is Green (Lunt-Fontanne): Emily Williams' 1940 comedy about a young woman who goes to Wales to start a school is the second offering of Elizabeth Taylor's new repertoire company, which, without a role for Miss Taylor has a cast led by George C. Scott. Directed by Vivian Matalon. (573 9200).

Amadeus (Broadhurst): David Dukas stars as Salieri in the award-winning and elegant National Theatre production of Mozart's life. (247 0472).

Agnes of God (Music Box): The fiery trio of Geraldine Page, Diana Carroll and Lily Knight enliven a somewhat staid and cutesy tale of idealism. (245 4530).

Nine (48th St): Two dozen women around Sergio Franchi in this Tony-winning musical version of the Fellini film 8½, which like the original celebrates creativity, here as a series of Tommy Tune's exciting scenes. (245 0472).

Can't Stop Dancing (Garden): Trevor Nunn, fresh from the Broadway success of *Nicholas Nickleby*, has his imaginative and frisky cast sink, slide and dance their way across a miniature stage in this lavish recreation of the London hit. (238 6262).

Extremities (West Side Arts, 43rd St, 8th Ave): The realistic portrayal of sadistic rape, with which the play opens, makes for uncomfortable but rich drama, and author William Mastrosimone manages to maintain high energy levels to challenge an excellent cast. (247 8510).

On Your Feet (Vivian): Galina Panova with presumably a genuine Russian accent leads an exuberant cast in the remake of Rogers and Hart's 1936 send-up of Russian ballet tours, complete with Shtetl and Yiddish. Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (977 8510).

Rehearsal: The New York City Ballet's six-week European tour beginning at Covent Garden will be a particularly poignant tribute to the company's long-time leader and inspiration, George Balanchine. The repertoire, including 15 of Balanchine's works to be performed with six by Jerome Robbins and three by Peter Martins, will be seen for a fourth time at the Tivoli Concert Hall in Copenhagen and at the Festival International de la Danse to Paris after Covent Garden. There will be ten European premieres, among them:

## Arts Week

F | S | Sa | Su | Mo | Tu | We | Th

2 | 3 | 4 | 5 | 6 | 7 | 8

This year's Berlin festival is

running from Sept 1 to Oct 2. The

first week of performances opens

with a guest appearance of the

Israeli Philharmonic and pianist

Vladimir Ashkenazy under Zubin

Mehlis (Sun, Sat). The programme

continues with the London

Philharmonia Orchestra under

Claudio Abbado offering

Mozzart's and Beethoven's (Mon); and

the Berlin Philharmonia Orchestra

with two concerts conducted by

Riccardo Chailly and Dennis Russell

Solovs. Soloists are Martha

Argerich and Alfred Brendel. All

these revivals will take part in the

Berlin Philharmonia.

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Concert Hall in Copenhagen and at

the Festival International de la

Danse to Paris after Covent

Garden. There will be ten European

premieres, among them:

One Hour With Ravel by David

Abramovitz, piano (Tue 8.30 pm)

Town Hall of the 5th Arrondissement.

Christiane Tardieu, soprano, Chiara

Banchini, violin. Françoise Lengelle,

harpsichord. Casanova de Monteverdi.

Concert Spirituel (Wed 8.30 pm)

Sainte-Chapelle.

Crocker's Philharmonia Orchestra and

Choir conducted by Tadeusz Struga-

cy: Szymanowski's overture op. 12,

violin concerto, Sibelius Mater (Thur

8.30 pm) St-Eustache Church.

All these concerts are taking

place in the framework of the Festival

Estival de Paris. Tel: 2715700; sale

of tickets Mon to Sat 11 am to 7

pm. 14, rue François Mitterrand, Metro

Hôtel de Ville, Tel: 2715700 and Be-

aux-Mouches - Port de la Conférence,

Pont de l'Alma Rive Droite; Metro

Alma, Tel: 252255.

Ars Antiqua de Paris: 16th-century

Spanish music, Shakespeare and El-

izabethan music (Mon 8.30 pm and

8.30 pm) Sainte-Chapelle (2405317).

Paul Kletz and choir with Hugue-

stine, harpsichord. Albion, C.F.E.

Hotel de la Folia, 340 Brand-

enburg Concerto No 5 (Tue 9 pm),

St-Severin Church (833781).

## Cinema/Nigel Andrews

## The last days of old Sicily

The Leopard (PG) Gate Notting Hill  
The Twilight Zone (15) Warner West End,  
ABC Shaftesbury Avenue,  
Studio Oxford Street  
Koyaanisqatsi (U) Lumiere

Only in the magic of cinema can a leopard change its spots. And then, to fresh gasps of wonder, change them back again. Luchino Visconti's *The Leopard* first leapt upon British audiences 20 years ago: a saw-off, strange-complexioned creature who landed in our laps with 40 minutes missing. A soundtrack dubbed into mild Atlantic English, and a Hollywood reprocessing job which had changed Visconti's subtly of mood and colour into a print resembling a damaged Steve Reeves epic.

Now the full-length leopard prowls again, in restored Technicolor and with Italian dialogue, courtesy of 20th Century Fox and the Gate Cinema. The film still has its vices and excesses, but at least here they are those of unbridled grandeur. Adapting Lampedusa's novel of the Garibaldi risings in Sicily, Visconti is as always the inexorable romantic. Genre and fulsome rhetoric of music and colour as much as speech) count more than realism. And he seldom develops characters beyond a basic, powerful cluster of tones and traits.

Here, for example, Burt Lancaster is magnificently useful and autumnal as the Prince of Salina - gazing out as Sicily's aristocratic past crumbles around him - even if all the reins and runes of his character are in your grasp from his very first scene. Likewise with Alvin Delon's Tancredi, a Risorgimento hero whose spiritus who is time-warped from modern America to war-time occupied France, there to be hunted by the Nazis as a Jew and served up with some of his own racial angst. (Brief time-trips also whisk him to the racist Deep South of America and to "hook"-hunting Vietnam, delivering the same message.)

Scarcely a scene passes before we but its parts combine in a dazzling ensemble of animated beauty. The drapes and curtains baroque bellow; the costumes reflect rippling lakes of light; the sunlight glids and hales the characters' faces. Except for Veronesi, Visconti is a pair of eyes, and a stupendous pair; and they have never been better used than here.

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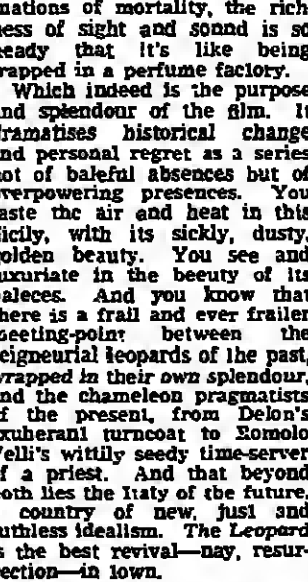
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Burt Lancaster and Claudia Cardinale in "The Leopard"

Where Visconti turns nostalgia into tragedy, others turn it into trivia. As if the repeat-prone summer season on television were not dunking us enough in the past already, *The Twilight Zone* drops us many a sequence or two, the results are riveting. Dynamited skyscrapers sinking slow and stately like curlysundering; the trick photography of city crowds, now scuttling in fast motion, now monowalking in flaming slowness; that old immortal - beautified by sunrise - Monument Valley; the phosphorescent streamers of city traffic at night. But the "Be with peace and nature" message always comes skimming back, like an unwanted boomerang. On balance, I prefer a "life out of balance" to the dated hippy equilibrium being prescribed here.

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## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantime, London PS4, Telex: 6954871  
Telephone: 01-248 8000

Friday September 2 1983

## Paradoxes of U.S. growth

WITH RETAIL sales flattening in July, car sales relapsing sharply in August, and now the smallest rise in the composite leading indicators since last year, the U.S. economic recovery looks rather less convincing than it did at the height of summer. Indeed, if the economy were driven solely by consumer demand, it might be dismissed as not so much an *enigma mirabilis* as a *quartus mirabilis*.

In the second quarter, with its 2.7 per cent annual growth rate, nearly everything seemed to conspire for recovery—a sharp fall in the savings rate, as consumers borrowed in anticipation of their tax cuts, a car sales boom sustained by special offers and cheap credit, the end of de-stocking, and rising Federal outlays all on top of the really remarkable recovery in housing construction, where outlays are 60 per cent above their 1982 level.

## Stabilising

The third quarter will not be so good. The growth of net consumer incomes has slowed sharply—a reflection of the very modest growth of earnings—while the savings rate has bounced back above five per cent. The housing boom continues, though at a gently slowing pace, and industrial surveys show that companies are trying to stabilise their inventories rather than rebuild them. This is very much in line with British experience, where a period of acute financial strain, followed by the reappearance of high real interest rates, has pushed industry through a crash course in stock control.

Farm output, still an important component in the U.S. economy, will be down sharply this year—much land was left fallow in response to Federal incentives designed to reduce stockpiles and the crops that were planted are suffering drought. As a result, of course, prices are beginning to recover, which may do something to restore the acutely depressed real incomes of U.S. farmers, but this is bad news for the consumer.

There are also some disturbing signs that inflation in the U.S. will soon be rising again. While the prices of final output have recently been rising more

slowly than ever, inflation among intermediate goods and industrial commodities has risen quite sharply in recent months, rising at an annual rate of 7 per cent for industrial materials, and nearly 12 per cent for non-food materials. There are also signs that the labour unions are now hoping to recoup some of the sacrifices of real incomes which they accepted during the depths of the recession.

## Silver lining

It is wholly ironical, at first sight, that the appearance of this relatively benign recovery has provoked a sharp rally in the equity markets; but there is logic in this paradox, and the news is not all bad. The silver lining, of course, is in the credit markets where fears of rising private credit demands on top of the huge Federal deficit are abating. In this respect, even the prospective rise in inflation has a good side, with an unindexed tax system it should lift Federal revenues more sharply than expenditures.

Finally, there is underlying good news about the supply side of the economy—a promising recovery in machine tool orders, booming sales of computers and electronics, and the success of Detroit in recapturing the loyalty of U.S. car buyers. Where the supply side of an economy is healthy, it can stand up to a good deal of questionable management. Where it is weak, as too much of the British productive economy remains, not even the soundest management seems able to get it moving.

Nevertheless, better management would be helpful even in an economy with the underlying strength of the U.S. The final paradox is that the recovery in output, and the subsequent recovery in Wall Street as the real economy has slowed, seems only too likely to reinforce the new economic complacency in the White House. The economy would recover more reliably with a more reasonable deficit—especially a lower prospective deficit—and a less hidebound approach to funding. The Americans may be able to live with their high interest rates, but the rest of us still find the going hard.

## Injustice in Zimbabwe

THE ACQUITTAL of six white Zimbabwean air force officers facing sabotage charges in Harare is a welcome indication of the continuing independence of that country's judiciary, even in a case of extreme political sensitivity. The Zimbabwe Government's decision to re-arrest the men within minutes of the judgment, in terms of its sweeping emergency powers providing for indefinite detention without trial, is all the more regrettable and disquieting.

Immediate concern has been expressed in both London and Washington—the two principal sources of aid for Zimbabwe since independence in 1980—and an urgent explanation has been requested. That concern is understandable, for Mr Robert Mugabe's government seems to be making an unfortunate habit of ignoring the verdicts of the courts. The air force men's trial is only the latest of four in which defendants have been re-detained on security grounds in spite of having been acquitted on all the charges they faced.

The present case goes back to the sabotage in July 1982, of 13 aircraft at the Zimbabwe Air Force base outside Gweru. The attack was a grievous blow to Zimbabwean pride, and was immediately blamed on South African saboteurs seeking to destabilise the country. It greatly aggravated the anxieties of a government already facing a serious dissident problem in Matabeleland, seeking to meet the high expectations of its supporters at a time of economic recession, and convinced that the country's white minority could be harbouring a Fifth Column bent on its ultimate destruction.

Those fears have pushed Mr Mugabe's government along a dangerous path. It employs the full propriety of security laws at its disposal with as much vigour as the white regime of the former Rhodesia from which they were inherited. The laws themselves all too often negate the authority of the courts. And in this case, as previously, government officers have resorted to torture and brutality.

## Guarantees

In April, six leading members of Mr Joshua Nkomo's Zapu party, including Lt-Gen Lookout Masuku, deputy commander of the Zimbabwe National Army,

were acquitted on arms and treason charges. They were immediately re-detained, and have remained in custody ever since. Now comes the air force case. All these actions deserve equal censure.

Britain has a special concern in the affairs of Zimbabwe stemming from its underwriting of the Lancaster House agreement which ended the country's bloody civil war. That constitution included guarantees of human rights and an independent judiciary designed not simply to protect a white minority, but to give an entire divided nation confidence in the new system.

The British Government also faces strong political pressures because of those longstanding ties of kith and kin with Zimbabwean whites. The fact that four of the air force officers hold dual British-Zimbabwean nationality underlines the issue. A powerful lobby within the Conservative Party, which has never been sympathetic to the independent Zimbabwe, will undoubtedly stress this when it presses Mrs Thatcher to take action.

## Aid programme

Her strongest bargaining tool, should she wish to express displeasure at the trend in Zimbabwe, is Britain's substantial aid programme, under which some \$114m has already been pledged since independence. This aid is tied to projects which are crucial both to the economic development and political stability of Zimbabwe, and is not always easy to withdraw as a diplomatic weapon, particularly in a case like this.

For his part, Mr Mugabe needs to retain the support and confidence of the white minority within the country, in order to retain their skills and prevent a mass exodus. That is why the racial undertones in the air force trial are particularly unfortunate, and why the re-detention of the officers should be urgently reconsidered.

He also must realise that a hard-headed attitude to his own constitution will seriously erode the sympathy and support he has enjoyed in the West. Future requests for assistance will be rejected, whatever the justification, unless he observes the message of Lancaster House in spirit as well as in letter.

NEXT WEEK'S TUC Congress—the 115th—is a more than usually important one for Britain. A cluster of central and inter-dependent issues must be broached—it is a fair bet that they will not be resolved—and the way in which they are tackled will largely determine the direction taken by the unions in the future, both immediately and in the longer term.

So closely interwoven are the issues that it does some violence to reality to unravel them. But in deference to Congress debating style—grinding slow and exceeding small through motion after motion—and for the sake of some coherence, they can be listed as follows:

The role of (and possibilities for) the TUC as a partner with government and industry; the relationship of the TUC to the Labour Party and its alternatives; the negotiating posture of individual unions and the influence of the TUC on them; the political complexion of the future General Council.

The first of these has attracted most attention and has been reduced to the simple dilemma—a sharp one, certainly—of whether or not the TUC should talk to Mr Norman Tebbit, the Employment Secretary. This figure prominently on the conference agenda in a motion which allows the TUC to break its 18-month vow of silence on talks about industrial relations law and it is bound to be supported, since a large gamut of unions, from left to right, are in favour, despite their provisos and caveats. But what will it mean?

Talking to Tebbit has assumed a symbolic stature it doesn't deserve, says Mr Len Murray, the TUC's general secretary. "It is a relevant tactic for the TUC, it's not a principle. There are times to push for

## Time to push on the Government door again

things, times not to, and these must be judged as they arise."

Mr Murray's judgment, apparently shared by a majority, is that it is time to push on the Government's door again; but neither he nor anyone else in the union really know what is on the other side. Mr Tebbit has been by turns both high-banded and conciliatory in the past few weeks—declaring, after the first meeting with union leaders, that he would discuss the youth training scheme that "I have not changed at all—it is the TUC which is now taking a more realistic view of politics," on the other hand, making it clear in an interview that he expects to be influenced in his framing of future legislation by TUC pressure.

Influenced—but within limits. "I don't think they are yet ready to accept that they will have for all times a much smaller role. I think they want



Len Murray (left): changing his mind about talking to Norman Tebbit

to establish a role because otherwise they will be allying out of the picture. I don't think we are ever going to make economic policy and agree norms together—so they are going to have to settle down to examining in what way they can get benefits for their members."

Accepting such a diminished role, even if it is seen to be temporary, conditional and tact, will be terribly hard to swallow for a trade union movement which, in the middle and late 1970s enjoyed as much leverage on government as any in the world. Some on the Left, like Ken Gill, the Communist general secretary of the white collar engineering union AUEW, will not accept it now. "It would mean abandoning every policy we have got. Talks must always be predicated on the notion that government takes us seriously: this one does not," he says.

Others on the "inside" Left like Mr Rodney Bickerstaffe, general secretary of the National Union of Public Employees, are dismissive of the outcome of talks but prepared to go along—while feeling that the Government will win the publicity battle. That fear is echoed by Mr Murray: "I am quite prepared to walk out if we find we're getting nowhere at all and we're losing out in public relations terms. There's nothing in it for us if they take all the PR tricks."

On a future agenda for meetings between the opponents is:

immediately, talks on the legislation for the White Paper on union democracy—the main proposals being for ballots for union executives, ballots before strikes and ballots on political funds.

The TUC's relationship to the British Left is, for the first time for decades, possibly more than merely its relationship with the Labour Party. The underlying reason is the profound shock suffered by union leaders and activists on June 9, and the depth of the re-evaluation now demanded by leading figures like Mr Barnett, Frank Chapple of the electricians, Clive Jenkins of the white collar union ASTMS and Gavin Laird of the engineers. Mr Murray characteristically locates the issue in a historical context: "We must not simply ask ourselves what went wrong in 1983, but in 1979 and before. I think there is such a thing as the '45' generation of which I am a part and that generation has constantly refreshed itself with Beveridge over all those years. We assumed this was common to all sections of society. But these first principles are now being questioned."

"The Tories sensed these deeper trends in 1979 and we did not. These trends are not irreversible—but I am conscious in saying that I am expressing a hope—a belief—a set of convictions."

Mr Barnett shares this analysis and extends it to the Labour Party. In an article pub-

lished in his union's journal on Wednesday, he wrote: "In all the post-war years we have been dealing with a Labour Party, which is either in government or the obvious and only alternative government. Whatever our problems the next government would be a Labour government. That assumption was destroyed in the tragic elec-

## A drawing back from links with the Labour Party

toral defeat in June... at the moment we cannot presume the outcome of the next election. We cannot therefore put as many eggs in the basket of legislative change after the next election as we have tended to do over the past few years."

This will not mean a severing of links with the party; among the leaderships of unions affiliated to the party only Mr Chapple has even mooted that it does mean a drawing back: for some, like Mr Chapple and Mr Laird, it means examining more carefully what the other political parties have to offer. This trend will be accentuated by the non-affiliated unions, two of which—the Civil and Public Services' Association and the Institution of Professional Civil Servants—have contributed heavily to a composite motion warning, in code, against too close a reliance on Labour. Mr Alastair Graham, the

## Men &amp; Matters

## Reagan's credit card

With mounting concern about the size of the U.S. budget deficit, this would not seem the best time for the Reagan Government to start handing out credit cards to its employees.

But an initial 250,000 government staff will soon be using the pieces of plastic to stock up bills of around \$3.50 a year. Troop movements and airline tickets home for illegal immigrants will be charged along with more commonplace requirements.

Washington shows no sign of worry over the prospect. Quite the reverse, in fact. Gerald Carman, who runs the General Services Administration, the Government's housekeeping unit, describes the decision to issue the cards as a "financial innovation" and "another progressive step by the Reagan Administration."

By handing out cards to government workers, Carman argues, he will be able to get rid of the present system of cash advances. In addition, the service is being offered free to the Government by Diners Club which will earn its fees from the retail outlets where the cards are used.

Diners Club, until recently the also-ran in the charge card market, is naturally coo-ing about signing up the world's biggest spender. This will double the size of its corporate card business, and the deal has been done under the nose of American Express which reckons that it has 90 per cent of the market.

## On board

Robert Horton is said to have told classmates at St Andrew's University more than 20 years ago that he would like to end up either as Prime Minister or chairman of British Petroleum. A year later he joined BP, and yesterday the edge within reach at least of his chosen goal.

At the age of 44, Horton is joining the oil group's board in December as a managing director, taking over the responsibilities of retiring deputy chairman Robin Adam for finance and planning. Another board member, Roger Bexon, becomes deputy chairman.

Only Peter Walters, BP's current chairman, got a seat on the board at a younger age, and even the oil industry's sceptics were rubbing their eyes yesterday at Horton's spectacularly swift rise.

A genial opera-buff, Horton worked his way through jobs in oil supply, planning and marketing in the UK and Europe after joining BP in the late 1950s. In 1973, he was appointed strategy and finance co-ordinator for European oil marketing companies, and two years later, general manager of BP Tanker. He had a stint in corporate planning before moving over to BP's chemical side in 1980.

Known in the industry as Britannic House's "Titanic," the chemicals division has not made

a profit since 1980 and despite Horton's vigorous pruning it is unclear whether the division will be in the black by the end of this year.

With a year as a Sloan Fellow at MIT in Boston under his belt, Horton made it clear when he joined the division that he saw his job in an international context. As chief executive, he travelled the world, met and lobbied politicians, and generally kept his head up while many in the chemical industry were losing theirs.

## Spell-binding

Political education is not what it was in the Labour Party. While showing a commendably democratic concern to ballot all its members on the election of the party's next leader, the Wealden, Sussex, local party lists previous holders of the post as Harold Wilson, James Callaghan, Hugh Gaisford, and Clement Adee.

## Salt seller

Dr Roy Swayne is a man with confidence in his own technology. "I've got it in my own house," he says, of a new heat storage system using molten salts that his company, Calor, has just begun to sell.

He says he lives near the ladies of Greenham Common, in an area unserved by natural gas. So his choice for space heating is oil or electricity.

From a volume little bigger than a domestic fridge, Swayne gets 80 kw-hours of off-peak electricity storage at 70 deg C—just right for my conventional radiator system. But the Calor salt mixtures go as high as 100 deg C if a system needs it.

against the day when its hydrocarbon fuel gases run out. He reckons he has spent nearly £1m on molten salt storage.

His Caltherm storage heaters evoke nostalgic echoes of the days when the railways would lend you a pot of molten salt at your point of departure. You sat the insulated pot in your lap. As the salts solidified they gave off heat steadily to warm you on your way.

The big difference that has cost Calor £1m—in which a Buckinghamshire research centre called the Fulmer Research Institute was a great help—is to come up with a salt mix that can be cycled many thousands of times without failing the customer.

## Time table

Francis Kaunda, chairman of Zambia Consolidated Copper Mines, is going to have little spare time over the next six weeks—he has to present 4,056 of his employees with watches as 20-year service awards.

Presentations have been held up for the past 18 months because the company could not obtain foreign exchange to pay for the traditional awards of watches and ties.

The last of the watches arrived from Britain a couple of weeks ago but the ceremonies had to be postponed again because of late delivery of the ties.

## High ride

From Washington comes a rumour that the American Automobile Association and Alcoholics Anonymous are going to be merged into the AAAAA, for Congressmen who are being driven to drink.

Observer

## BRITAIN'S TRADE UNIONS

## Coming to terms with Tebbit

By John Lloyd, Industrial Editor

CPSA general secretary, now emerging as a force on the centre-right, says that "I think it would be a good thing for the TUC and the Labour Party to go their own way, rather than policy." Mr Bill McCall, the IPSC general secretary, says that "my position is that we should be ready to talk to anyone who might benefit us—not just one party."

Yet unions will always seek political influence; even Mr Tebbit is realistic enough to recognise that his best hope is merely a less politically committed general council. The unions will collectively see the Labour Party as the vehicle for that expression until, as Mr Murray says, it proves that "it can never achieve power." That has yet to be proved.

This emerging centrist position will not of course go unchallenged. Mr Bickerstaffe describes the many calls for re-evaluation as "a little hysterical," and believes that splits within the Alliance, coupled with growing government unpopularity as the inevitable cuts go deeper, will swing things Labour's way again. For the harder Left, the strategy is to retire behind the barricades and wait for better times.

"The imperative is this: we must defend ourselves in a hostile political atmosphere," says Mr Gill.

The unions will decide on their negotiating position in the economic climate and by their own sector's health or sickness than by TUC decisions. But these last will matter, possibly more than before. Over the past four years the TUC has fallen prey to the same affliction as the Labour Party, which is either in government or the obvious and only alternative government. Whatever our problems the next government would be a Labour government. That assumption was destroyed in the tragic elec-

tion defeat in June... at the moment we cannot presume the outcome of the next election. We cannot therefore put as many eggs in the basket of legislative change after the next election as we have tended to do over the past few years."

This will not mean a severing of links with the party; among the leaderships of unions affiliated to the party only Mr Chapple has even mooted that it does mean a drawing back: for some, like Mr Chapple and Mr Laird, it means examining more carefully what the other political parties have to offer. This trend will be accentuated by the non-affiliated unions, two of which—the Civil and Public Services' Association and the Institution of Professional Civil Servants—have contributed heavily to a composite motion warning, in code, against too close a reliance on Labour.

Mr Alastair Graham, the

low pay, or shorter hours, they will attempt to make these objectives part of the bargaining agenda with employers. Says Mr Barnett: "While we would ideally like statutory intervention, our strategy for the next four years on such issues as low pay, equal pay, shorter hours and fringe benefits will receive no help from the state whatsoever—any state intervention would be a major hindrance. It is up to trade unions to co-ordinate their bargaining objectives to adjust to that fact."

Co-ordination will face the usual problems, but has support from Mr Bickerstaffe on the

## The bitter wrangle over membership of the council

Left and will be aided by the probable passage of a motion next week committing the unions to press for a minimum wage. The plight of the low-paid, glimpsed by union strategists as a Government Achilles' heel, will receive more attention than in the past.

Finally, what manner of general council will oversee these immense changes? The bitter wrangle over the new principle that unions of more than 100,000 automatically receive at least one seat on the general council continued throughout yesterday morning and will be fought out once more at the Council for Monday. The system is bound to come in this year—though Congress could decree that it is for one year only and demand a further review in 1984.

It is expected the new more centrist to rightist council, possibly heavily so, if the small unions who do not have automatic representation elect right-wingers.

Mr Murray says grudgingly that the new procedure will fail if members simply glare at each other across the council chamber table. Mr Gill says it will under-represent key groups like the miners and train drivers and will make bitterness inevitable. For Mr Barnett, who has pushed strongly for change, the system is inevitable because it reflects the unions' real strength.

The debate has been accorded enormous weight by council members but is barely understood outside Congress House. "We've had more votes on that issue this year than on all issues in the past five," says Mr Murray, adding "I don't like votes."

One could see in the concentration of internal issues a paradigm of exactly the kind of behaviour the union leaders must eschew if, as Mr Barnett advocates, they become "evangelical" once again. Can they overcome their sectarian inertia, as well as the ingrained instincts of the 1945 generation, and the indifference and hostility which surround them to become effective once more? And on what terms? Watch the news from Blackpool closely next week for some pointers.

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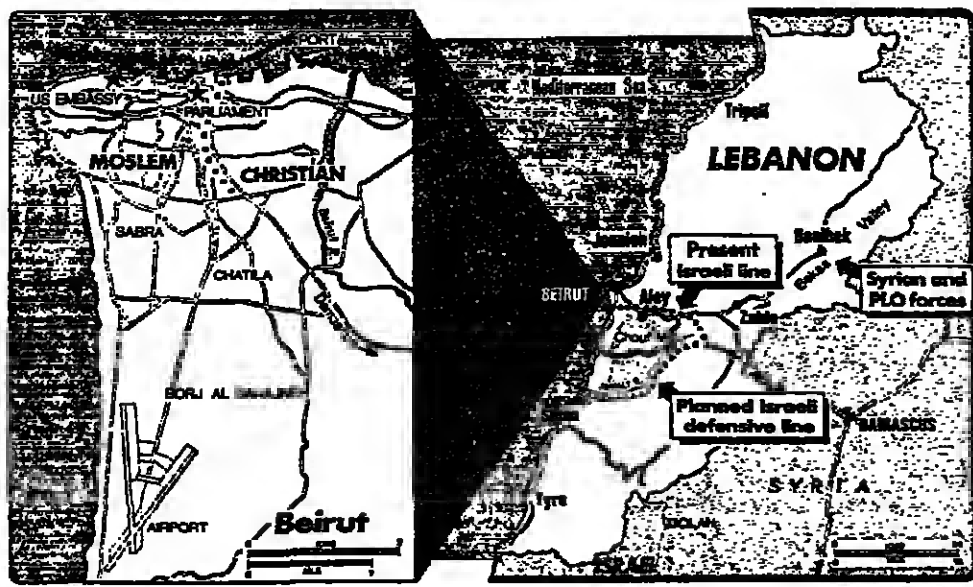
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## FIGHTING IN LEBANON

## The makings of the tragedy

By Patrick Cockburn, recently in Beirut



Branco Radovic

"MOST OF the Moslems in the army will not fight against us. If the Government tries to do anything Beirut will blow up," said a Moslem militia leader at his command post in the mountains overlooking the Lebanese capital last Sunday. Within hours his prediction seemed to be coming true. By nightfall Beirut had exploded.

Moslem militiamen took over the whole of West Beirut, the Moslem half of the capital, which they had ruled up to the Israeli invasion of last year. At a moment it appeared that the Government of President Amin Gemayel was going to fail a crucial test of strength and that its 25,000-strong army might fall apart. Militiamen waving Kalashnikov rifles and rocket launchers once more ruled the streets of the capital.

But in the fighting of the last few days President Gemayel may well have won a crucial victory in a battle he could not afford to lose. The army did not split between Christian and Moslem, as it did in the 1976-1978 war. Some 10,000 regular troops had by Wednesday evening apparently brought the battered western part of Beirut under Government control.

This is a significant success, all the more so in the context of Lebanon where the state has never been strong. The publisher of Beirut's leading newspaper, *Nahar*, once said: "Lebanon is a state of war. The Government does not exist, and whatever part of it does exist has no authority, and whoever has authority is not in the Government." For many Lebanese the fighting of the last few days was a test case, to see if this nostrum was still true.

The extent of the Government's achievement can also be exaggerated. President Gemayel still faces seemingly insoluble problems. One-third of the country, which is only half the size of Wales, is controlled by the 45,000 strong Syrian army in the east of the country and another third by the Israeli forces in southern Lebanon.

The Lebanese Government controls only the greater Beirut area and even there its authority is often tentative, since the powerful Christian militia in East Beirut has never been disarmed. Its leaders pay only

token loyalty to the President, though they were formerly commanded by his brother, Bashir, who was assassinated last year after occupying the Presidency for only 23 days. Even Mr Pierre Gemayel, founder of the main Christian Party, the Phalange, seemed to give his son, the president, only qualified support.

The central problem is that the Lebanese have never formed a single nationality. Over the centuries the mountainous country has been the refuge for communities and religious sects under threat of persecution. The result is that the ethnic map of Lebanon is a complex jigsaw puzzle of Moslem, Christian and other communities, none of which has much loyalty to the state, and each maintaining its own militia. There are no less than 16 officially recognised militias, and the art of maintaining even a semblance of civil peace in Lebanon depends on working out some form of power sharing between the most important of them.

It is this which President Gemayel is now trying to do. The success of his army in West Beirut will be only temporary unless he can reach some better understanding with Moslem leaders.

Such an agreement is of pressing importance because, within a week, the Israeli army is to pull out of the rugged Chouf Mountains, south east of Beirut. The success of this test for the Government's authority. The area is a microcosm of the problems of Lebanon. It is the stronghold of the Druze, a heterodox Moslem sect with some 300,000 members led by Mr Walid Jumblatt. They have their own heavily equipped private army and a reputation for communal solidarity and military efficiency.

But the Chouf is not occupied by the Druze alone. Nestling in the mountains there are also the villages of the Maronites, the most important Christian sect in Lebanon. For many years a truce existed between the two groups, even when civil war was raging in the rest of Lebanon in the mid-1970s. It broke down only when the Israeli invasion allowed Christian militia forces to move into the Chouf last year.

A simmering civil war, has gone on ever since with the Druze generally getting the better of the fighting. The Israelis, whose arrival had precipitated this savage little conflict, made efforts to prevent it getting out of hand. But they themselves have become increasingly conscious of the vulnerability of Israeli troops to guerrilla attacks in this broken and mountainous countryside.

The Government in Jerusalem is anxious to keep down Israeli casualties because it knows that every death fuels disillusionment with the Israeli invasion of Lebanon last year. The new Israeli line—along the Awali River, north of Sidon—should be more defensible.

Strong pleas by Mr Robert McFarlane, President Reagan's special Middle East envoy, have delayed the Israeli pull-out, but the Israeli will say that what may they will withdraw within a week.

The Druze want the Christian militia forces out of their areas and swear they will resist any attempts by the regular Lebanese army, which they accuse of being but a mask for Christian domination, to move into the Chouf. Nobody doubts that there are the makings of a full-scale civil war in this complex

but bloody civil conflict.

Indeed it is the tragedy of Lebanon that at any moment two or more groups in its community may grate together for some wholly parochial reasons, and provide a spark which will ignite the whole country.

To prevent such sparks President Gemayel needs to create some sort of balance of power between the different Christian and Moslem communities. This is difficult enough given the savagery of the fighting in the years since the civil war started.

The problem is made worse because so many of the crucial decisions on the future of Lebanon are not made within its borders. So often the Lebanese are at the mercy of the interests and policies of Jerusalem, Damascus and Washington (and Moscow).

President Gemayel's jubilation at clearing West Beirut of militiamen must already have been tempered by Syria's reaction. Damascus Radio accused him of declaring through his artillery and armour his Phalangist affiliation, and his open loyalty to American designs aimed against Lebanese national resistance to the Israeli occupation and to the partition of the country into a U.S.-Israeli protectorate.

This is more than just

rhetoric. Syria was the predominant power in Lebanon, from 1976—when it intervened to stop the civil war—until the Israeli invasion last year. It has much the largest single army in the whole country, and Beirut is well within artillery range of its units in the mountains to the west of the Bekaa Valley.

But President Assad of Syria does not have to commit his own troops. He has created a loose alliance of forces opposed to President Gemayel of which the Druze are the cutting edge. He is determined that the Israeli-Lebanese understanding signed this May, after mediation by Mr George Shultz, the U.S. Secretary of State, should remain a dead letter. This may prove easy enough to accomplish since implementation of the agreement is dependent on a Syrian withdrawal from Lebanon.

This, the Syrians are adamant, they will never do. Their confidence has recovered rapidly since the war last year. At that time President Assad was glad to avoid the destruction of the Syrian army which he believed General Ariel Sharon, the Israeli Defence Minister and architect of the invasion, hoped to accomplish. Damascus is now getting strong military and political

support from the Soviet Union. But above all, the Syrians are increasingly confident that the Israelis are not prepared to risk another full-scale war in Lebanon.

For the moment the Syrians are more likely to come into conflict with the U.S. than Israel. It is to Washington that President Gemayel has looked to free him from occupation by his two powerful neighbours and so far he has looked in vain. The White House never appeared to appreciate the nature of the Lebanese political quagmire from the moment that it failed to restrain General Sharon's advance last year.

At that time the Lebanese Government hoped that the U.S. would give enthusiastic backing to the creation of a pro-western state in Lebanon cleared of Palestinians, Syrians and Leftists. The Maronites, in particular, had hoped that President Reagan would be delighted to see Lebanon, under a largely Christian Government, play much the same role in furthering American interests in the area as Israel had in the past.

To do this, the Lebanese Government needed Washington to force Israel and Syria out of the country and then to give heavy financial, military and diplomatic support. In fact aid has been far more limited. But the multi-national force, including a large detachment of U.S. Marines, gives confidence and a degree of security to many in West Beirut.

It is difficult to see, however, how President Reagan will respond if his Marines come under sustained fire from Druze artillery men or from the Syrians themselves. Commitment of more U.S. troops to defend those already there, is the beginning of a slippery slope.

So far Mr George Shultz has limited himself to saying that the Marines already in Beirut will not be withdrawn. This week's battle in Beirut has shown that President Gemayel and his army are not going to fade away in the face of the host of enemies who confront them. But the fragmented nature of Lebanon's politics and society puts strict limits on the extent to which he can exploit this victory. His ultimate fate and that of his country, is not in his own hands.

## Lombard

## The Sizewell B marathon

By David Fishlock

HERE is a piece of news that will excite very few readers. Later this month the Sizewell B public inquiry, into plans of the Central Electricity Generating Board to build a big pressurised water reactor in Suffolk will re-open at Snape Maltings after the summer vacation.

It has already sat for 104 days longer than the marathon 100-day Windscale inquiry, of which it was said that, had the nuclear industry written the inspector's report for him, it would not have made such a good case for nuclear energy.

The Sizewell inquiry is revisiting much of the same ground. Nuclear industry opinion on when the inquiry will end varies from the spring to the autumn of next year, 200 to 300 days and perhaps more. Nuclear bosses are a bit despondent, both about the delay and whether, at the end of an inquiry which is already rambling, they can reasonably expect such a crisp, concise testimonial as Windscale produced.

Should the Government seek some way of curtailing or even abandoning this public inquiry and reverting to the simpler formula by which previous nuclear stations were built? Neither locally nor nationally has the public shown any real interest.

Most newspapers and broadcast news have virtually ignored it, focusing only on fringe events such as demonstrations and Press conferences staged by opponents. A national appeal backed by eminent public figures to raise money to support the opposition was abandoned, unheeded, after a few weeks.

The reason is plain. The Sizewell opposition groups do not have a clear, cogent reason why the station should not be built. Public interest in nuclear energy generally, and Sizewell specifically, centres on whether it is safe to live with. But the public also appears to accept that—as in the case of mines, factories, explosives, etc.—its interest is best served by the professional engineers and scientists appointed by the government as its health and safety inspectors, not by sparsely funded groups which oppose the project.

So the inquiry has rammed into such diversions as national nuclear weapons policy, the

unsung merits of wavepower, the exchange rate in the year 2000, and much more, as opponents sought for some weakness in the CEGB case.

Safety of the PWR may command more attention this autumn. But whether it can kindle a public interest which has been non-existent for over 100 days is a point which worries opponents. The Navy is well on its way to completing its second shore-based PWR in Scotland, and to people of ports such as Plymouth and Chatham the PWR-peopled submarine is a familiar sight.

For 15m electricity customers in England and Wales, there is a price to be paid for meeting the cost of this protracted inquiry. The CEGB pays the bill not only for the inquiry but for maintaining a large and alert professional staff to leap nimbly after each fresh attempt to divert the inquiry.

But neither cost nor delay is sufficient reason for abandoning the inquiry. If the CEGB has got its sums right—the inspector will tell us—the cost will be absorbed easily by the economic advantages of the first PWR over the inherently much bigger and more expensive British advanced gas-cooled reactor, which itself looks a better bet than coal or any renewable "third fuel."

As for the delay—the CEGB acknowledges that earlier plans to start construction next spring have slipped to 1985—even that is providing some bonuses. The CEGB had previously planned to minimise risk to the first of a series of PWRs by buying the nuclear reactor itself from Westinghouse.

But British engineering companies, unsure how far away the successor to Sizewell might be, have argued vociferously for a share of the high-techology heart of the project. The delay, aided by the exchange rate, has given time for British companies to tool up and submit very competitive bids. Almost all of Sizewell B will now be British-made.

On balance, and taking account of the fuss opposition groups would make if the Government were even to hint that it was thinking of curtailing or abandoning the Sizewell inquiry, there is more to be gained from letting it run the full course.

## Letters to the Editor

## The price of life and economists' valuations

From Dr J. Broome

Sir—I am glad that Professor Jones-Lee has responded (August 22) to my article about valuing life (August 17). His work in the area is extremely important and, I am convinced, beneficial. If the Department of Transport is going to use a money value for life, then I am sure it would be better to adopt his figure instead of its present lower one. As Professor Jones-Lee shrewdly points out, this favourable opinion of mine may seem harsh for someone with my views to justify. But I could justify it and I shall not withdraw it.

Both he and Mr Martin (August 23) chide me for speaking of the value of life rather than of risk to life. The latter, they say, is much easier to settle and all we normally need. But actually the two are so closely connected that we cannot know one unless we know the other. If, therefore, we cannot value life as such, then we cannot value risks to life either. The connection is simply this: if it is worth society's while to spend some amount of money to save my life, then it is worth it while to spend one-thousandth as much to save me from a one-in-a-thousand risk to my life. This is what the ordinary theory of rationality tells us, provided we assume that the value of money to society is the same in either case. Since my death will make no noticeable difference to the value of money to society, that is a good assumption. (My death will make a big difference to the value of

money to me, so the rule does not apply to my own spending on my safety.)

Professor Jones-Lee complains that I criticise his methods without hinting at an alternative. I am surprised that he needed. In these matters he is the radical, not me. Decisions involving life and death are being made constantly, yet only the Department of Transport, I believe, has used a price for life in making them.

They are normally made, like other hard decisions, by a political process. My alternative is to continue in that way and try to improve the process.

When the questions are ones that have no right answer, as I believe these are, it is the process we must concentrate on, not its conclusion. Above all, we need to keep a clear head and not let our imaginations get what they are deciding about: people's lives. If they come to think they have a neat and correct way to reduce lives to money and lump them in with other goods, then they will be hiding from themselves the real difficulty of their responsibilities.

(Dr) John Broome  
University of Bristol  
Alfred Marshall Building  
40 Berkeley Square, Bristol

From Mr G. Hockley  
Sir—"Dr Broome in an article 'The price of life' (August 17), argues that we cannot accept an economist's valuation of life."

The article correctly identifies the problem: decisions are

wherever possible. Needless to say, self-sufficiency is the aspiration of all developing and even developed countries.

The donation of gold by Iraqi citizens has been misunderstood by foreign media. It has been one of the ways by which the Iraqi people express their contribution to the war, which aims solely at defending Iraq and its sovereignty. In addition to that, such donations reflect the capability of the country to remain steadfast and put up with difficulties until an honourable end to this war is reached sooner or later.

Sead Al Bazzaz  
177, Tottenham Court Road, W1.

Cash flow problems

From Mr H. Edwards  
Sir—I rush to support Mr Posner's views in your August 19 column. It is almost inconceivable that in these days of

made every day that have implications for human life but then misses the point. In an important sense, it simply does not matter what positive value is put on human life.

The problem again correctly identified is put as "allocating scarce resources." In order to do this it is more likely that a better allocation of resources will be achieved if a necessary arbitrary but consistent figure is used in decision-making.

An example may make this point clear. It seems that the value of human life was implicitly put at more than £20m as a result of certain changes made in building structures and regulations following the Roman Point disaster, whereas it was implicitly put as low as £50 in the case of a pregnancy test which might prevent some stillbirths. If the object is to save human life, it seems that equal expenditures per life saved will achieve the most lives saved.

By looking at the implicit values put on human life by social decision, the economist can hope to point the way to better decision-making. No economist that I know claims to have solved the problem mentioned by Dr Broome or to claim that decisions should be based simply on the values he calculates. He has a valuable function to perform in pointing out that past decisions have not achieved the most savings in lives and in helping to obtain better decisions in the future.

G. C. Hockley,  
University College, PO Box 78,  
Cardiff.

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## That frisky statistic

From Mr A. Montague Browne

Sir—Mr Sulan (August 30) may be right in castigating those who give too much weight to the M1 statistic but he is less than fair in blaming the Federal Reserve. The Fed have quite frequently advised against attaching too much importance to what one of them resignedly styled "that frisky statistic" and the authorities have openly and visibly laid emphasis on different M's in different circumstances. If any one is to blame it is the market participants who, seeking to be a jump ahead in the game, overreact to each Friday's M1 figure, putting on the longer term reaction of the Federal Open Market Committee. But such is market psychology and it is difficult to cure. An answer might be to publish M1 monthly or quarterly instead of every week.

Anthony Montague Browne,  
11 St James's Place, SW1.

## British Rail's next chairman

From the Chairman, Railway Conversion League

Sir—In his letter (August 25) regarding delay in the appointment of a new chairman for British Rail Mr I. Irvine-Brown states that the Railway Conversion League is "discredited." Far from this being the case, the League is generally accepted as being right and many senior former railwaymen agree with us. Sir Peter Parker has initiated a study to decide which route should be converted first. The delay may be caused by the need to appoint one who will implement new policies.

Angus Dalgleish,  
Shannon Hill, Ruzbury Road,  
Chertsey.

## Unvarying strength

From Mr G. Christie

Sir—Mr J. D. F. Jones is wrong in his article (August 26) in asserting that the Scotch whisky industry has "sonned-up" the product.

The vast majority of Scotch whisky has always been shipped in bottle at 43° GL or 75° British proof. It is only recently that in some European markets the strength has been reduced to 40° GL, because of penal tax rates.

The strength of whisky shipped to South Africa has not varied in the past 50 years, and I believe the French Cognac industry is in a similar position.

G. P. Christie,  
Speyside Distillery and Bonding Company,  
35, Robertson Street, Glasgow.

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PROJECTS WORTH UP TO \$37M MAY SAVE THOUSANDS OF JOBS

## North Sea activity set for upturn

By Ray Dafter, Energy Editor, in London

THE NORTH SEA oil and gas industry is about to embark on a state of developments which could involve a total investment of over £25bn (\$37.4m).

Offshore operators in the UK and Norway plan the exploitation of more than a dozen significant oil and gas discoveries which could be brought on stream by 1990. In addition, companies have told government officials they want to tap a number of small gas reservoirs and expand production facilities in several fields.

The development work is likely to save the jobs of thousands of offshore workers. It is estimated that some 150,000 in Norway and the UK are involved in supplying equipment and services to the North Sea oil industry. Many of these jobs, especially in the construction sector, are now threatened as a result of the decline in development orders in recent years.

Mr John D'Aucona, director general of the Offshore Supplies Office - the UK Government agency responsible for promoting the supplies industry - said: "A recovery in activity will help to protect the industry and may, in the longer term, enable it to modestly expand employment."

"The industry should also be able to take advantage of the high level of activity to launch a major export drive."

The London stockbroking firm Wood, Mackenzie - one of the leading analysts of North Sea activity - says the atmosphere for development is now changing. "The signs for the future are increasingly encouraging," it says in its latest North Sea report published today.

Oil companies were pleased with the new tax incentives introduced by the UK Government and with the pricing stability that had returned to the oil market. Governments, in turn, were keen to encourage new developments in order to arrest declining production in the late 1980s and 1990s and to maintain employment and expertise in the supply industries.

Wood, Mackenzie has identified 13 significant oil and gas fields for which development plans could be formulated within the next 18 months to two years. Total investment on these fields was expected to be in the range of \$38.4bn to \$39bn. This compares with the \$110bn so far spent or committed by companies in the UK and Norwegian sectors of the North Sea.

Investment during the next decade could be even higher. It is known that companies are planning incremental investment in existing fields - such as British Petroleum's big Forties field, Phillips Petroleum's important Norwegian Ekofisk complex and Marathon's Brae discovery.

The industry is also preparing to exploit new gas fields in the southern sector of the North Sea now that British Gas Corporation has agreed to pay much higher prices for supplies than negotiated in the past.

But the level of spending in these fields will be modest when compared with the investment needed to exploit some of the 13 projects identified by Wood, Mackenzie. For instance, the brokers estimate that \$13bn will be needed to bring on stream the Sleipner oil and gas field in Norway. British Gas Corporation is currently competing with Continental European gas interests for the 6,500bn cubic feet of recoverable gas reserves in Sleipner which are owned by Statoil, Exxon and Norsk Hydro.

Development opportunities seen in the UK sector include Shell/Es-

so's Tern field - possibly costing more than \$1.5bn - and the Eider field, costing perhaps \$1.2bn to \$1.3bn.

Many of the projects are likely to involve the installation of small steel platforms, floating production units or underwater production systems. However, it is possible that the world's largest platform will be needed to exploit the giant Troll gas field in Norway.

The first development stage for Troll is expected to cost \$8bn but, given the complexity of the project and deep water, it could be the mid-1990s before the first production is achieved. In the meantime, Statoil, the Norwegian state oil corporation, Shell, Conoco, Norsk Hydro and Superior Oil.

The European gas industry will benefit most from the envisaged developments. The amount of gas reserves in the 13 fields is thought to total almost 30,000bn cubic feet - almost twice the amount of gas produced from UK fields so far.

On the other hand, the 13 fields are thought to contain recoverable oil reserves of only 2.2bn to 2.4bn barrels - the equivalent of less than three years of UK production at current rates (2.3m barrels a day).

## Superior oil buys back Mesa's 3% stake

By William Hall in New York

MESA PETROLEUM, the independent Texas oil company headed by Mr Boone Pickens, has sold its 3 per cent stake in Superior Oil, the biggest independent oil and gas producer in the U.S., and made a profit of \$32m on the deal.

Superior Oil, widely regarded as a prime takeover candidate in the U.S. oil industry, yesterday bought back 3.88m shares owned by Mesa for \$42 per share, in cash. Before the announcement, Superior Oil shares had been trading at \$38.

Mesa agreed yesterday that for a period of seven years it would not purchase any shares of Superior or otherwise seek to influence the affairs of Superior provided that Superior did not take any such action with respect to Mesa.

Superior Oil has been surrounded by takeover speculation for several months. In May an attempt by the management to insulate itself from takeovers was defeated after a bitter family feud between Mrs Wil-

metta Kack Day, daughter of Superior Oil's founder, and her brother Mr Howard Kack, a director and former chairman of the company.

Mr Kack fiercely opposed a proposal by his sister that would make the company more attractive to outside takeovers. The proposal was carried.

Mesa began building up a stake in Superior earlier this year. It said yesterday that the average cost of its shares was \$34.

Mesa's profit on its Superior Oil shares is only the latest in a series of astute investments in the oil industry. It has made takeover bids for Cities Service and General American Oil over the last 12 months. Although Mesa was outbid by rival oil companies in both cases, it made handsome profits on its share trading. In the case of Cities Service, it made \$31.5m and with General American it made \$42.4m.

SKANDINAVISKA Enskilda Banken, Sweden's leading bank, is to strengthen its position in the London-based Scandinavian Bank following the decision by the consortium bank's two Danish shareholders to withdraw.

The sale by Den Danske Bank and Den Danske Provinsbank of their 19 per cent shareholding in Scandinavian Bank for \$22.5m is a further sign of the Nordic banks' growing ambitions to strike out alone in foreign markets rather than pooling their resources in consortium banks.

Last week the Danish, Swedish and Finnish partners in the Nordic Bank - the other dominant Nordic-owned consortium bank in London - announced that they were planning to sell their shareholdings to Den norske Creditbank (DnB), Norway's largest commercial bank, in a deal worth \$27m (\$100m).

Following the withdrawal by the two Danish banks from Scandinavian Bank, the other Nordic shareholders will increase their stakes in proportion to their existing holdings.

Skandinaviska Enskilda Banken (S-E Banken) is increasing its shareholding to 45.7 per cent - it previously held 37 per cent - while Svenska Banken, a Swedish regional bank in Malmö, will hold 4.1 per cent. Bergen Bank of Norway will hold 23.6 per cent; Union Bank of Finland 23.6 per cent; and Iceland's Landsbanki 3.0 per cent.

Den Danske Bank, which hitherto held 14.3 per cent of Scandinavian Bank, opened its own branch in London last December.

Mr Tage Andersen, its chief executive, said yesterday: "The trend is towards a break-up of London consortium banks, as the parent banks feel that they can do much of the business themselves. We felt it was to our own advantage to stand on our own feet."

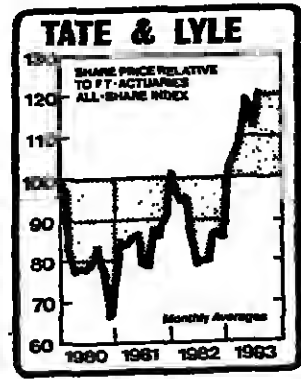
Mr Curt Olsson, deputy chairman of S-E Banken, said the remaining partners in Scandinavian Bank intended to retain their holdings and develop their relations in the bank despite the fact that some had also established other institutions in London.

Last year S-E Banken set up its own London-based investment banking operation, Enskilda Securities.

With just under 46 per cent, S-E Banken is now unchallenged as the largest single shareholder in Scandinavian Bank.

## THE LEX COLUMN

## BP rolls out the auction barrel



which settled on the company after its last rights issue and takeover package in the mid-1970s. Tate has turned the corner in sugar refining in the UK and the U.S., and left behind its loss-making and expensive acquired starch operations. At the same time, the shrinkage of the group has allowed it to become cash-generating, with debt at a perfectly sustainable level.

So the issue is a test of the market's willingness to give Tate's new regime the chance to do better at conglomerate expansion than its predecessors could. Indeed, the sort of takeover Tate is now thinking about could be on such a scale - up to £100m - as inevitably to change the whole shape of the business.

However, the pitching of the issue at 310p, only a little more than 13 per cent off the pre-rights price, indicates confidence that it will be well received (sweetened by the promise of inclusion in an increased final dividend next April). A closing price of 350p, only 2p lower, suggests that the calculation was on the nail.

Cadbury Schweppes

Five years of heavy borrowing and painstaking plant rationalisation have rather tested the faith of Cadbury Schweppes' shareholders. They had to be content with a relatively lacklustre share price performance through much of 1982 and appear to have succumbed since late last year to a bad attack of nerves about the value of the whole exercise, faced with signs of a fresh decline in UK profitability.

Yesterday, the shares dropped another 3p to 102p - down from a 1982-83 high of 132p - after Cadbury announced interim pre-tax profits of £33.5m against £30.7m. At first sight, that might seem a less than charitable response.

The latest figures, after all, show

that the erosion of UK profitability has been reversed in 1983, all the recent acquisitions appear to have been taken on board successfully and the group has continued to make good progress outside Europe - particularly in the U.S., where its volume sales have far outstripped the general market's growth.

But the group's mounting debt still casts a long shadow. Cadbury's treasury has been working overtime to minimise the damage to the income account - up from £7m to £11.6m in the latest half year - and borrowings should peak at a lower level than expected this year as the lead time on new UK projects has shrunk from two years to 18 months.

None the less, with capital spending this year set to exceed 1982's £104m, gains in profitability are going to have to come thicker and faster in the second half for the market to start anticipating prospects for 1984.

Lloyd's

The Lloyd's insurance market is moving slowly into the twentieth century. Another step was taken yesterday with the publication of the accounts for the whole of the market's underwriting operations. Until now these figures, presented annually, have been about as comprehensible as hieroglyphics without the Rosetta stone. But, guided by the Department of Trade and Industry, Lloyd's has prepared a recognisable set of accounts.

The accounts carry an auditors' report on the statement of security underlying policies issued at Lloyd's. That statement, say the auditors, presents "fairly" the information set out. No attempt has been made by the auditors to apply "true and fair" criteria used elsewhere in British corporate accounting. Using that approach for assessment of a Lloyd's policy would be difficult indeed. Around 40 per cent of the assets of the private membership of Lloyd's, which pledges the entirety of its wealth to allow the market to function, is held in property.

No revelation has ever been carried out of the membership's property assets, and it is only recently that a system has been introduced to review parts of the membership on a rotation basis to ensure that they still have enough wealth to belong to Lloyd's. Meanwhile, the statement of security is a rough-and-ready document which says that the total resources of the members are "in excess of £7bn."

## Bordeaux wine lot trading launched

Continued from Page 1

Margaux, Chateau Figeac, Chateau Rieussec, Chateau Beycheville and Chateau Lynch-Bages. In a tactful gesture to the former owners of the nationalised bank, however, the noble Chateau Lafite-Rothschild is not on the list.

Mr Benoit Marichal, manager of Lafite Investment - which is named after the street in Paris where L'Europeenne has its headquarters and not after the Rothschild chateau - said the company would also offer its services to resell the lots or part of the lots at the end of the five-year period.

"We are even thinking of auctioning off some of the cases at Christie's or Sotheby's in London or New York," he said. Mr Marichal is a former director of the Bordeaux branch of the former Banque Rothschild.

Partner in the wine venture with the bank is M Bruno Prats, owner of several chateau wines, president

of the Medoc Crus classes wine syndicate, and secretary general of the Grands Crus de Bordeaux union.

M Prats, an old hand in the Bordeaux wine business, has been responsible for buying the wines and will look after their storage. The bank, for its part, conceived the original idea and is assuming the financial risks of the venture.

But Mr Marichal appears confident that the risks are slender. "We bought the wines at a good price before the prices of the 1982 harvest hit the ceiling in late June and July this year," he said.

Prices surged then because of heavy buying from U.S. importers coupled with the impact of the strong dollar against the French franc.

The venture appears to be helping morale at the former Rothschild bank. Since nationalisation, the bank has been going through a difficult period of restructuring

## Indesit plans major cuts in workforce

By James Buxton in Rome

INDESIT, Italy's second biggest manufacturer of white goods - domestic electrical products - has told the trade unions that it plans to disperse with nearly half its workforce.

It wants to put 3,400 of the 8,000 workers on permanent, state-subsidised lay-off by the end of 1984. This means that the workers will have no chance of going back into the factory and will constitute only a small financial burden on the company.

Indesit has told the unions that it intends doing this in the white goods sector in order to consolidate the modest recovery the company has made since it came close to bankruptcy in 1980. The move also reflects some rationalisation of production and the introduction of increased automation.

An Indesit spokesman in Turin yesterday stressed that the move did not reflect any recent decline in Indesit sales, but he explained that

there was no prospect of a return to former production volumes. In 1979 Indesit produced about 2m pieces, while current production is about 1.5m.

At the moment the lay-offs work on a rotation system. Permanent lay-off for nearly half the labour force will be cheaper, and more efficient from Indesit's point of view. Italian companies often use the lay-off system as a way of avoiding outright sackings.

Indesit returned to profit in 1981 and last year made a small profit of £588m (\$965,000) on sales of £272bn. Some 66 per cent of sales were abroad, and Indesit's market share rose on the main foreign markets in the early months of 1983.

Indesit's smaller brown goods sector, making electronic products including television tubes, should soon revive with the creation of two joint ventures with Zanussi, Italy's major white goods maker, and a state-funded concern, Rel.

## Soviet fighter 'shoots down S. Korean 747'

Continued from Page 1

negotiators in the arms control talks," said Senator Howard M. Metzenbaum, an Ohio Democrat.

Mr Shultz said that he still expected to meet Mr Andrei Gromyko, the Soviet Foreign Minister, in Madrid next week, but that the U.S. expected a full explanation from Moscow by then.

There was a widespread feeling in Washington that the incident could only bolster Mr Reagan's hardline approach to the Soviet Union, which he recently described as an "evil empire."

One official said he expected the impact of the incident to be as serious as the Soviet Union's 1979 invasion of Afghanistan.

U.S. officials said that all aircraft flying in the area were warned on navigational maps that they were liable to be shot at if they entered Soviet air space. But there was no immediate explanation as to why the Korean airliner had apparently strayed so far off course.

A Pentagon official said that the Soviet Union operated its own rules permitting their fighters to shoot at aircraft intruding into their territory.

David Buchan and Anthony Robinson write from London: Sakhalin Island lies at the heart of one of the most militarily sensitive regions of the Soviet Union.

The Soviet Far East stretches north from Vladivostok, over the Sea of Okhotsk, to the Kamchatka peninsula, is home to the greatest concentration of Soviet naval might, strategic air bases and a top

secret nuclear missiles testing zone.

In the past 18 months the Soviet Union has stepped up naval and air exercises in the Sea of Okhotsk, because of its claims that U.S. long-range missile-firing submarines have penetrated this sea through the Kurile island chain, some of which is claimed by Japan as its rightful territory.

Soviet commanders have sought to assert dominance in the Sea of Okhotsk as a sanctuary for its own growing fleet of ballistic missile-firing submarines and as a base for operations further afield in the Pacific. The Sea of Okhotsk, in which Sakhalin lies, is semi-enclosed by Soviet territory, and U.S. submarines there could threaten a wide swathe of Siberia and deployment of the Soviet Pacific fleet.

This increases the vulnerability of the Soviet Pacific fleet, which includes more than 100 ballistic missile and attack submarines, 85 major warships, the largest Soviet contingent of naval infantry and more than 300 combat aircraft, some of which were evidently in action yesterday.

Meaning as the build-up of this Soviet fleet looks to Western eyes, its effectiveness is limited by the fact that ships from Vladivostok, the main Soviet base, can only reach the Pacific through narrow straits controlled by the U.S. and Japan. To mitigate this, the Soviets have built the new base of Petropavlovsk, which, however, is ice-bound six months of the year.

## Mexico repays \$60m

By William Chislett in Mexico City

MEXICO will pay a further \$80m of private sector interest arrears next week. This will bring the amount paid back to 45 per cent of the total \$800m in arrears, which were incurred in the immediate aftermath of last year's debt crisis.

Sr Angel Gurria, the director of public credit, said that the better-than-expected progress in Mexico's current account balance of payments, which was in surplus of about \$2.5bn during the first half of

the year, meant that it might now not be necessary to renege the unpaid arrears in the form of a "roll-up loan," as had been previously planned.

Sr Gurria said that, if there was no sudden increase in the present low level of imports and Mexico's other immediate debt repayments were not too much of a strain on the country's international reserves, then refinancing unpaid arrears would not be necessary.

## World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
London	15	10	Partly	15	10	Partly	15	10	Partly
Paris	14	12	Cloudy	14	12	Cloudy	14	12	Cloudy
Amsterdam	13	11	Cloudy	13	11	Cloudy	13	11	Cloudy
Berlin	12	10	Cloudy	12	10	Cloudy	12	10	Cloudy
Frankfurt	11	9	Cloudy	11	9	Cloudy	11	9	Cloudy
Munich	10	8	Cloudy	10	8	Cloudy	10	8	Cloudy
Vienna	9	7	Cloudy	9	7	Cloudy	9	7	Cloudy
Zurich	8	6	Cloudy	8	6	Cloudy	8	6	Cloudy
Geneva	7	5	Cloudy	7	5	Cloudy	7	5	Cloudy
Brussels	6	4	Cloudy	6	4	Cloudy	6	4	Cloudy
Madrid	16	12	Partly	16	12	Partly	16	12	Partly
Barcelona	17	13	Partly	17	13	Partly	17	13	Partly
Valencia	18	14	Partly	18	14	Partly	18	14	Partly
Seville	19	15	Partly	19	15	Partly	19	15	Partly
Granada	20	16	Partly	20	16	Partly	20	16	Partly
Malaga	21	17	Partly	21	17	Partly	21	17	Partly
Almeria	22	18	Partly	22	18	Partly	22	18	Partly
Cordoba	23	19	Partly	23	19	Partly	23	19	Partly
Jaen	24	20	Partly	24	20	Partly	24	20	Partly
Huelva	25	21	Partly	25	21	Partly	25	21	Partly
Cartagena	26	22	Partly	26	22	Partly	26	22	Partly
Murcia	27	23	Partly	27	23	Partly	27	23	Partly
Albacete	28	24	Partly	28	24	Partly	28	24	Partly
Valencia	29	25	Partly	29	25	Partly	29	25	Partly
Granada	30	26	Partly	30	26	Partly	30	26	Partly
Malaga	31	27	Partly	31	27	Partly	31	27	Partly
Almeria	32	28	Partly	32	28	Partly	32	28	Partly
Cordoba	33	29	Partly	33	29	Partly	33	29	Partly
Jaen	34	30	Partly	34	30	Partly	34	30	Partly
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Malaga	41	37	Partly	41	37	Partly	41	37	Partly
Almeria	42	38	Partly	42	38	Partly	42	38	Partly
Cordoba	43	39	Partly	43	39	Partly	43	39	Partly
Jaen	44	40	Partly	44	40	Partly	44	40	Partly
Huelva	45	41	Partly	45	41	Partly	45	41	Partly
Cartagena	46	42	Partly	46	42	Partly	46	42	Partly
Murcia	47	43	Partly	47	43	Partly	47	43	Partly
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Malaga	51	47	Partly	51	47	Partly	51	47	Partly
Almeria	52	48	Partly	52	48	Partly	52	48	Partly
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Malaga	71	67	Partly	71	67	Partly	71	67	Partly
Almeria	72	68	Partly	72	68	Partly	72	68	Partly
Cordoba	73	69	Partly	73	69	Partly	73	69	Partly
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Malaga	101	97	Partly	101	97	Partly	101	97	Partly
Almeria	102	98	Partly	102	98	Partly	102	98	Partly
Cordoba	103	99	Partly	103	99	Partly	103	99	Partly
Jaen	104	100	Partly	104	100	Partly	104	100	Partly
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Cartagena	116	112	Partly	116	112	Partly	116	112	Partly
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Malaga	131	127	Partly	131	127	Partly	131	127	Partly
Almeria	132	128	Partly	132	128	Partly	132	128	Partly
Cordoba	133	129	Partly	133	129	Partly	133	129	Partly
Jaen	134	130	Partly	134	130	Partly	134	130	Partly
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Cartagena	136	132	Partly	136	132	Partly	136	132	Partly
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Albacete	138	134	Partly	138	134	Partly	138	134	Partly
Valencia	139	135	Partly	139	135	Partly	139	135	Partly
Granada	140	136	Partly	140	136	Partly	140	136	Partly
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Almeria	152	148	Partly	152	148	Partly	152	148	Partly
Cordoba	153	149	Partly	153	149	Partly	153	149	Partly
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Huelva	155	151	Partly	155	151	Partly	155	151	Partly
Cartagena	156	152	Partly	156	152	Partly	156	152	Partly
Murcia	157	153	Partly	157	153	Partly	157	153	Partly
Albacete	158	154	Partly	158	154	Partly	158	154	Partly
Valencia	159	155	Partly	159	155	Partly	159	155	Partly
Granada	160	156	Partly	160	156	Partly	160	156	Partly
Malaga	161	157	Partly	161	157	Partly	161	157	Partly
Almeria	162	158	Partly	162	158	Partly	162	158	Partly
Cordoba	163	159	Partly	163	159	Partly	163	159	Partly
Jaen	164	160	Partly	164	160	Partly	164	160	Partly
Huelva	165	161	Partly	165	161	Partly	165	161	Partly
Cartagena	166	162	Partly	166	162	Partly	166	162	Partly
Murcia	167								



## SECTION II - INTERNATIONAL COMPANIES

## FINANCIAL TIMES

Friday September 2 1983



## NORTHAMPTON

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made for  
Singapore  
companyBy Chris Sherwell  
in Singapore

A SINGAPORE investment holding company headed by Dennis Lee Kim Yew, brother of Prime Minister Lee Kuan Yew, yesterday announced a fresh bid to take over publicly-traded United Industrial Corporation (UIC), which Lee Kim Yew himself chairs.

UIC shares were suspended in Singapore and Kuala Lumpur pending formal announcement of terms of the offer.

UIC, a holding and management company with a 40-storey building in the heart of Singapore's financial district, was the subject of a competitive takeover bid in 1980 from three parties - one of them Lee Kim Yew's Tang Eng Pte.

None of these proved successful, but yesterday Tang Eng confirmed that it and "parties acting in concert" owned 26.5m shares, representing about 37 per cent of UIC's present issued share capital.

This followed an announcement on Wednesday that Ooi Hong Loo, UIC's managing director, had purchased 12.5m shares in UIC through Chip Lian Investments, in which he has an interest.

These shares were purchased at 1.15 per share cum rights. Tang Eng's cash offer for the whole of the remaining share capital of UIC would, on this basis, make the bid worth about \$862m (U.S.\$58m).

Wereldhave in  
new move to  
fight takeoverBy Our Amsterdam  
Correspondent

WERELDHAVE, the Rotterdam-based property fund, has fired another salvo in its war of words with PGM and PVM - the Dutch pension funds - attempting to take it over by claiming that a number of shares which existing holders may offer to the bidders would be worth more if retained.

A statement observes that since Wereldhave has just declared an interim dividend of Fl 4.25 (\$1.4) per ordinary share up to and including shares bearing coupon number 28, payable on September 19, sellers of these shares for the bid price of Fl 155 would in fact be receiving only Fl 150.75.

The property fund, with a European and U.S. portfolio worth more than Fl 1bn, has put back its extraordinary shareholders' meeting from September 14 to September 19.

Wereldhave confirmed yesterday that its investment result for the first six months of this year rose by 22 per cent, to Fl 16.3m.

Tiger railcar subsidiary  
sued by Belgian bank

BY PAUL TAYLOR IN NEW YORK

SOCIÉTÉ GÉNÉRALE de Banque, the Belgian banking group, is suing North American Car, the railcar leasing subsidiary of Tiger International.

The financially troubled transport group which is based in Los Angeles, recently agreed to sell a large part of its railcar leasing business for \$140m to General Electric.

The Belgian bank said North American Car had been in default since February on two loans totalling \$35m. Société Générale is seeking payment of the principal and \$246,000 in interest in a court action filed in a federal court in Chicago.

North American Car leases a fleet of 44,000 railcars out of its Chicago headquarters to shippers and railroads. Last month Tiger International agreed to sell most of the unit to General Electric Credit as part of a restructuring and debt reduction programme.

Tiger International, which recently reported a net loss from continuing operations of \$50.5m in the

second quarter and \$101.3m for the half year, also recently agreed on a financial reconstruction package with its lenders. The package was designed to bring a substantial increase in Tiger's outstanding equity and stretch the period of the company's debt payments.

It was not clear yesterday whether Société Générale's court action would affect the restructuring plan, which was announced in June after months of negotiation.

## Cheung Kong's profit tumbles

BY ROBERT COTTRELL IN HONG KONG

THE COLLAPSE of Hong Kong's property market has slashed earnings at Cheung Kong (Holdings), one of the territory's largest quoted companies. Net profits for the six months to June 30 total HK\$151.1m (\$20m), in addition to which the property developer made extraordinary gains of HK\$39.6m for an attributable total of HK\$190.7m.

In the first half of 1982, Cheung Kong showed attributable profits of HK\$559.2m, including extraordinary gains of HK\$545.5m.

The interim dividend is cut from 22 cents to 15 cents. Cheung Kong's chairman, Mr Li Ka-Shing, said dividends for the full year will total 45 cents, down from the 70 cents in 1982. Mr Li also says net profits for

the full year will be at least HK\$400m, against HK\$525m.

Cheung Kong's depressed results are much in line with the outlook forecast last year-end by Mr Li, who told shareholders to prepare for lower profits and dividends. Mr Li pointed out that Cheung Kong remains financially sound. One of the most aggressive developers of the 1970s, the group began reducing its commitments as the local property market began to weaken in late 1981. Mr Li says Hong Kong's property market may now be bottoming out, but remains weak. The group's priority is to pay off borrowings to reduce interest charges, while at the same time credit facilities have been arranged "so that

large loans can be made at short notice for selective new investments as the opportunities arise," says Mr Li. Cheung Kong's year-end 1982 balance sheet showed borrowings of HK\$1.3bn and shareholders' funds of HK\$4.7bn.

An important contributor to Cheung Kong's profits is the largest asset, Hutchison Whampoa, which also reported interim results yesterday.

Hutchison's net profits for the half totalled HK\$424m, with extraordinary gains of HK\$367m, making an attributable total of HK\$301m. In the first half of 1982, Hutchison reported attributable profits of HK\$510m including extraordinary gains of HK\$200m.

Slavenburg's survives  
difficult six months

BY WALTER ELLIS IN AMSTERDAM

CREDIT LYONNAIS Bank Nederland, better known as Slavenburg, survived another difficult six months to the end of June this year during which its balance sheet total fell by Fl 600m to Fl 10.9bn (\$3.7bn).

Gross profit, at Fl 24.6m, was 42 per cent down on the first half of last year and the ostensible net figure of Fl 14.5m was transferred in its entirety to the general provisions against debt.

Last year, Slavenburg's lost Fl 268m as an amount of Fl 268m was added to provisions to help cover against both loss and fraud. In February of this year, Dutch police raided the Rotterdam headquarters and two leading branches of the bank looking for evidence of the alleged widespread misuse of funds.

A total of 11 top past and present officials of the bank have been arrested, including most recently its former managing director, Mr Rud Slavenburg, and all await trial once the public prosecutor's office has completed its case.

Since then, Credit Lyonnais of

France, which owned 78 per cent of the shareholding, has intervened to rescue the bank from possible collapse. The new name, Credit Lyonnais Bank Nederland, took effect on July 1.

A statement yesterday from the renamed bank - sixth largest in the Netherlands - says that, with the support of its French parent, and in particular the addition this month of a promised Fl 200m in capital support, Credit Lyonnais Bank Nederland "looks forward with confidence" to a new phase in its development.

The decline this year in the balance sheet total is mainly accounted for by a Fl 850m drop in Eurocurrency activities transacted with foreign banks. General banking activities produced an addition of Fl 250m to the total, and it can be considered that, with a return of confidence, the figure overall may improve in the course of this year.

Commission earnings rose 19 per cent, to Fl 47.8m, while income from interest fell by Fl 3.5m to Fl 97.1m. No dividend was declared.

Heavy losses  
for Canadian  
aircraft makers

By Robert Gibbens in Montreal

CANADAIR and De Havilland Canada, Canada's two government-owned aircraft makers, continue to show heavy losses despite new infusions of equity. They say heavy development costs will prevent a return to profit for some time.

Montreal-based Canair, maker of the Challenger executive jet, had a first-half loss of C\$187m (U.S.\$87m) against a loss of C\$207m a year earlier, on sales down from C\$230.3m to C\$183.9m.

De Havilland Canada of Toronto posted a first-half loss of C\$76.8m against profits of C\$18.5m, on sales down sharply from C\$290.7m to C\$81.9m. The latest period includes a C\$46m write-off on the Dash 8 S101 aircraft programme.

Hudson's Bay  
reduces loss

HUDSON'S BAY, Canada's biggest merchandising group, reports a final net loss of C\$10.4m (U.S.\$4.4m) for the first half of its current fiscal year, after a C\$62m gain on the sale of investments.

The result compares with an operating net loss of C\$122.7m for the same period last year. Sales increased from C\$1.79bn to C\$1.85bn. The group forecasts a better second half.

TBS shows big  
improvement

TURNER Broadcasting System (TBS), the U.S. television and cable news group, has reported a further substantial improvement in earnings.

Net earnings in its second quarter ending July 30 were \$4.25m or 21 cents a share on revenues of \$60.47m compared with a \$87,000 loss on revenues of \$42.05m in the same period last year.

Sentrachem sees  
45% slump

SHARPLY lower domestic demand for fertilisers, poor synthetic rubber sales and generally weaker demand for chemicals have combined against South Africa's second largest chemicals group, Sentrachem.

For the year to end June, group turnover fell by 9 per cent to R700m (\$625m) from R769m, while pre-tax profit dropped 45 per cent to R70.8m from R128.3m.

Nova Scotia bank  
has sharp gain

BANK of Nova Scotia, Canada's fourth largest chartered bank, reported a sharp rise in profits with third quarter earnings up from C\$63.2m (U.S.\$51m), or C\$1.36 a share, to C\$73.8m or C\$1.57.

This took nine-month earnings for fiscal 1983 to C\$290.8m, or C\$5.55 a share, against C\$193.3m or C\$4.16. The bank attributed the rise to better domestic and foreign interest margins and growth in foreign assets. But total assets at July 31 fell 2.9 per cent from C\$54.7bn a year earlier to C\$53.3bn, due to generally weak credit demand.

Earnings  
rise for  
Dutch  
insurersBy Our Amsterdam  
Correspondent

TWO MORE Dutch insurers produced sound first half figures yesterday, confirming the upward trend already reported for Nationale Nederlanden and AGO. Amey, the second-largest Dutch group, saw its net profit rise by 8.7 per cent, aided by a strong performance in the life sector, especially in the U.S. Ennia, the number three insurer, moved ahead by 7 per cent.

Gross profit at Amey, including profits from sales on investments, rose from Fl 112m (\$37m) to Fl 119m. No amount was set aside for provisions, but a further assessment is likely before the end of the year. The net result was up from Fl 84m to Fl 91m.

Total income from the life sector for the six months was Fl 1.49bn - a rise of nearly 13 per cent - while non-life income went up by 18 per cent to Fl 74m.

Amey notes that life business, especially in America, showed a strong increase in the second quarter. There was some early rise in costs attributable to an increase in new business, but this was more than compensated for by high investment income in the Netherlands and a low increase in expenses compared with the development of revenue as a whole.

In the non-life sector, results from the U.S. picked up from April onwards due to the decline in the medical expenses portfolio which normally follows the winter months. Earnings were down by nearly 70 per cent, however, to a total of Fl 20.5m.

Foreign exchange fluctuations had, on balance, little effect on this year's first half, which was influenced heavily by an increased number of single payment premiums in the Dutch life sector as well as by the growth in America. Amey looks ahead to earnings for 1983 as a whole of around Fl 187m.

## U.S. ALUMINIUM INDUSTRY'S BRIGHTER FUTURE

## Producers foil recession

BY TERRY DODSWORTH IN NEW YORK

IF ANY FURTHER sign of returning confidence in the North American aluminium industry were needed, it came last week in two announcements. Alcan, the Canadian-based multinational, said that it was aiming to raise about U.S.\$220m in a new equity placing and Alcoa and Kaiser, two of the big three U.S. companies, increased their input prices by 8.5 per cent to 81.5 cents a pound - the first rise in the list price since 1980.

Even more important than the bare numbers of the price rise is the fact that it is expected to stick. At the end of last year, when the aluminium producers were advertising posted prices of 76.5 cents a pound, they were actually selling at huge discounts. At one point, the real contract price plummeted to around 40 cents a pound, and while there is a significant gap between any posted increase and its actual realisation, analysts expect manufacturers to be pulling in the full 81.5 cents for deliveries within a few months.

Behind the price increase lies a steady hardening of demand since the beginning of the year, helped both by a savage reduction in producer stocks and the upswing in consumer durable industries. The aluminium producers were hurt very badly last year, mainly because they failed to spot the recessionary warning signals that should have been flashing in every market-leading department. But when they responded, they cut straight into muscle, leaving room to rebuild stocks now.

In addition, the producers have been trimming costs. Base wage rates in the last Alcoa settlement, for example, were effectively frozen, with a cost of living increase clause which is likely to generate wage and benefit increases of less than the inflation rate. Some basic smelting has also been axed in the

As a result, output is now recovering very speedily. In July, it passed a milestone of a kind, moving ahead of the comparable monthly production rate in 1982 for the first time this year. Production bottomed in February at 245,000 tons, since when it has increased by 27 per cent to 312,911 tons, at which rate output this year would be slightly ahead of the previous 12 months. No-one expects any immediate hiccup in this rising graph. Indeed, Aluminium Company of America - Alcoa - claims that its own stocks are at the lowest level ever and that it is now operating at around 91 per cent capacity.

There is a world of difference between Alcoa, which operates with lowish power costs, or Alcan, which has ultra-low rates, and the North American industry's other two main producers, Kaiser and Reynolds. Both Kaiser and Reynolds have considerably higher costs - Alcoa's power costs are calculated to be only around 5 cents a pound, against an average of 18 cents for the U.S. industry as a whole - and this is reflected in its current output levels, reckoned to be still around 50 per cent of capacity. But even the high-cost producers should now be benefiting from the recovery.

In addition, the producers have been trimming costs. Base wage rates in the last Alcoa settlement, for example, were effectively frozen, with a cost of living increase clause which is likely to generate wage and benefit increases of less than the inflation rate. Some basic smelting has also been axed in the

U.S. as the manufacturers turn towards higher quality products and leave more of the commodity-type ingot production business to lower cost areas in the developing world.

Altho this has been well anticipated by Wall Street - indeed, too well for some less bullish analysts. Aluminium shares began to move with the rest of the market a year ago, but they have comfortably outperformed the Standard and Poor's 500 since then, and have been particularly strong since the beginning of the year. Alcan, for example, now trading at around \$38, shipped to a little less than half that only a year ago. Alcoa, has come up by almost the same amount to its present price of around \$47.

Longer term questions, however, are still injecting caution into some forecasts for the industry, particularly for the higher cost U.S. producers. Whatever the benefits from the present cyclical recovery in the economy, there must be doubts about the industry's ability to get back to the rapid growth rates of the 1960s. Basic aluminium smelting is more and more perceived as virtually a commodity industry, with plenty of capacity, often supported by government funds in the developing world, leading to dizzy commodity-type price variations. In this game, the low cost producers have an even more advantageous position - it is significant, for instance, that Alcan is planning to go ahead with a new smelter in Quebec, as well as a smelting complex in Australia and a rolling mill in Brazil.

## Plan to refloat Aluminio Espanol

BY DAVID WHITE IN MADRID

ALUGASA, the Spanish subsidiary of the nationalised French aluminium giant Pechiney Ugine Kuhlmann, is set to come under Spanish state control, according to a plan drawn up for refloating the largest Spanish producer, Aluminio Espanol, in which the Pechiney unit is a partner.

The plan, aimed at lifting the temporary receivership which Aluminio Espanol has been under for

almost a year, is understood to include a Pta 5bn (\$33m) capital increase at Alugasa, which would be mainly subscribed by the state holding company Instituto Nacional de Industria (INI).

This would leave INI holding just under 51 per cent of Alugasa, with Pechiney's stake being reduced from two thirds to about 37 per cent.

INI would also pump in the bulk

of a Pta 8.5bn capital increase at Endesa, the majority shareholder in Aluminio Espanol. INI controls this company in partnership with Alcan of Canada.

The new funds are to be passed on in the form of a Pta 15bn injection into Aluminio Espanol.

The proposed solution, which is expected to lead to a merger between Alugasa and Endesa, is due to be approved this month.

## Renault lifts holding in Karrier

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT IN LONDON

RENAULT of France has decided to increase its shareholding in Karrier, the UK company formerly known as Dodge Trucks, to 90 per cent by the end of this year.

This follows a reorganisation during the past two years which has put Karrier on course to break-even in 1984, says Mr Laurent Brisset, the company's chairman and managing director.

Renault paid its French rival Peugeot 71m (\$104m) for a half-share in Karrier two years ago. Peugeot had acquired the business along with the rest of Chrysler's European operations in 1979.

Renault's commercial vehicle arm RVI took management control and, among other changes, Renault's commercial vehicle distribution company in Britain has been merged into Karrier's.

Karrier's net loss in 1981 was £11.4m after Peugeot had contributed a subvention of about £13m. The following year the net loss was £4m after a Peugeot subvention of around £10m.

Mr Brisset says he expects the net loss will be reduced still further this year and "we are well on the way to recovery and still on course to break even during 1984, even

though we have been experiencing some of the worst market conditions for many years."

He also points to the substantial improvement in the results at trading level. A 1981 loss of £22.8m was reduced, the following year to £18.7m and this year it should be around £7.9m.

Mr Brisset says the price Renault will pay for the extra 40 per cent of Karrier has still to be decided. Negotiations between Renault and Peugeot also cover the former Dodge business in Spain where Renault has a 50 per cent stake and will lift it to 90 per cent.

All of these Securities have been sold.  
This announcement appears as a matter of record only.

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# INVEST IN SINGAPORE

DBSBANK

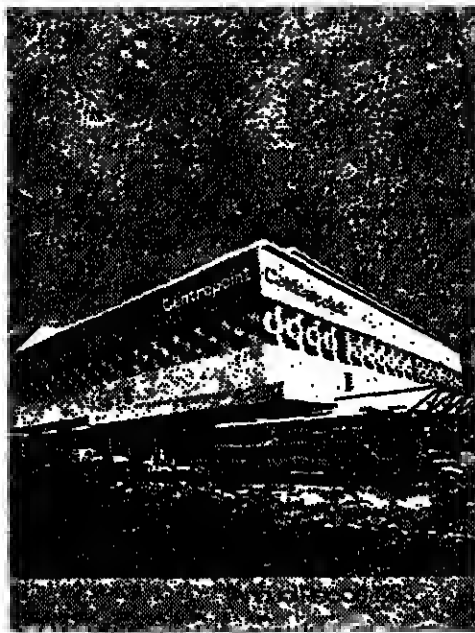


Annual Report 1982

**DBS Bank** — The Development Bank of Singapore Ltd. DBS Bank, established in 1968, is Singapore's leading and largest bank. As a universal bank, it provides development financing, commercial and investment banking and other specialised financial services. DBS Bank also occupies a leading position in Singapore's money and foreign-exchange markets. Its international offices are in London, Los Angeles, New York, Hong Kong, Seoul, Taipei and Tokyo.

Through its many subsidiaries, DBS is involved in insurance, investment management and real estate activities, amongst others. The billion dollar Raffles City complex is a DBS project.

**1982 Group Financial Highlights:**—  
Total assets increased by 19.0% to S\$ 33 billion.  
Total capital and reserves increased by 67.7% to S\$ 1,217 million.  
Net profit after taxation increased by 13.8% to S\$ 128 million.



Cold Storage Holdings P.L.C.

The company was established in Singapore in 1903 and has subsidiaries and associates operating in Singapore, Malaysia and Australia. The Group is engaged in the manufacture and distribution of food and drink products as well as in property investment and development.

Financial highlights for the year ending January 31st:

	1983 S\$ Million	1982 S\$ Million
Profit before Tax	34.6	20.3
Attributable Profits		
before Extraordinary Items	16.3	10.7
Shareholders' Funds	255.2	250.6
Earnings per 10p Stock Unit		
before Extraordinary Items	14.37 cts.	9.45 cts.
Net Dividend per Stock Unit	7.65 cts.	6.90 cts.
Bonus Share Issue	1 for 10	—
Dividend Cover	1.88	1.37

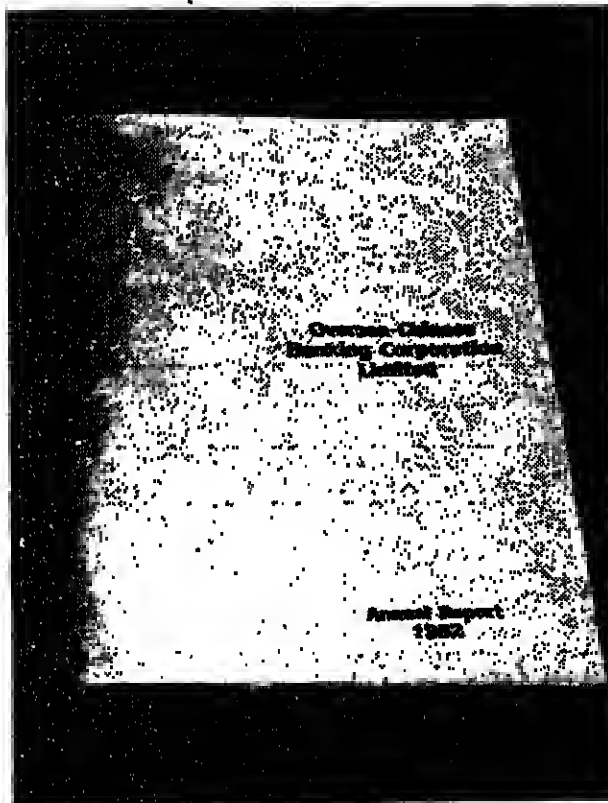
UNITED OVERSEAS BANK LTD



United Overseas Bank Ltd

The United Overseas Bank Group is the largest local banking group in Singapore. It has a wide network of branches in Singapore, Malaysia, Hong Kong, Tokyo and London with agencies in New York and Los Angeles and a representative office in Sydney. Apart from providing a complete range of banking services, the Group also has diversified interests in a finance company, insurance, merchant banking, gold dealing, leasing, investment management, property development, discount house operations and hotel management.

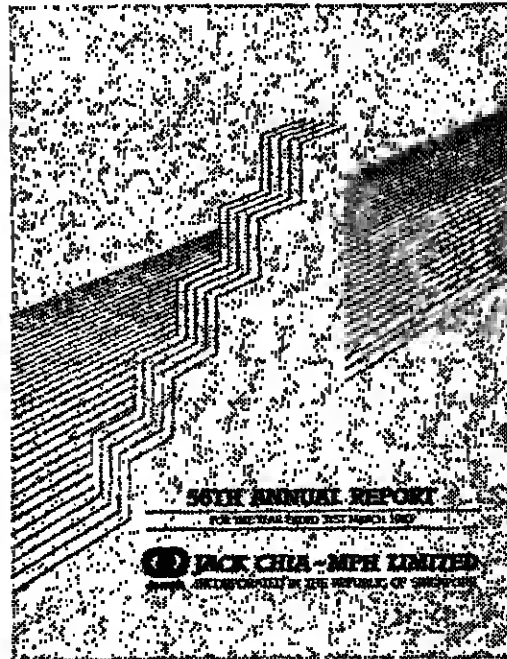
1982 Highlights:	
Total Assets	S\$ 12.4 billion
Total Deposits	S\$ 6.6 billion
Total Loans (Advances & Trade Bills)	S\$ 5.2 billion
Shareholders' Funds	S\$ 1.1 billion
Net Profit	S\$ 140.3 million



Overseas — Chinese Banking Corporation Limited

OCBC celebrated its 50th Anniversary in 1982 with yet another successful year maintaining consistent growth in profit and total assets. Its policy of continuous modernisation and diversification has provided OCBC world recognition as one of the strongest and well-positioned banks in the Asia Pacific.

Total Shareholders' Funds exceed S\$ 1 billion and Total Assets exceed S\$ 8.7 billion.

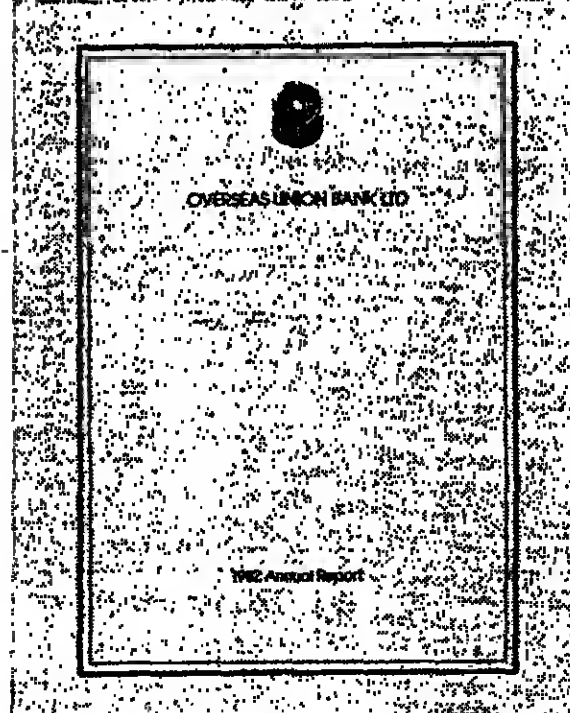


Jack Chia — MPH Limited

The Company was established in 1977 and it became a member of the Jack Chia Group in 1977. Recently, together with its Australian associate, Jack Chia (Australia) Limited, the Company acquired the ailing Cannons Sports Club in the City of London.

From its traditional business of bookselling and publishing, the Group's activities now expand to manufacturing, holding, leisure business and property development, carried out through subsidiaries and associated companies in Singapore, Malaysia, Australia and the United Kingdom. Other members of the Jack Chia Group operate in Hong Kong, Thailand, Indonesia, the Philippines and Taiwan.

For the year ending 31st March 1982:	
Turnover	S\$ 72.7 million
Pre-tax Profit	S\$ 8.5 million
Profit after Tax	S\$ 3.7 million
Attributable profit	S\$ 3.1 million
Shareholders' Funds	S\$ 108.7 million



Overseas Union Bank Limited (OUB)

Overseas Union Bank Ltd (OUB) established in 1947, is one of Singapore's leading banks. It is a publicly listed company with a paid-up capital of S\$ 20.2 million and an asset base of S\$ 5.47 billion as at 31 December 1982. Its 53 branch network extends throughout Singapore, Malaysia, Hong Kong, Tokyo, London, Brunei, New York, Los Angeles and a banking subsidiary in Toronto. Apart from the Bank's full range of banking services, it is also affiliated to 24 subsidiary and 28 associated companies engaging in a wide range of business activities. The OUB Group interests cover insurance, finance companies, discount company, merchant banking, bullion dealing, hotels and hotel management, property development and management, leasing, newspaper publishing and nominee, trustee, investment and investment management services.

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Straits Steamship Company Limited

Straits Steamship achieved record pre-tax profit for the sixth consecutive year in 1982. Group operating profit for the year increased by 27% to S\$ 37.9 million.

Property, shipping, engineering and oilfield services have become the major activities of the Group in terms of equity employed and profit contribution. In 1982, property contributed 48% of pre-tax results, shipping 23%, and engineering and oilfield 19%.

The Group aims to take advantage of opportunities to encourage growth in the three mainstream activities.



Telecoms

In Singapore, postal and telecommunication services are provided by Telecommunication Authority of Singapore (Telecoms). We offer services of a high standard to meet all requirements. And these are provided at competitive rates to enable businessmen to have a competitive edge in their operations. This is why Singapore has become an important information communication centre and the choice site for investments in this part of the world. To further consolidate its position, Telecoms will invest another US\$ 1,407 million in the next 5 years in new capital equipment and networks for future requirements and to keep abreast of technological advances.

## INTL. COMPANIES

### Singapore's brokers spurn new Exchange

BY CHRISTOPHER SHERWELL, SOUTH-EAST ASIA CORRESPONDENT

SINGAPORE'S stockbrokers have handed down their considered verdict on the true strength of the city state's property market. They reckon it is weak, and will weaken further.

The thumbs down judgment came when they threw out a proposal from their own executive committee to move from the present premises on the 16th floor of the Hong Leong building into a new block bearing the name Stock Exchange of Singapore.

Yesterday's decision, by 16 votes to five with four abstentions, was not only embarrassing for the committee. In the view of one broker, it was bearish for the stock market and real estate prices and would deeply bother the whole of the Singapore office industry.

It could also prove awkward for the Government. While the economy should grow at a healthy 7 per cent this year, the Government hopes to finance its huge Mass Rapid Transit project through the sale of prime land reclaimed from the sea adjacent to the financial district.

The proposal before the Stock Exchange's 25 member companies was that they should take the large basement floor of the building being developed by Malayan Credit Ltd at the junction of Keppel Road and Shenton Way. They had negotiated a price of S\$1,000 (US\$467) per square foot for an area of 46,000 square feet.

The members refused the purchase on all counts. The price, which had been negotiated down from S\$1,200, was

still higher than the S\$800 placed on it by independent valuers. Singapore was already over-supplied with office space, and faces a continuing glut.

Faced with falling rents, the brokers argued, a long-term lease which amounted to a purchase made no sense. Moreover, the premium supposedly being paid for a double-storey basement and an own-name building should really have been a discount. Nobody wanted a basement, and the prestige name ought to have attracted additional tenants.

The clincher was the location itself. For the most potentially profitable property development taking place in Singapore's financial district was now occurring at the other end of Shenton Way, closer to the rapidly rising Raffles City. To get involved at the other extreme closer to the port was, quite simply, crazy, said brokers.

It is unclear what the next step will be. Malayan Credit may want to renegotiate, but will face tough opposition from the landlords of the Hong Leong building, who themselves may propose an alternative proposal. In any case the stock exchange faces no pressure to move.

The exchange committee, for all its embarrassment, is not expected to resign. It could plausibly put on a brave face and say it has been rescued from a worse disaster.

One thing is clear, however. For now Singapore's stockbrokers will not be trying to keep up with their rivals in Hong Kong, Kuala Lumpur and Bangkok by planning a move into posh new premises.

### G. J. Coles lifts profits and revenues

By Michael Thompson-Noel in Sydney

G. J. COLES, Australia's highest retailer and 12th biggest company, had a 19.8 per cent increase in net profit in the year to end July to A\$82.4m (US\$72.5m), on turnover up 17.2 per cent to A\$4.7bn.

The retailer has declared a final dividend of 11.5 cents a share for a total of 18 cents a share, against 17 cents last year. The company indicated that a higher final dividend might have been paid but for the Government's current prices and incomes policy.

Second-half trading, said Mr. Brian Bradbury, the group's chairman, had been "exceptionally strong," given present economic conditions. Interest charges rose from A\$14.9m to A\$20.3m, but Mr. Bradbury said a good portion of the A\$82.7m raised in July by rights and shares issue had been used to retire short-term debt.

In the latest full year, tax took A\$73.3m, against A\$60.3m previously and depreciation was A\$57m.

Mr. Bradbury, the diversified transport and services group, saw a 6.5 per cent improvement in net profit in the year to July 30 to A\$30.6m.

Final dividend is a steady 7.5 cents a share, for a total of 18 cents a share against 14.5 cents previously.

### Malaysian steel makers turn in better results

By Wong Seng in Kuala Lumpur

TWO OF Malaysia's largest manufacturers of steel have turned in better results following stronger demand and greater government protection for the industry.

Malayawata, the biggest of the country's seven steel manufacturers, reported an after-tax profit of 1.57m ringgit (S\$60,000) for the year ended June 1983 against a net loss of S\$40,000 ringgit previously.

Earnings at Amalgamated Steel Mills were even better, rising by nearly 160 per cent to 15.6m ringgit, also for the year ended June, with turnover increasing 23 per cent to 322m ringgit.

### Weeks to launch rights issue

Melbourne—Weeks Petroleum is to make a one-for-five rights issue of 10 U.S. cent nominal shares at U.S.\$1.72 each to holders of ordinary and preferred ordinary shares. The issue, of 10.73m shares, will raise about U.S.\$18.5m, half the funds required to complete acquisition of the Denver-based energy minerals company. The new shares will rank equally with the existing and will qualify for the final dividend of five U.S. cents proposed for calendar 1983. Reuter

### North American quarterly results

AIR CANADA				J. P. STEVENS			
Second quarter	1983	1982		Third quarter	1982-83	1981-82	
Revenue	CS	CS		Revenue	\$	\$	
Net profit	588.4m	574.5m		Net profit	477.1m	423.7m	
Net per share	10.3m	10.2m		Net per share	5.5m	6.2m	
Six months				Six months	0.32	0.43	
Revenue	1,125m	1,111m		Revenue	1,371m	1,230m	
Net profit	6.8m	16.2m		Net profit	0.2	13.4m	
Net per share	—	—		Net per share	0.26	0.55	
Loss							
AVNET				TOYS "R" US			
Fourth quarter	1982-83	1981-82		Second quarter	1983	1982	
Revenue	\$	\$		Revenue	\$	\$	
Net profit	326.1m	273.2m		Net profit	213.5m	157.8m	
Net per share	15.9m	13.3m		Net per share	7.1m	4.4m	
Six months	0.45	0.39		Six months	0.12	0.08	
Revenue	1,106m	1,111m		Revenue	385.7m	386.2m	
Net profit	50.4m	70.5m		Net profit	12.5m	6.5m	
Net per share	1.43	1.95		Net per share	0.22	0.12	
BOMBARDIER				TURBO RESOURCES			
Second quarter	1983	1982		Second quarter	1983	1982	
Revenue	CS	CS		Revenue	\$	\$	
Net profit	91.5m	119.0m		Net profit	33.1m	36.7m	
Net per share	991,000	688,000		Net per share	—	—	
Six months	0.18	0.18		Six months	288.4m	280.7m	
Revenue	235.8m	209.8m		Revenue	71.8m	33.4m	
Net profit	9m	1.25m		Net profit	2.9m	1.1m	
Net per share	0.25	0.24		Net per share	—	—	
BROWN-FORMAN DISTILLERS				SEDCO			
First quarter	1983-84	1982-83		Year	1982-83	1981-82	
Revenue	\$	\$		Revenue	\$	\$	
Net profit	20.5m	20.5m		Net profit	882.2m	822.6m	
Net per share	19.8m	23.3m		Net per share	133.5m	260m	
Six months	0.77	0.92		Six months	0.24	0.30	
PERCH-ELMER				SIMPSON-SEARS			
Fourth quarter	1982-83	1981-82		Second quarter	1983	1982	
Revenue	\$	\$		Revenue	\$	\$	
Net profit	273.3m	268.9m		Net profit	791.5m	723.2m	
Net per share	16.5m	16.2m		Net per share	3.2m	3.5m	
Six months	0.28	0.38		Six months	0.04	0.07	
Revenue	11m	1,050m		Revenue	1,450m	1,410m	
Net profit	50.2m	62.7m		Net profit	557,000	72,000	
Net per share	1.15	1.45		Net per share	0.07	0.07	



# FINANCIAL TIMES SURVEY

Friday September 2 1983

## ISLE of MAN

Much hope is pinned on development as an offshore financial centre to offset declines in other sectors of the economy. The brisk response to last year's bank crisis is an earnest of the Island's commitment

### Authorities set closer watch on finance sector

THE Isle of Man has been moving with something approaching alacrity to clear the debris from last year's banking crisis. For a small community with insular traditions the steps taken by the Government in recent months have been well high revolutionary.

A year ago the collapse of the Savings and Investment Bank (SIB) amid complex litigation and the potential loss of £15m of depositors' money looked as though it would halt the growth of the island as an offshore financial centre. But only recently, Dr Edgar Mann, the chairman of the Parliament's finance board who is effectively Chancellor of the Exchequer, announced that deposits to the island's 45 banks and eight deposit-takers had risen by 34 per cent to £1.4bn in the first quarter.

Although some people question the accuracy of the Government's estimates on such deposits there can be little doubt that international confidence in the Isle of Man as a financial centre has picked up over the last few months.

The development of the island as an offshore centre is a recent phenomenon and until January it had been virtually unregulated. Last year's crisis led to several key steps which are already restoring confidence on the island.

● The Government has hired Mr Jim Noakes, its first-ever banking supervisor, a former Bank of England official whose mandate is to clean up the banking sector as fast as possible.

● A Department of Financial Supervision has been formed and consists of two other "outsiders" besides Mr Noakes—Dr Martin Owen, the new commercial relations officer, and Mr Duncan Neil, the new insurance supervisor.

● Legislation is being prepared to tighten up the supervision of the deposit takers.

Continued on page 11

### Bank collapse acts as a spur

BY IAN HAMILTON FAZEY

WHEN the privately-owned Savings and Investment Bank collapsed in the summer of last year, the Isle of Man was shaken to its millennial roots.

The depth of shock is still apparent today, compounded by the fact that many of the people who lost their money are island residents and very unhappy.

Since one of the island's outstanding features is an open system of government, with officers accessible to practically anyone, the SIB collapse was felt keenly by all. The net result of that, however, is likely to be enormously to the Isle of Man's long-term benefit.

For the Manx community is generally characterised by high moral values, a deeply-held sense of honour and a strong understanding of right and wrong. Some manifestations of these qualities—such as the corporal punishment of young offenders—do not always attract liberal approval, but their existence is probably the island's greatest asset as it now seeks to re-establish international confidence.

Indeed, the despondency that

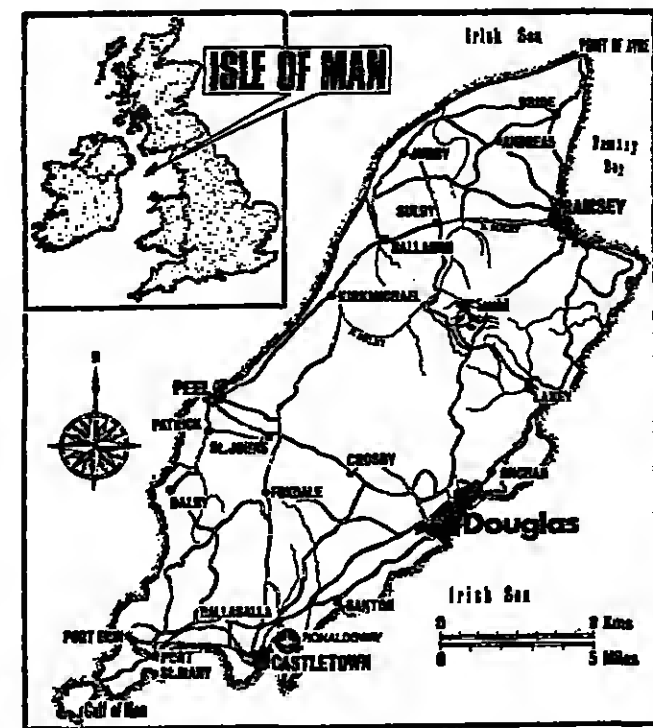
was widely apparent last summer has now disappeared. Then, there was nevertheless an emerging determination to bounce back from disaster. Now, the island is well on its way.

The SIB's collapse seems to have spurred many things on, speeding up changes that might well have happened anyway but which would probably have been slow in coming because of inherent Manx conservatism.

The most telling immediate change has been the creation of an impressively qualified team to inspect and supervise the financial sector. It is not so long ago that there was a view that this job could be done part-time by a retired financial expert; now everyone knows that much more is required.

Thus, Mr Jim Noakes has taken charge of banking supervision, bringing with him to the island wide experience from the Bank of England. The insurance sector is being supervised by Mr Duncan Neil, who spent many years buying insurance in the chemical industry and then worked as an independent consultant in the City of London.

Assisting them, and bridging both their offices, is a new commercial relations officer, Dr



attractive incentives, including a 20 per cent tax rate and tax exemption for insurance company profits on risks written outside the island, this demonstrable respectability must now be a major plus for marketing the Isle of Man as a developing financial centre.

So will the Exempt Companies Act, foreshadowed in this year's budget by the island's impressive, no-nonsense "Chancellor of the Exchequer," Dr Edgar Mann, chairman of the Finance Board, work? This will extend the notion of the 1981 Exempt Insurance Companies Act to other types of financial institutions enabling more profits to be kept in their entirety.

#### Tax haven

The image that the Isle of Man will be able to project to the financial world will be that of a tax haven where everyone's money is as safe as can be reasonably guaranteed. The Government hopes that this will bring in not only companies, but white-collar jobs.

Overall, about 5,000 jobs will need to have been created over 1981-91 in order to maintain reasonable levels of employment. At present the unemployment rate is 9.3 per cent, and although that is small compared with levels in the UK it is a considerable strain in a community of only 65,000 people.

Recession has flattened the economy. Construction, which employed 11 per cent according to the 1981 census, has been hit badly. So has tourism, which has a down-market base of low spenders anyway. The Government is therefore deliberately trying to expand the industrial base of the island to get people

mitted Christian whose PhD made him an expert in predicting business failure. Another five staff are to be appointed soon.

The vast majority of companies in the island's finance sector do not need supervision, of course. Three-quarters of them are subsidiaries either of British clearing banks or international institutions of similar repute. Only 4 per cent of the island's deposit base is in private banks.

But it is a half-porth of tar that spoils the ship, as Dr Owen puts it. Not having proper inspection would be rather like not having a police force because the majority is comprised of law-abiding citizens—and, conversely, policing brings protection for all and encourages general confidence.

The admission that that self-regulation has not worked puts the Isle of Man morally ahead of some other offshore financial centres that have no system of inspection at all.

## For such a small island we have a great deal to offer

Geographically a part of the British Isles—yet independent of the United Kingdom in its administration—the Isle of Man has a flourishing industrial and international financial community.

If you'd like to know more about the facilities here, or want to know how your business activities could benefit from being represented on the Island, get in touch with us today.

We'll send you all the up-to-date facts you'll need.

#### Low Taxes

The maximum rate of Income Tax, for both individuals and companies, is only 20%. We levy no Corporation Tax or Capital Gains Tax (except on certain land transactions), no Wealth Tax or Surtax and no Estate Duty.

#### Generous Legislation

For insurance companies, we've recently passed legislation which exempts both underwriting profits and investment income from income tax. This applies to both 'captives' and independent companies alike.

#### Stability

Under Tynwald, our two-tier parliament, we have enjoyed over 1,000 years' political and economic stability, a fact reflected in our peaceful and ordered way of life.

#### Informality

You'll find we're hardworking, friendly people. We're also very accessible. The encouraging lack of red tape means your plans won't get snarled up and your ambitions won't be frustrated.

#### Accessibility

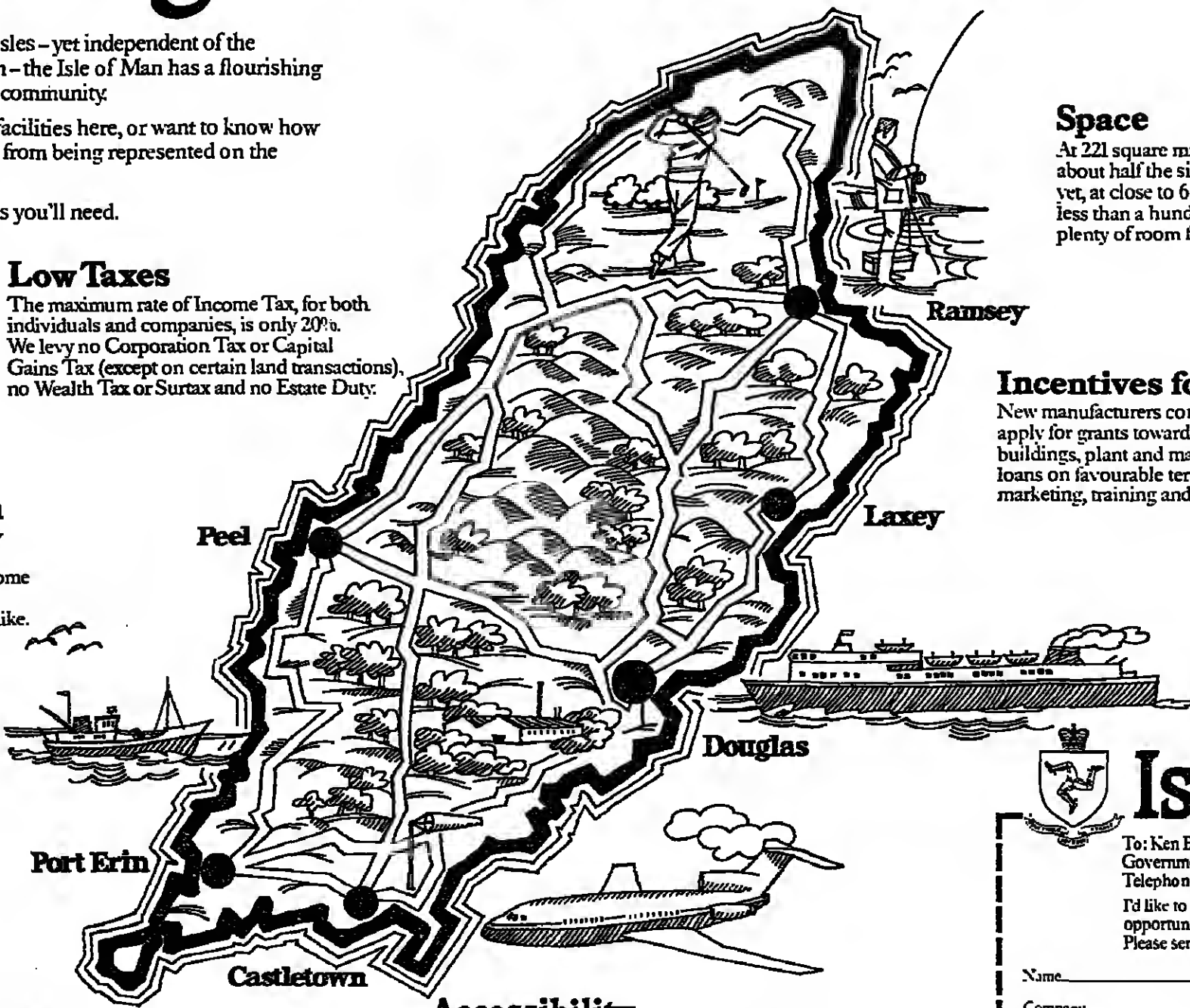
Less than an hour's flying time from Manchester (and only an hour and twenty minutes from London) the Island's easily accessible. We also have excellent telecommunications facilities with the rest of the world.

#### Space

At 221 square miles, the Isle of Man is about half the size of metropolitan London yet, at close to 65,000, its population is still less than a hundredth of London's. So there's plenty of room for business expansion.

#### Incentives for Industry

New manufacturers coming to the Island can apply for grants towards the cost of new buildings, plant and machinery, working capital loans on favourable terms and help with marketing, training and re-location expenses.



### Isle of Man

To: Ken Bawden, Secretary, Industry Board, Government Offices, DOUGLAS, Isle of Man. Telephone: (0624) 26262. Telex: 62861 IOMANG. I'd like to know more about business development opportunities on the Isle of Man. Please send me further details.

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Nature of business \_\_\_\_\_



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## ISLE OF MAN II

New moves to encourage insurance companies to set up on the island

## Campaign to attract more big names

WHEN the Manx Government passed the Exempt Insurance Companies Act of 1981, some people thought that little more else would need to be done for the Isle of Man to become "the Bermuda of Western Europe."

After all, the Act enabled Isle of Man insurance companies writing risks outside the island to have all or some of their profits exempted from taxation. What better incentive could there be?

Things have not worked out so simply. The legislation has elicited some inquiries that no respectable offshore financial centre would wish to see followed up, while, at the other end of the scale, one large U.S. organisation was put off by a relatively unsophisticated supporting legal infrastructure.

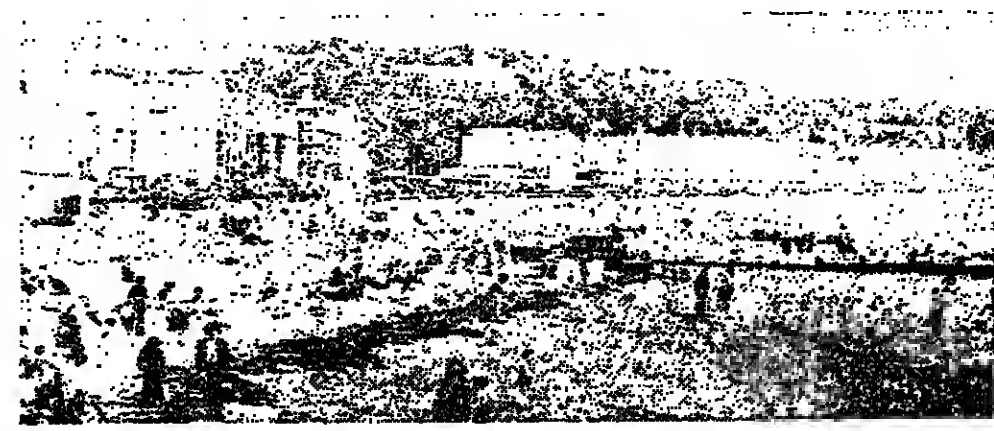
Somewhere in the middle of these extremes, however, something is stirring. The Act has been in force now for just 18 months: the more experienced of its supporters say that things could not really move much faster, especially since there is a big selling job to be done.

The message, though, is getting through. The island has just beaten off a strong challenge from the Channel Islands and persuaded Hambro Life to set up in Douglas. This alone could persuade others and really open the door in the insurance sector.

Of course, there are some big names on the island already, including the Royal's company Tower Insurance and Lloyd's Life opened in Douglas in the mid-1970s and Eagle Star's international life division registered last year and is about to launch into the market. But to establish full credibility the island needs at least another couple of leading companies to move in, too.

One important benefit being offered now is the presence of the Government's new insurance supervisor, Mr Duncan Neil, who was appointed at the beginning of this year. Mr Neil has 30 years' experience of supervising insurance for ICI and British Celanese and has also worked as a consultant in the City of London.

When his inspectorate is fully



Hopes among the insurance sector that the Isle of Man would become "the Bermuda of Western Europe" have not worked out so simply. Above: the sea front at Douglas

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When his inspectorate is fully

PROFILE: DR. MARTIN OWEN

## Key role in the supervision of finance sector

MARTIN OWEN'S last job was as a full-time officer in the Salvation Army. At the same time he took a Ph.D. degree in business administration at London University. It made him an expert on corporate failure.

Actually, he set out to study what makes companies succeed but among the things that emerged were statistical means of identifying when things are going wrong. He says that the danger areas are not just general management, finance and resources, but also the tightness of internal control and the degree to which short-term goals are emphasised at the expense of strategy.

Dr Owen's latest job is, therefore, one for which he is extraordinarily qualified. Last September he was appointed the Isle of Man's commercial relations officer. His role is a key one in the inspection and supervision of the island's finance sector.

His background could have been tailor-made for the island's needs, especially since the collapse of the Savings and Investment Bank last year.

This helps the island's image of integrity greatly although, as Dr Owen points out, most financial operations on the island could hardly fail to be beyond reproach anyway—half of the major companies involved are subsidiaries of British clearing banks and half are owned by major international institutions. Indeed, only 4 per cent of the deposit base is held in private banks.

Challenge "But it's the breadth of the task that spoils it for everyone," Dr Owen says. "We have to prove that there is supervision and control. This job is a great professional challenge and there is a general will to make supervision work."

"After the collapse of SIB there was a tremendous feeling of despondency. But now people can see that we are starting to move. Of course, there are times when the investor can be equally at fault—you cannot always protect against pure human greed. I can, however, try to put myself in the shoes of the vast majority of investors or depositors."

Next year his role may come to be universally understood by millions of television viewers, since one TV company is planning a drama series about the Isle of Man's financial sector, with the commercial relations officer in the central role—a sort of Manx financial Berger.

Dr Owen is making sure that they get the basics right, though it must be asked whether any financial character would be regarded as too good to be true if the real thing were mirrored too closely. Among other things there cannot be many people doing a job like Dr Owen's who are also lay preachers in the Methodist church and deliver the equivalent of *Thought for the Day* on Manx Radio.

He developed a fascination

Captives were very active in the 1970s when inflation rates were high and insurance was comparatively expensive. Lower inflation has since seen the market go soft, Mr Neil says, so that captives offer less of a benefit.

The Isle of Man does, however, have nine such companies. Mr Neil expects there to be more when the insurance market hardens again.

To set up on the island, most of them will only have to deposit £50,000 in an island bank, their bona fides being guaranteed by the respectability of their parents.

This low requirement of the 1981 Act—designed to attract evidence of assets from other types of insurance companies and they are likely to find that they must deposit at least £250,000 to have any chance of being allowed to operate.

Further, Mr Neil says that there is no sum large enough that would persuade the

Government to let some insurance companies set up. Part of his job is to nip the more exotic of these in the bud, right from the outset. An example was a company based in two European countries which wanted to use the Isle of Man as a bridge of respectability to reach the U.S. market.

He thinks that life assurance companies now offer the best hope for immediate expansion of the island's insurance sector. One important market for them is among European expatriates, particularly those working in the Middle East.

Many of the expatriates are highly skilled, highly paid and with little chance to spend much money, looking for safe havens for their savings. Since they are usually employed on tax-free salaries, conventional UK life policies and savings plans do not bring the tax benefits that make them worthwhile in situations where normal taxation applies.

The opportunity, then, to take out policies with Isle of Man companies capable of making tax-free—therefore very much larger—profits, must be a major selling point for the insurers.

Longer term, the prospects for growth in insurance are also going to depend on infrastructure. The island's small legal community, for instance, is usually out of its depth in the waters of international corporate and taxation law and there is some anxiety among Government officers about this. Joint ventures with UK law firms may provide one answer.

The issue is, indeed, important, with one big catch not landed because of it. The company concerned went to the Cayman Islands instead, creating white-collar jobs there that the Isle of Man desperately needs for some of its better educated young people.

Mr Neil hopes it will not happen again.

Ian Hamilton Fazey

## Treasure Island

As an off-shore British holiday resort, the Isle of Man is a gem set in the Irish Sea.

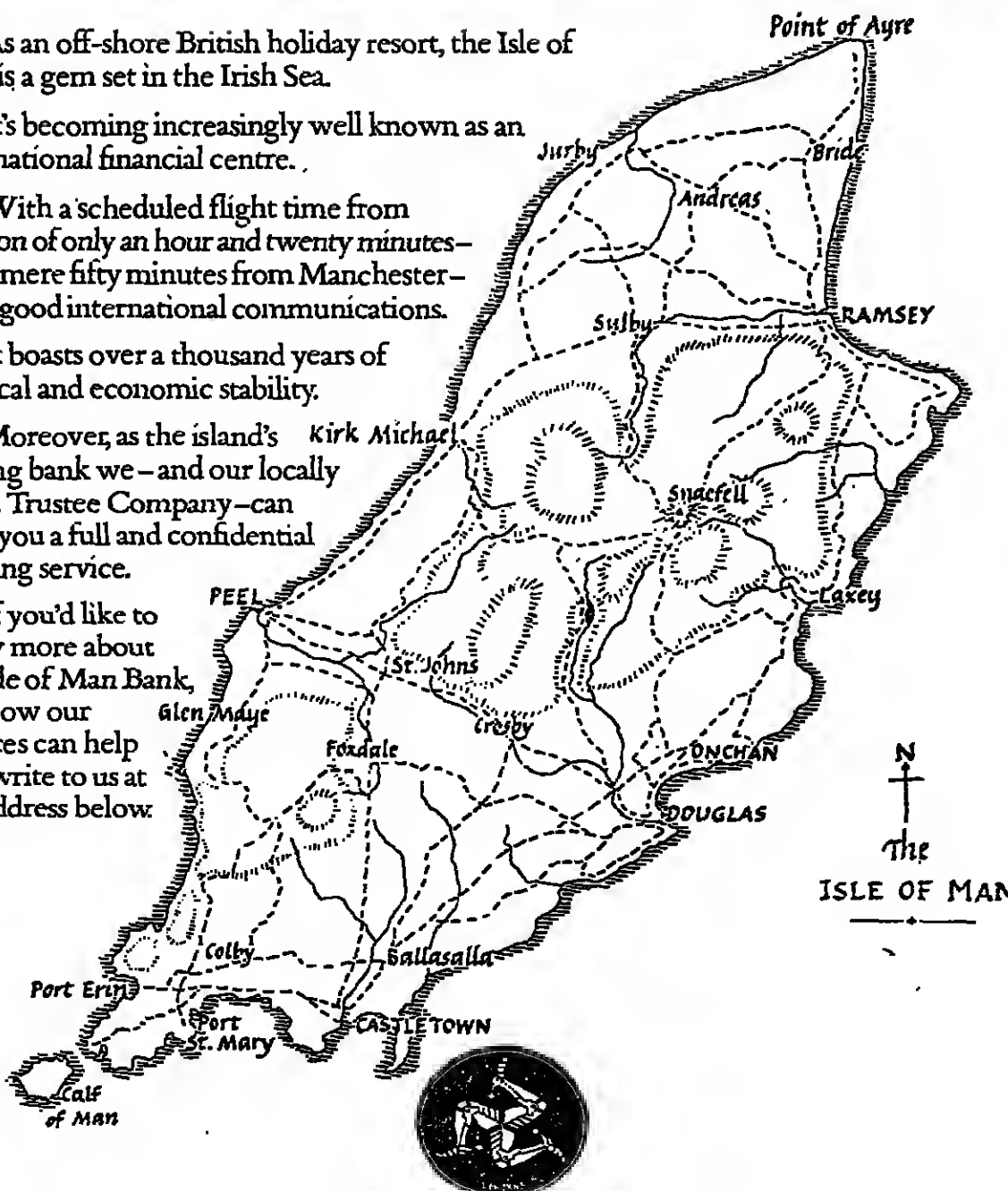
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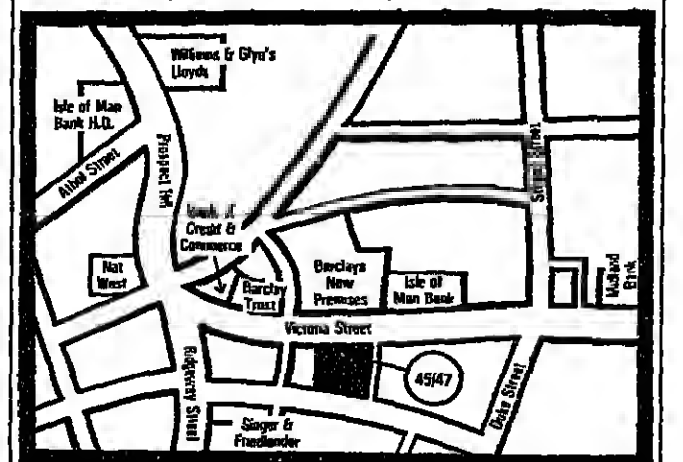


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## ISLE OF MAN III

The debate on political reform arouses keen feelings among Manxmen

# Ministerial plan approved

"WE ARE in the last quarter of the 20th century. We should have a modern form of government."

This is the rallying cry of at least one official of the Isle of Man Government and it is viewed as nothing less than radical by some politicians on the island. The reform of the Manx Government structure, which entails a shift towards a ministerial system with an eight-member Cabinet and a Chief Minister, could well be one of the hottest political issues to come before Tynwald, the island's Parliament.

The ministerial plan was approved by Tynwald last June by a very narrow majority.

The problem is that Manxmen are proud of their 1,000-year-old island, founded by the Vikings, and some have been quite resistant to changing it.

The Tynwald is composed of two bodies coming together, the elected House of Keys and the nominated Legislative Council. The House of Keys is as close as the Isle of Man comes to having a Commons—24 members are elected every five years. The Legislative Council, considered the Upper Chamber, is composed of eight members, together with the Bishop of Sodor and Man, the last remaining Baron of the Kingdom of Man, and the Attorney General.

Members of the Legislative Council are chosen by the House of Keys, usually from the House of Keys twice during each five-year term.

of Parliament. Once a Legislative Council member has been selected the House of Keys has to have a by-election.

The Island is governed by the two chambers and also through an elaborate system of committees and boards. The Executive Council (Exco) is composed of eight leading members of Tynwald and has a chairman—Mr Percy Radcliffe—who is effectively the island's Prime Minister.

Mr Radcliffe and several of his colleagues worked hard to ensure the adoption in June of a report which endorsed a shift to ministerial government. At present there are no Cabinet Ministers, just the chairman of several boards such as the Finance Board led by Dr Edgar Mann, who is effectively the island's Chancellor of the Exchequer.

Mr Radcliffe points with pride to the fact that in 1981 he became the first Exco chairman to be appointed by the full Tynwald rather than by the eight-man Exco itself. He describes the Exco—which by law includes the chairman, the heads of the Finance and Home Affairs Boards and five other members—as a "mini-Cabinet."

The newly approved ministerial set-up will provide for a Chief Minister and eight Cabinet Ministers.

Not everyone has seen the need of a ministerial set-up, however. Mr Victor Kneale, through his minority report on

the ministerial proposal, provided some tough opposition. Mr Kneale disagreed with the idea of a ministerial government. He predicted accurately that a number of members of Tynwald would favour his minority report and vote against the ministerial proposal.

In the event the vote in the House of Keys was 12-9. The Legislative Council was split three to three and it was only the casting vote of the Lieutenant Governor which saw the ministerial proposal adopted.

The groupings of politicians which form on various issues before Tynwald can be described in general terms as one faction which is progressive and outward-looking and another which adopts a more parochial and insular view of change.

Some issues do not lend themselves to these categorisations. A prime example was the decision in 1981 to approve more than £20m of capital spending on a new hydro-electric scheme called Sulby Dam and a renovation of the breakwater in Douglas harbour.

Mr Kneale says the Sulby dam was "a complete waste of money. The energy committee which pushed it through was completely unrealistic. It will never be anything but a white elephant. The motive was political—governors trying to build monuments."

Mr Radcliffe appears to agree

but his description of the Sulby project is less direct: "There could have been a better valuation received by the consumer on the Isle of Man for his money."

The other key issue before Tynwald has been the banking crisis of last year, stemming from the collapse of the Savings and Investment Bank (SIB).

Although two Bank of England officials were brought in to complete a report on the island's banking supervisory system and a new banking Supervisor appointed in January, the Tynwald has refused to publish the report. Instead it is spending £385,000 on a court report on SIB to be completed during the next few weeks.

Several key government officials admit privately that failure to publish the first report completed last December was a mistake. The report is believed to have been highly critical of the Manx Government for its complete lack of effective financial supervision.

Tynwald has now amended its Banking Act 1975 in order to tighten up regulation. It has also been working on legislation designed to formalise a new Department of Financial Supervision.

Meanwhile, the atmosphere in Government offices in Douglas is a mixture of hope for the future and regret about the recent past.

Alan Friedman

## Tourism lags behind modern needs

THERE IS a serious crisis in the Manx tourist industry. For the past few years the number of people staying on holiday has fallen and, with it, the industry's contribution to the economy. Once a major source of revenue of the Manx Government, tourism's contribution is now low. What has gone wrong?

The hoteliers see the answer simply as lack of marketing. For the past few years the number of people staying on holiday has fallen and, with it, the industry's contribution to the economy. Once a major source of revenue of the Manx Government, tourism's contribution is now low. What has gone wrong?

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be power for the authority to co-opt, on a temporary basis, expert members when expert advice was needed.

Irrespective of board changes the question that has to be asked is what sort of tourist industry does the island want?

It is developing away from the position in which it was a mass market. That market has gone because of social changes in Britain and also changing tastes among people who once, almost automatically, spent their holiday on the island.

Director of Tourism Mr Stuart Peebles is realistic. He clearly sees the need for change and his aim is to see the island become not a holiday resort with a short season, which yearly seems to get shorter, but a year-round resort. With the growth in the industrial and financial sectors of the Manx economy this could happen.

The tourist industry could gear itself to welcome small company and trade association conferences which are held throughout the year. While these would not fill many hotels they would provide revenue for those which set out their shops to attract them.

That is up to the hoteliers.

A voluntary scheme of hotel and guest house grading, at present on a small scale, has been started and the Board expects it will be extended. Mr Peebles said that while he agreed there was a need to improve accommodation standards there had not been a larger than usual number of complaints about accommodation during the last season. Any decision on compulsory grading was a matter for the Board and of present they were seeking to improve standards by co-operation. There must be improved accommodation standards if the island is to go, as it must, up-market in the tourist industry.

One of the successes of this season, he said, was the Board's Everyman package holiday. The aim was to sell around 5,000 but that figure had been more than doubled and as it was being operated on an all-year basis it was hoped it would grow. He welcomed the more direct coach services from West Germany and pointed out that while there were grumbles about fares to the island they were, on the services, not excessively high.

W. K. Clucas

## Closer watch

weeks amid reports that it had been sold recently for one pound sterling. The company was thought to have had deposits of £1.5m to £2m; no one is quite sure where these have gone.

Dr Mann's view of the problem is that as the finance sector was very small until recently, the speed with which it developed overcame the concept of self-regulation. No longer does "everybody know everybody else" on the island. A variety of motives may lie behind the establishment of a small offshore private bank and these can range from the attractions of tax haven to more sinister affairs.

One of the goals of the

authorities is to ensure that deposits are sacrosanct. This can be difficult in a financial community where one can sometimes tell just how a bank may be doing by looking at the daily increase of deposit rates in the windows along Atholl Street.

The authorities have asked all banks to reduce the amount of inter-company lending, where a bank may make loans to its major shareholders or their associates. The Anglo-Manx Bank, a private bank which is 80 per cent owned by Mr Alan Lewis, the UK entrepreneur, is one of several banks which has been asked to lower its inter-company lending.

Anglo-Manx is highly liquid

—its deposits are believed to be around £2m and its loan book a little over £1m. Mr Lewis's companies have borrowed a substantial portion of the total loan book but these loans are being reduced and now stand at less than 50 per cent of the bank's capital and reserves of £800,000.

As well as the informal discussions between Mr Noakes and the island's banks, new banking legislation is being prepared to make for more stringent capital adequacy and other banking requirements. Dr Mann is frank about the objective. "We've got to be far more sophisticated. We've got to employ a number of people of the right calibre."

But neither Dr Mann nor anyone else in the Government can offer a solution to the lack of a "lender of last resort."

"When you get crises occurring," explains Dr Mann, "the first thing one misses is that there isn't a lender of last resort."

Dr Mann says he and his colleagues have gone through "any number of schemes since the collapse of SIB" to create some kind of depositors' protection fund.

He points out that the banks are not willing to co-operate on such a scheme and there would be "violent opposition" if the Isle of Man tried to use government funds to bail out banks. "There is no way we can create a fund which is politically

acceptable," he says with a resigned air.

Isle of Man politics have the flavour of small-town brokering. There are no political parties to speak of and most members of Parliament are independents. But a number of government officials and members of the financial sector think it was a political mistake when the Tynwald refused to publish a report on the Isle of Man banking system last December.

The report, prepared largely by two officials of the Bank of England who had been seconded for several months, is understood to have been highly critical of the way the affairs of the finance sector were left unregulated.

Mr Percy Radcliffe, the chairman of the Executive Council and effective Prime Minister, says the island's defence of his view that the report should not have been published. "It was a report made directly to the Government and we are not going to publish it until the SIB bank inspectors have completed their report."

A number of businessmen on the island feel the report was suppressed because it would have been damaging to the island's reputation, but there is widespread expectation that it will be published once the SIB report is completed.

The SIB report, being prepared by Mr Tim Beer of Peat Marwick Mitchell, his joint liquidator of SIB Michael Jordan of Cork Gully and Mr John Chadwick QC, could make grim reading.

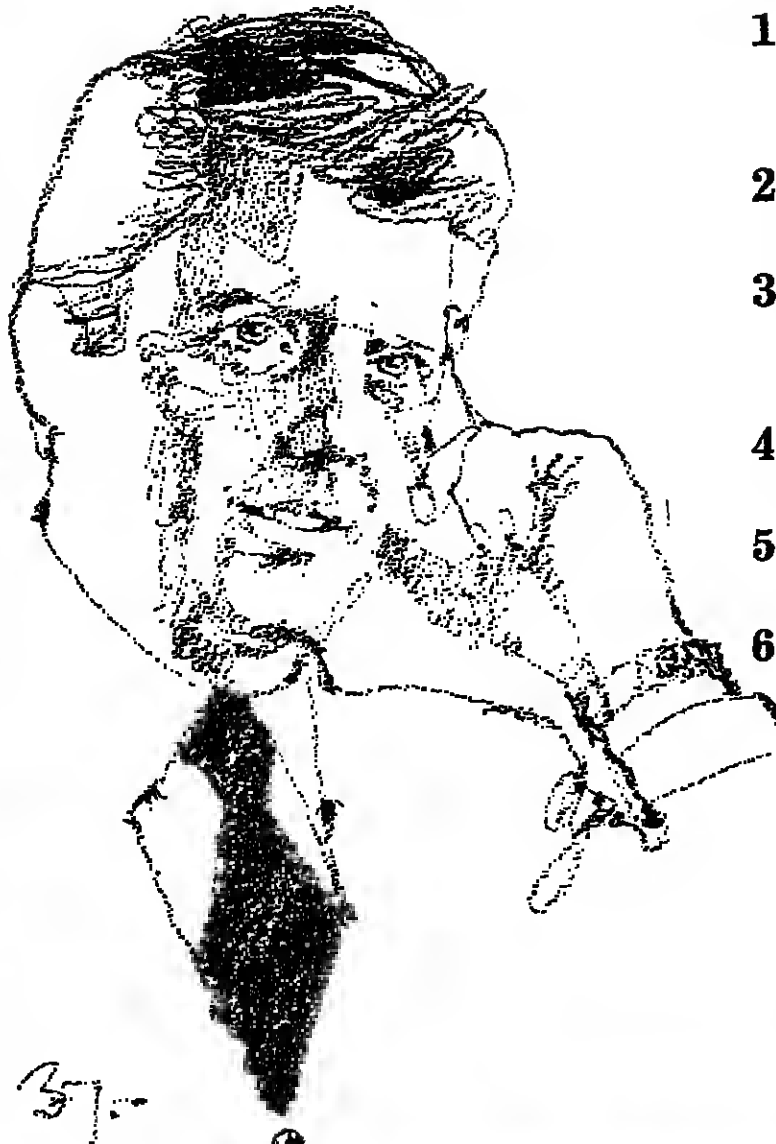
It is already known that the bank has a deficiency of at least £18m and few people expect depositors to see much of their money back. A realisation of 10p to 20p in the pound seems almost optimistic to some informed insiders.

The inspectors told creditors recently that the financial position "is far worse than apparent." Only very few of the 120 depositors who have been issued with writs for the recovery of loans have made repayments. The liquidators of SIB reckon there is "little likelihood of an early distribution to depositors."

Ironically, however, the island's deposit base increased even as publicity about SIB went from bad to worse. One government official reckons that in the world of offshore centres "there is so much thing as bad publicity." He may well be correct.

Alan Friedman

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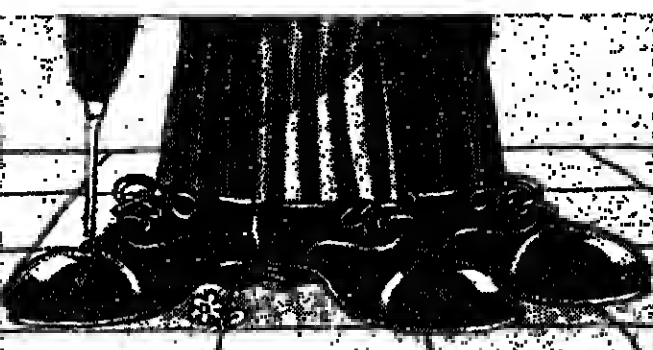
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## ISLE OF MAN IV

Small high technology businesses are the targets of industrial promotion

## Wealth of industrial incentives

THE IDEAL company sought by the Isle of Man is a low-bulk, high added-value business. It does not have to employ many: ten will do for a start (if that), although the Government would like to see jobs rise to the 30-40 level within a few years.

Electronics, precision engineering and computer software are thus among target activities. To lure new and existing companies, there is a generous range of grants and loans, as well as the island's 20 per cent universal tax rate. And from the end of this year, the legislative timetable permitting, there will also be a Manx freeport.

The freeport will be sited near Ronaldsway airport. Although much is being made of it in the island's current promotion programme, there is unspoken acknowledgement that its presence may be more cosmetic than anything else. "Let's say that it will at least give us another arrow in our quiver," says the Industry Board's Mr Ken Bawden. In fact, the bait is pretty tasty already—the freeport will make the lure that little bit more attractive, especially since its main benefit will be to the low-bulk, high added value types of business that the island is already geared up for.

However, news of the freeport's imminence has already attracted a company involved in electronics assembly. And recently the Government brought over a group of 20 from com-

panies in the Thames Valley, using the scheduled Manx Airlines flight from Heathrow to prove just how opposite that new development is to the freeport's likely emergence.

Having the freeport is likely to prove a major selling point as high technology companies look for where to locate as the world comes out of recession. A global search for companies is not unrealistic: one small advertisement in a U.S. business magazine elicited 700 inquiries—well above the magazine's normal response level. Every post brings a score of requests for information. Mr Bawden says that current inquiries never number less than 100 a week.

### Software houses

"If we convert just a tiny portion of these, our campaign will have proved very successful," he says. "We think we could prove successful with these small computer software houses run by people in their 20s and 30s who make a lot of money very quickly but then run the risk of getting into trouble taxwise."

Those tax advantages over anywhere else within striking distance of major European markets have already proved worthwhile in attracting companies to the island. Once there, newcomers find a stable political system, stable labour relations and an adaptable workforce.

Freight charges are a problem, of course, and so is

the cost of relatively expensive electricity—"but we don't try and lure people under false pretences," Mr Bawden says. "We find out what proportion of their costs are likely to go on carriage and power and if it seems too high, we suggest that the island may not be for them."

However, even with freight charges 50 per cent up on a comparable operation in the UK, Mr Hugh Sturatt, managing director of Breeze Trading, in Ramsey, said: "I would love to be able to operate in the UK the way we do here. We would make a great deal of profit."

His company, part of the Autobar Group, is in the portion-packaging business, putting products such as sugar into little sachets and carrying out many similar operations involving 20 items a day. Its customers are airlines, hotels, food companies and restaurants.

Mr Sturatt says: "The tax is low, the rates are minuscule, the going rate for labour is lower, rents are lower, the labour force is both willing to work and stable, and management is in proper control of the business."

One reason for good labour relations on the island is that there are no big industrial units. The largest employer, Ronaldsway Airport, which is in the ejector seat business, has a payroll of fewer than 600. The next largest company employs less than 300.

The manufacturing sector employed 13 per cent of the working population, according to the

1981 census. Present policy is to increase this percentage continuously, diminishing reliance on the construction industry, which accounted for 11 per cent of jobs.

This should also increase the contribution of the manufacturing sector to the island's domestic product from its present 15.5 per cent. Policy is to bring it closer to the main income earner, finance, which accounts for one-fifth. The tourist and construction industries each contribute about 10 per cent of the total.

A broader industrial base would add to the island's economic stability, providing year-round work and catering for an expected increase of about 5,000 in the working population in the decade to 1991. The 1981 census showed that 27,564 of the island's 64,679 residents were economically active but the number has already increased by about 1,300.

Unemployment in March, as the pre-tourist season jobless peak approached, was 2,129, a rate of 9.3 per cent, and would have been worse but for the government's "winter work" schemes, in which people are used for things such as refurbishment projects.

Mr Bawden says that not many new companies need to be attracted to mop up that pool of unused labour. Nearly every region in Britain would love to have only that magnitude of problem—and a comparable range of incentives to woo new companies.

Ian Hamilton Fazey

Controversy rages over the plan to sever customs links with the mainland

## Hot potato now in cold storage

THE MANX Government has just picked up the island's hottest political potato and popped it into the freezer. It was a proposal to end the Isle of Man's customs union with the UK and it was so contentious that civil servants were split and industrial leaders mobilised into an organised lobby.

With consensus clearly impossible, it was decided to leave things as they are "at this time." The issue, however, is not dead but in cold storage. Its supporters, who feel the idea has not been properly understood, are not happy about leaving it there.

One of the chief supporters of abrogating the customs agreement is the Government's senior economist, Mr John Webster. He admits that one problem in carrying his argument is that while costs of abrogation can be worked out easily, the benefits are largely unquantifiable in advance.

What the island would lose includes any duty from first entry it gets from direct imports and its share of agricultural levy payments, pool between the island and the UK of the Continental Shelf exploration agreement.

It would also lose tourist revenue coming from summer sailings from Ardrossan and Zetland to the UK. Customs and Excise department would not be willing to staff up at the two ports in order to cope.

Mr Webster says that the total revenue involved would be of the order of £3.8m a year.

Against this, he says that the island would be free to set its own rates of VAT and duties on drink and tobacco. At present the customs agreement ties these to the UK's, which is not always in the interest of the Isle of Man.

He says that freedom to set the island's own rates of VAT and duty would increase spend-

ing on the island among residents and tourists and greatly stimulate the retail sector.

In the financial sector he says that a rigid VAT system is a disincentive, encouraging businesses to move off the island or not come at all, preferring instead places not tied to the UK such as the Channel Islands, which have no customs union with Britain. Abrogation thus helps development as an offshore financial centre.

Another factor, Mr Webster says, would be the stimulation of tourism as more people were attracted by a duty-free or duty-reduced shopping area. He thinks that this alone might be worth £3m a year.

Mr Webster says: "What we are really talking about is a change in the appearance of the Isle of Man. The experience of the Channel Islands suggests that it would actually be attractive to manufacturing industry. We would have independence within the European Com-

munity. It would make no tangible difference. There would only be a barrier because we had different rates of VAT."

None of this makes much impression on the island's manufacturing industry, who say there would be a customs barrier which would involve them in extra cost and unprofitable bureaucracy every time they sent anything off the island.

### Organised lobby

Feelings are strong enough for companies to have formed a disciplined, organised lobby, so that when Mr Webster and colleagues went to a public meeting to explain the proposals they were confronted with a hostile audience of employers. Since then the industrial lobby has pressed its opposition even harder, with leading companies telling the Government that they will withdraw from the island if abrogation goes ahead.

One chief executive told me: "I can see all sorts of paper work being involved. Sometimes I have 10 different orders in one container. Each would require its own documentation. I can see costs going up by about £50,000 a year."

"If abrogation occurs, I shall be recommending to my company's owners that we pack in on the island."

They also question whether duty-free or duty-reduced policies really would boost tourism, pointing to the island's down-market appeal, its lack of a good range of shopping, and its almost total absence of modern accommodation. "Small savings on drink are not going to be enough to attract people," one employer said.

Which side is right is not going to be put to the test—yet.

I. H. F.

I. H. F.

## Audit scheme wins acclaim

THE ISLE of Man's mechanism for regulating auditors has already been hailed in the accountancy profession's specialist Press as the most revolutionary brought in by any government. The scheme, announced last month, is likely to be watched closely by Britain and other authorities with a view to copying it if successful.

What the island's Department of Financial Supervision has done is to insist that firms of accountants auditing banks or other deposit-taking organisations must be insured for £10m against claims for negligence. The figure for auditors

of insurance company accounts is £5m.

In effect this means that the private sector will draw up the island's list of approved auditors. The criteria for approval will be whether the firm of accountants concerned can convince the insurance market that it is a good risk.

The Manx Government eventually shied away from drawing up its own list, which would have involved bureaucracy and value judgments about professional competence and would probably have raised some local criticism about its fairness. The people most likely to be

affected are a few small firms of accountants on the island who would not be able to raise the ante—a sizable insurance premium—if they took on work the insurance market considered beyond them.

Since about four-fifths of the island's deposit-takers and insurance companies are already audited by international firms, most auditors will not be affected. The big firms are well insured against claims for negligence already, many to limits four or five times above the island's minimum requirements.

I. H. F.

I. H. F.

There are promising signs for Manx Airlines' future

## Homely image for local airline

TERRY LIDDIARD's basic business philosophy is simple: Manx Airlines is to be a family business. He has tried to take that leap backwards by about 25 years," he says.

This approach has actually helped the company he runs quite literally to take off. The company is Manx Airlines and since it started present operations last November it has more than justified its backers' £500,000 initial investment.

Mr Liddiard expects first year turnover of £8m. More importantly, he also expects to make a profit—two years ahead of schedule, and a sure indication that the company has got its basic approach right to routes and markets.

The quarter-century backward leap is not into old technology but to old-fashioned, friendly standards of service. Mr Liddiard says that Manx's fleet of small, commuter aircraft help promote the airline's homely image, so much so that the London route has become almost like a club, with familiar faces on its Viscount week after week. Many know the crews by name, and vice versa.

What Manx is doing is exploiting the Isle of Man's geographical position to make it a hub for most of the major, short-haul routes across the Irish Sea. Thus, apart from its twice-daily return service to Heathrow, it runs scheduled flights to Manchester, Liverpool, Blackpool, Glasgow, Belfast, Edinburgh and Dublin.

It also flies the direct service between Liverpool and Belfast.

Since its commuter airlines enable it to fly into Belfast, Liverpool Airport in the city centre, Manx scores mightily in the fight for north-west business traffic with British Airways, whose Manchester-Belfast service lands at Alder Grove, an expensive, time-consuming 15 miles out in the Ulster countryside.

People on the island still shudder when they recall the days when they had to rely on British Airways for their major air links. Flights to London took frustrating hours because of a need to change aircraft at Liverpool. They felt out on a limb, their natural isolation accentuated by the island being on a Cinderella route.

Eventually, when British Airways abandoned the services in its now successful attempt to become profitable elsewhere, British Midland Airways and UK Air took over, even competing on the Manchester route.

But British Midland, with its East Midlands base at Castle Donington, and UK Air, flying out of Norwich, were both found it difficult to run the services at arm's length: small airlines need to keep close to the ground in which their grass roots grow. So the two airlines decided to form a new company to rationalise the Isle of Man services and consolidate the trans-Irish Sea routes. They did not even have to register a new name because UK Air's

parent, the British and Commonwealth Shipping Company, already owned a defunct company called Manx Airlines.

This had stopped operating in 1947 because it needed aircraft to expand but could not get them. It was taken over by Sirer City Airways which in turn became part of British United and later Air UK.

BMA, whose entrepreneurial chief executive Mr Michael Bishop became chairman of the new Manx Airlines, has 75 per cent of the equity. Mr Liddiard, Manx's general manager, used to work for BMA.

Already the airline's success has enabled it to trade up its aircraft. It started off with one 73-seat Viscount, two 44-seat Fokker Friendships and two 28-seat Bandeirantes, all of them leased, with one of the Bandeirantes for part-time use only.

Now the Bandeirantes—unpopular, unpressurised aircraft that bounced around in turbulence, alarming all but seasoned business travellers—have been gratefully returned to their owners. The routes they flew are now serviced by an SD 330 leased from its makers, Short Brothers of Belfast, which took it back in part-exchange when Loganair brought one of Short's impressive new SD 380s, the aircraft type Manx will probably move to next.

Mr Liddiard says that the Bandeirantes nevertheless did a valuable job in proving new routes, such as the one to Glas-

gow, which started off with only three or four passengers per flight and built up gradually. The company would not have been able to afford the wasted capacity involved in using a bigger plane.

This service aspect of developing new routes is an important part of Manx Airlines' marketing stance, for it could make a lot of money if it wanted to by concentrating only on the London and Manchester routes, which operate with two-thirds of their seats full overall.

However, just providing the service can pay off handsomely, as has been proved with the Liverpool-Belfast route. This started its two flights each way per day nine months ago with only a 39 per cent seat occupancy rate. The rate crept up very slowly through the forties in the spring but eventually reached a 68 per cent plateau as word of the new service got round.

There is one other aspect to Manx Airlines that has helped its take-off: its 104 staff are all prepared to do anything they can reasonably be expected to master.

Thus, standby flight crew happily run the check-in desk or handle reservations or go out selling to business travellers. Recently, Mr Liddiard had a golden opportunity to lead by example when a machine broke down—he had to spend two hours personally doing the airline's washing-up.

I. H. F.

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## ISLE OF MAN V

MANX NOTEBOOK by Ian Hamilton Fazey

### Visitors seek an up-market oasis

THE BUSINESS traveller soon discovers one of the great drawbacks of visiting the Isle of Man: it is basically a down-market tourist centre whose accommodation is dominated by boarding houses.

Nowhere is this more apparent than in Douglas, the centre of economic activity and the place where most business visitors have to stay, particularly if the trip is short and car hire not easy to justify.

The Palace Hotel (£28.50 a night, excluding breakfast) is the only modern one with basic amenities like bath-rooms, purpose-built en-suite, although some of the older establishments are trying to modernise. The Palace opened in 1966 with 100 rooms and added another 39 in the next decade. The older rooms are now beginning to look somewhat well-used and not a little worn—they were even like that at the start of the holiday season.

It is owned by the Island-based, independent Palace Group, which also runs a travel company and two cinemas in Douglas. The manager, Mr Tony Woodrow, admits that the big problem is making a profit while trying to stay up-market: all the volume business is among down-market tourists attracted by the hotel's night-club and casino.

#### First steps

Last year the Palace took its first steps in market segmentation by turning its former snug cocktail bar into an exclusive card-entry executive club, which is now nearly as directly profitable.

But it has attracted many leading members of the Island's business community, with good spin-offs for Palace Travel. It does a good trade with some tasty snack lunches and only 20 of the original 135 members have not returned their £80 annual subscriptions.

Also, the club is not open to business travellers staying at the Palace and few sophisticated businessmen used to universally higher standards will be very impressed with what Douglas has to offer. Even the Palace's up-market, but moderately-priced grill room, which has an excellent fish menu and serves massive helpings, has to be reached through a bustling but down-market bar.

And this is the better end of things in a town which suffers

from under-exposure to the standards of the outside business world. The Island's leaders do seem somewhat embarrassed about it all, knowing full well that what will do for the average commercial traveller will not impress the international financier used to jetting into the world's major business centres.

Yet this is the person who will take the decisions that will see the Island's financial sector develop or fall. Douglas needs an up-market oasis to leave its image and that includes attention to detail, such as casino doormen in the hotel lobby who do not look like scowling bouncers, full of potential menace as they stand by to repel the yobs in the wee hours.



The Government Building in Douglas. The Island's leaders do seem somewhat embarrassed by the lack of leisure facilities to impress international financiers, used to jetting into the world's major business centres.

### Telecommunications system upgraded High speed data links

ONE AREA of infrastructure where the Isle of Man excels is telecommunications, which British Telecom provides. At the simplest level, most people cannot recall a bad line to or from the island.

Upgrading of the system is continuous, particularly to use new advances in digital technology. Planning is now well advanced, for example, for a business system that will use customers' own dish aerials to give access to all major centres in Western Europe via satellite.

The service, SatStream, will be available around Christmas and should be attractive to anyone needing to transmit huge amounts of data. Banks, finance houses and insurance companies should become major customers.

Next month will see more normal digital technology available to give customers Telecom's KiloStream and MegaStream services.

The former provides data links at 64,000 bits per second between visual display units, teleprinters, teletypewriters and computers. MegaStream will do the same jobs at between 2m and 8m bits per second, a mind-

boggling advance over present Packet Switch-Stream services, which can manage only a merely slowcoach 48,000.

The digital services follow the re-equipment of the island's 10 telephone exchanges and the phasing-out of any remaining electro-mechanical plant. This is being matched with a speedy upgrading of line systems and there are also plans to augment radio links with the UK to give access to the national integrated digital network.

Meanwhile, an electronic unit going into Douglas exchange before the end of the year will give subscribers automatic charge advice, automatic reminder calls, call barring, "repeat last number" facilities to save redialling engaged parties, three-way calls and abbreviated dialling.

All this is good going for a network of only 23,000 subscribers averaging a total of 61,000 calls a day. It is also a clear indication of Telecom's faith in the future market for data transmission as the financial sector develops further.

### Big success for independent postal authority

### Collectors' corner

IN MIDSUMMER — on July 5, Tynwald Day — the Manx Post Office celebrated 10 years of independence. The decision to break away from the British Post Office, has proved very profitable; it enabled the Isle of Man to venture into the world of stamp collecting.

As an independent postal authority the Island can issue its own definitive and commemorative stamps. Limited editions of commemoratives have their own rarity premium.

In 10 years subscriptions to the island's philatelic service have grown to more than 40,000 in 104 countries. Even in 1981-1982—the latest for which full figures are available—sales reached a record £1.77m, resulting in a £769,332 profit, a good performance in a recessionary year when world philatelic markets hardened as people everywhere cut back on spending.

Many subscribers are individuals. They include one each in Tristan da Cunha, the Virgin Islands, the Solomon Islands and Czechoslovakia. The bulk—28,500—live in the UK but the numbers in the U.S., West Germany and Canada are well into four figures, with the Netherlands, Norway and Australia also prominent.

Since an individual collector would usually find it difficult to spend more than £5-£10 on new stamps in a typical year, it is



Latest commemorative issues from the Manx Post Office

obvious that the largest value of sales comes from the stamp trade, with dealers buying in bulk for onward sale.

Dealer interest manifests itself readily at stamp exhibitions, a factor which has encouraged the Manx Post Office to go on show at most of them, particularly those in West Germany.

Mr Norman Bason, Post Office Controller, says: "We are absolutely amazed at the speed the philatelic service took off. We were expecting a slow build-up. Growth was very rapid in the first few years and it has been steady since then."

To commemorate independence in 1973 a stamp was issued depicting the Viking landing of 938 AD. Its full print of 350,000 sold out almost immediately. A new edition of the same stamp, labelled "Post Office Decemurium 1983," is expected to do likewise.

At the same time the Manx Post Office is commemorating its own new headquarters building, itself an indication of successful independence, since its £1.5m cost was self-funded. Philatelic profits, incidentally go straight into Government funds; the general postal service is deliberately run to just break even.

Why a new building was needed is obvious from the warren-like trek one has to take to reach Mr Bason's office. Before independence the Post Office could be run with a score or so people. Afterwards it needed its own finance department and philatelic bureau. The latter has created 45 permanent jobs on the island for better-qualified people who in years gone by might have had to emigrate to find appropriate work. First-day covers bring temporary jobs.

Eventually, the only way to cope was to take over the old Board of Education building next to the head Post Office and break through into new offices.

But stamps are not the only thing which the Isle of Man produces for the collector. It has long been a pioneer in coins and banknotes.

Thus the Government was the first to issue 50p, £1 and £5 coins. Moreover, it changes its coin designs every three or four years, so there is always some degree of rarity value attached to Manx coinage. Attractive £2 gift packs make useful souvenirs of the island.

Collectors are also catered for by two new commemorative



crown pieces being issued each year. These can be obtained in base metal, silver plated, silver, gold or platinum at prices ranging from £4 to £1,000. Profits are usually of the order of £500,000 to £750,000.

What the Government hopes will be a big money earner to be launched later this year when the appropriate enabling legislation has passed through the House of Keys. This will be the Isle of Man noble (a coin of ancient lineage) and it is being issued to compete with the Kruggerand.

The noble will be made from 1 oz of pure platinum. Mr Chris Torvill, the man in charge of the project, says it will bear no indication of face value—certainly not the £10 previously reported in some quarters. The market price of platinum will dictate its worth.

The Government has its own secret supply of platinum from which the coins will be made, and Mr Torvill acknowledges that there is something of a gamble involved. "We reckon it will take three years before we know whether the noble is going to sink or swim. We have to convince the world bullion market of its worth. It took the Kruggerand five years but that established the concept."

The Government has also learned something from its experiences in the coins market generally. People did not spend its first £1 coins but kept them. They did not want to lose the old 10s note, so 50p notes account for a quarter of 50p units in circulation on the island.

## British Telecom brings Business



## to Business Man

The significant investment by British Telecom in the new technology of telecommunications has left a very beneficial mark on the Isle of Man.

Overall, it has led to the establishment of one of the most efficient local and international telephone services.

And for the business community in particular it has meant the availability of a range of customer services designed to strengthen the links between all aspects of the business world. Services such as Radiopaging, Telex and Datel are all very much in use.

Creating links. Developing links. Bringing business to business. That's British Telecom for you.

British  
**TELECOM**

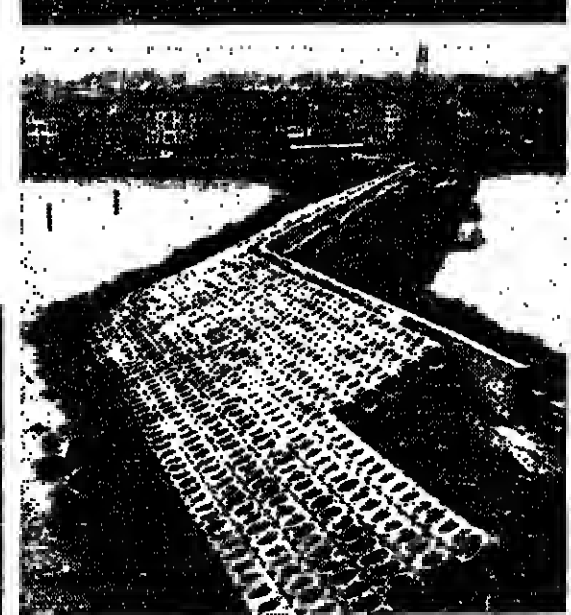
## French Kier Marine Capability

Breakwaters, sea walls, tidal and river works, docks and harbours—French Kier companies are playing a major role in marine engineering projects of all types.

The Group also has the resources and proven capability to provide a fully integrated design and construction service in this and many other fields of construction activity.

For further information on the marine engineering capability of the French Kier Group, please contact C. A. Frettsome, BSc, MICE, Managing Director of French Kier Construction Limited, Tempsford Hall, Sandy, Beds. SG19 2BD. Tel: 0767 40111.

Top left: Felixstowe Container Terminal for the Port of Felixstowe. Centre left: Bangor Breakwater, Co. Down for North Down Borough Council, Northern Ireland. Bottom: Douglas Breakwater under construction for the Isle of Man Harbour Board.



**FK** FRENCH KIER  
CONSTRUCTION  
A member of the French Kier Group

## Tyndall Bank (Isle of Man) Limited

is licensed under the Banking Act, 1975, in the Isle of Man

is part of the Tyndall Group of companies and ultimately a wholly-owned subsidiary of Globe Investment Trust P.L.C. — the largest publicly quoted United Kingdom investment trust company

#### Facilities offered include:—

- \* Demand and Term Deposit Accounts (Minimum Deposit £10,000)
- \* Money Fund Accounts on 7 Day Notice and with cheque book facility (Minimum Deposit £2,500)
- \* Specialised services to Expatriates
- \* Deposit Accounts in major foreign currencies

Director and General Manager: D.J. Holt  
Dept FT, 30 Athol Street, Douglas, Isle of Man  
Telephone: (0624) 29201/2 Telex: 628732



## Upsurge for Cattle's at six months—nears £1m

Although the problem of slow paying accounts remains, Cattle's believes that the situation is "firmly under control." Nevertheless the charge against profits is a significant cost factor.

However, not all areas of the group were up to expectation. While Shopacheck Financial Services produced excellent results, both Cattle's Holdings Finance and Roseby's disappointed.

Efforts in reducing overhead expenses in the hire purchase division have not yet produced the anticipated return.

**FOR THE** second quarter of 1983 the British Petroleum Company has pulled back some of the ground lost earlier. Net income for the period, after tax and minorities, has increased from £160m to £219m.

This wipes out the \$17m reduction shown over the first three months, and leaves a rise of \$40m to \$289m for the first quarter of 1980. The rise is due to earnings of 10.1p, compared with 14.8p a year ago, and shareholdings which have stayed up in their interim dividend from 6.25p to 7p net.

On a replacement cost basis, after allowing for the effect of sales less minorities, net income for the second quarter came out at £283m (£149m) and for the first year at £1,251m, and on a current cost basis the second quarter produced £163m (£53m) and the first year £615m (£261m).

In the second quarter the improved results compared with the first arose primarily within oil trading. North Sea production and sales, together with the group's share of income from Sohio continued to be the major contributors to profits. Chemicals continued to be at a low level seen in the first quarter.

Capital expenditure for the half year was almost the same as for the first quarter. Expenditure on development of

production facilities fell following completion of the Magnus platform whereas Solo's expenditure increased as a result of the acquisition of leases in the Gulf of Mexico. Expenditure was funded intercalously.

Operating profit for the second quarter from oil and gas exploration and production activities was £249m compared with £503m in the first. Profitability was lower following a reduction in crude oil reference prices during March; in addition exploration expenditure written off in the first quarter was £64m compared with £41m in the first.

The group's share of production from the North Sea averaged 1.2 million barrels per day, a little change from the first quarter of 1983.

The Forties Delta platform which recently commenced fire is now back in production and there will be no impact on output from the field. The Magnus field came on stream on August 15th and is expected to produce some 70,000 barrels per day. Plateau production of 120,000 barrels is expected to be maintained through the end of 1983. Following the award of licences in China drilling of the first exploration well is likely to begin in the fourth quarter 1983.

Trading results point to a replacement cost basis for the

second quarter showed a significant improvement over the first and the comparable periods of 1982. Following the OPEC price increase in the first quarter, the markets stabilised and, notwithstanding the strength of the dollar, margins were generally maintained.

Losses continued to benefit from the lower level of costs following closure of refinery units in Europe and the continuing programme to rationalise distribution networks. The contrast between the first and second quarters was magnified by foreign exchange rates; losses were incurred in the first quarter while the second quarter included comparatively small gains.

In markets outside Europe oil trading results for the second quarter generally showed substantial improvement. In Europe the picture was more mixed with oil prices showing a general decline, balanced by improvements in the UK and Germany.

Increased demand for bulk petrochemicals and the per-capita consumption of oil in the first quarter were maintained in the second. Losses for the two quarters were consequently similar, and the replacement cost of the assets owned by the company showed some improvement from

The very depressed \$78m in the first half of 1982.

Sohio's contribution to production on the historical cost basis was \$148m compared with \$113m in the first half of 1981. Total production for the half-year was \$231m for the half-year was slightly below the comparative \$276m. Sohio's share of production in the quarter ended 30 June 1982 averaged 670,000 barrels per day, inclusive of coaly oil.

Although average crude oil prices were somewhat lower than in the first half of 1981, the company was more than offset by a recovery in refining and marketing margins.

	1981	1982
Turnover	18,529	14,221
Selling costs	11,110	10,377
Production costs	1,177	1,285
Gross profit	2,890	2,557
Chemical losses	1,406	1,406
Exploration expend.	258	244
Other income	307	367
Chemical losses	11,659	1,364
Exploration, prodn.	552	429
Oil trading	108	117
Chemical losses	108	117
Minerals losses	8	17
Coal	14	14
Minerals	14	14
Others	44	20
Interest paid	301	357
Chemical losses	1,153	1,153
Taxation	627	517
Minerals	293	293
Others	293	293

\* Less: + 8p group 2833m (2289m) 1981  
+ 10p group 2833m (2289m) 1982  
of sales adjustment £227m (£100m).

See Lex

REAL AND consistent progress is expected in 1983 by Cadbury Schweppes, the confectionery, food and drink giant. Group sales for the first half are ahead by 16.2 per cent and profits before tax by 8.1 per cent; and the interim dividend is lifted from 1.4p to 1.5p net.

Sir Adrian Cadbury, the chairman, says the final outcome for the year will depend on sales for the last quarter, but he is confident.

Reflecting growth in all regions sales for the period ended 31.12.1998 were £239.6m, the resultant pre-tax profit came to £33.6m (£30.7m). Interest charges cost £1.5m (£1.2m). The charges cost £13.5m (£10.8m) and minorities £2.8m (£2.1m), the net attributable profit was £17.5m (£15.6m). The company paid out £3.5p (£3.9p) net and at 6.49p (£6.01p) pre-tax. For the whole year the company's turnover and trading profit to £104.8m and the pre-tax figure to £89.7m. A split of the turnover and trading profit was accounted to £42.5m (£38.8m)—shows in net: UK £68.5 (£346.3) and £21.7 (£16.3). The company's turnover and trading profit was £13.6m (£13.6m) and £5.1 (£2.4): Australia £284.7 (£37.4) and £3 (£6.3): £14.1m (£7.7m).

Sir Adrian says that in the first half the group's turnover was £120.5m (£107.2m) and its trading profit was £10.4m (£9.2m).



**Sir Adrian Cadbury, chairman of Cadbury Schweppes**

operating efficiencies and in effective selling and marketing. Although increasing the cash flow involves a short-term rise in borrowings, the investment priorities are kept under careful review, while maintaining the policy of investment in the long term strength of the business.

Trading profit showed an overall improvement in margins with a well-based recovery in the UK from 5.7 per cent of sales in 1982 to 5.9 per cent this year.

The tea and foods division led the recovery and achieved excellent results in a difficult market. Improvements in the U.S. market were attained by continuing cost reductions. Consequently, trading profit in the home market was 9.6 per cent up.

The production of the overseas business has increased materially with the American region justifying the priorities given to investment and growth in America by more than doubling its trading profit.

The Australian company maintained its outstanding record with trading profit 37 per cent higher.

The most advance in the trading profit of other overseas companies came from South Africa which also increased by 27 per cent. The recent acquisition of a highly profitable wool processing returns from recent acquisitions in France and Spain and continuing investment in the development of the German market.

Mr Basil Collins, deputy chairman and chief executive, comes to retirement at the end of this year. He will be succeeded by the company chairman, Mr Robert Henderson and as chief executive by Mr Dominic Cadbury. The handover will take place a year between now and the end of the year by which time the uninterrupted growth of the business in 1954.

See Lex

**By Dominic Lawson**

Flectech, an indirect company of the direct and indirect investments in energy related industries is shortly to announced its intention of coming to the United States Market. Currently the share is dealt with under Rule 163 (2) (a).

It is envisaged that about \$5m will be raised by an underwritten offer to the public, though it has not yet been decided whether a fixed price tender offer would be more appropriate.

In the year to May Flectech made record pre-tax profits of \$7,759,000, a 10% increase on the previous year's figure of \$711,068.

INCREASE OF \$843,000 in pretax profits to \$3,966 has been shown by Cambridge Electronic Industries for the six months to the end of June 1983. The net interim dividend of 1.5p, the first since the company's takeover, has been lifted from 1.5p to 1.8p.

Earnings per 25p share are shown as rising from 5.9p to 7.1p. In the last full year a final 3.5p was also paid from a pretax profit of £7.5m.

Turnover of sales by 15 per cent rose from \$747 to \$501 m in 1982. The figures for the Elec-Tec acquisition in 1982 are excluded.

Increased activity was a feature in all sectors, say the directors, with specialist engineering, in particular, benefiting from a substantial export order.

Electronic and electrical com-

ponents and specialist engineering sectors show satisfactory performances, with the improved demand converted into increased profits. Defence and electronic sectors achieved substantially the same profit as 1982 partly as a result of an uneven pattern of business in this period.

At the trading level profits increased from £2.79m to £3.01m. Tax took £255,000 and the attributable balance emerged ahead from £2.12m to £2.56m.

Philips Electronic and Associated Industries holds 28 per cent of ordinary shares.

● **comment**

The results from Cambridge Electronic are not as disappointing as the market seems to think.

there are no real structural problems involved and the company still seem set to achieve the \$3.9m figure, pre-tax, that most analysts expect for the full year. The company's success in the timing of deliveries in both the electrical components and the defence and electronics markets is one of the reasons made up in the second half. Moreover the net interest position is weaker: the company has borrowed \$100m from the U.S. for around \$3.5m, and were forced to borrow in the U.S. money markets while financing has been repaid to Philips. In the future, says the company, there are some very bright areas—both in optical fibre connectors and in export orders for the military—where the company will be successful. The shares closed 10¢ down yesterday at 263p, where the company's bid stands.

As INDICATED in the annual meeting of Micro Business Systems last May, the directors pointed out that the company has been making a profit for the first six months to June 30 1983. Pre-tax profits rose sharply by more than 130 per cent from \$358,000 in 1982 to \$818,000 in 1983. After the directors' share of the profits, more than 100 per cent of the whole year's profits will be paid to the shareholders for the last full year.

Trading continues significantly better than last year, say the directors, and they are confident of a further material increase in 1984.

An interim dividend of 1p net of JSM cost—in the previous year, 10p—will be paid on 15 September. Earnings per 10p share are shown as almost doubling over 6.7p to L2.5p. A one-for-one share split will be made.

At the end of the last full year, the directors said the group had

● **comment**

How long can a company continue to double its pre-tax profits? On the basis of these interim figures, it would seem that this target for the full year for the fourth successive year, MBSB is the largest distributor in the UK of term computer systems has obviously benefited from the

boom in micro computers, particularly from sales of the IBM mini computer which holds 50 per cent of the market. Most analysts expect the sales of the computer than IBM does itself. The results have also been boosted by the recent trend in many companies to purchase their computer systems centrally which forces them to deal with a big dealer like MBS with its nationwide sales network. Another factor involved in the figures is the continued buoyancy of the after sales training and maintenance departments. The question is how long will the boom last. Immediately, though, the second half should see pre-tax profits of £1.8m. The shares closed 5p up and the price/earnings ratio of 18.5 gives a charge this gives a prospective p/e ratio of 18.

## Interim Report 1983

Development capital activities performed well with particularly good results in the United States.

The results of the manufacturing and services subsidiaries were slightly lower though some companies turned in improved figures.

The bank, Charterhouse Japhet, was able to increase its disclosed profit (after transfer to inner reserve) to £3.1 million.

On 21st June 1983 the group sold part of its holding in Charterhouse Petroleum thus reducing its equity shareholding from 19.5 per cent to 12.5 per cent. The profit on this sale, less the tax attributable thereto, has been dealt with as an extraordinary item.

**Prospects**

Many of the group's operating activities are continuing to do well and the Board expects that the results for the full year will at least match those for 1982.

**Dividend**

The directors have declared an Interim dividend of 2.025 pence (1982 — 1.925 pence) per fully paid ordinary share, a 19 per cent increase on the previous year. This will absorb £3.374 million (1982 — £3.191 million) and will be paid on 3rd November 1983 to shareholders on the register on 6th October 1983.

**Notes**

1. The half year results shown above are unaudited.
2. No profit figure is shown for "Oil exploration and production" following the reduction in the group's holding in Charterhouse Petroleum from 48.4% to 19.3% on 14th September 1982. Dividends received since that date are included in "Services".

**The Charterhouse Group plc**  
25 Mark Street, London EC2V 8JE Telephone 01-606 7070

**S.LIGHT** increase of £15,000 to £3.03m in pre-tax profits is reported by Metal Closures Group for the half year to June 30 1983. Turnover of this West Midlands manufacturer of metal and plastic closures for the car and glass products industry has increased in the construction of conveying systems and related equipment principally for the packaging industry, was also increased to £18.55m compared with £13.65m.

The directors say that, in the context of the depressed state of the packaging industry during the period under review, the group has performed creditably and has maintained a relatively high platform of profitability.

They add that it was only in the last few weeks of the half year that there emerged any indication of an increase in UK demand from the previous low level.

The rationalisation effected at Techno, coupled with an improvement in the recent level of inquiries, will give that company a significant contribution to profitability in the second half of the year.

In the meantime, all the group's overseas interests continue to perform well and to make a significant contribution to RPR83.

After first-half tax of £1.1m (£994,000) and minority £251,000 (£231,000), attributable profits came out at £1.85m pared with £1.79m.

The interim dividend is 10p and the closing share price was £465.00. Earnings per 25p were lower at 7.5p against 8p.

● **comment**

Metal Closures Group is an West Midlands-based firm which has come solidly through the recession. Demand has continued to fall but it has reached a point when it can only watch and wait for some promising light. It has seen a weather—its metal and plastic products packaging—but has been appointed of enough Techno, which relies on the more hesitant upturn in demand for capital goods (it makes conveying systems and machinery in a second-hand market). A statement from chairman was too gloomy for market and the shares slipped to 130p. If no unpleasant surprises lie ahead in autumn, Metal Closures could make £65m for the year by the end of the year. The fully laden RPR of 1983 is

**THE RESULTS** of the Morgan Crucible Company for the six months ended July 2, 1983, reveal that although profits decreased, the group has maintained the pre-tax level they were substantially ahead of those reported for the latter part of 1982, even though the company has reduced its organisation and redundancy costs that had to be borne last autumn.

Regarding current trading Sir James Mooney, group chairman, says the acceleration in most sectors of the U.S. economy is encouraging, but recovery in the U.K. is slow. He adds that other parts of the world, except the Far East, still have much to emerge from the recession. However, he does not anticipate a recurrence of the downturn experienced last year.

For the 12 months totalling £47.2m. Meanwhile, the net interim dividend for the year ended at 55p. A dividend of 5p was paid for

Turnover for the opening months improved from £70.2 to £78.82m and trading profit totalled £8.53m, compared with £7.5m for the group. It is an international manufacturer of national and materials for distry.

Compared with last year, figures share volume in real terms was reduced, reflecting the recession in group businesses. However, Africa, South America, Australia, and the Far East. There was little, or no, increase in the UK or Europe.

First-half pre-tax profits struck after deducting redundancy and reorganisation charges of £2.31m (£2.6m) investment income of £3 (£3.00m).

per 25p (25p) emerged at 47p (55p). The margin was 8.3 per cent (9 per cent).

A considerable improvement in earnings was shown by J. and J. in 1963 for the year to the end of March 1963, say the directors. Earnings rose from £241,000 to £245,000, although they point out that profits are still below the levels of some of the earlier years.

The local dividend has been held at 2p which repeats what was the total at 3p. Earnings per 25p share are shown as moving ahead sharply from 18.65p to 30.25p.

As for the U. G. of 1963-64, say the directors, "it should be fairly satisfactory," should improve on the first half of 1962-63.

The half-year stage pre-tax profits increased from £264,000 to £258,000 and the directors predicted that results for the second half would show a further improvement.

The full-year turnover of this paper and metal foil manufacturer rose from £18.5m to £19.2m.

Pre-tax profits moved up from £255,000 to £248,000 to which was added £158,000, compared with £173,000. Associate losses were reduced from £35,000 to £62,000, and the net came to £248,000, against £234,000.

Slightly higher taxable profits of £155,000 against £152,000 have been made by British Vending Industries for the first six months of 1983. The company manufactures vending machines, ingredients and markets catering and medical disposables. Turnover for the period was up from a restated £9.52m to £9.82m but trading profits fell from £39,000 to £16,000. Pre-tax results of £12,000 after interest of £12,000 (£24,000). Earnings per share are given as 1.1p (0.87p). Tax charge was £161,000 (£70,000). The interim dividend has been netted.

Nestlé Holdings (UK) holds 29.3 per cent of ordinary shares.

**To the shareholders of Cope Altiman International PLC**

This announcement is important and requires your attention. If you have any questions or any doubts about the Tender Offer, please contact your Stockbroker, Bank Manager, Solicitor, or Investment or other professional adviser immediately.

**Background**

On 8th March 1983, Dowdell Limited ("Dowdell") advised Hawley Group Limited ("Hawley") it has a 33 1/3% interest, amounting to 11,850 shares, in the issued share capital of Cope Altiman International PLC ("Cope Altiman") on the basis of 80p in the share. This interest was acquired by Dowdell as a result of a takeover bid for Cope Altiman which was unsuccessful and lapsed on 27th April, 1983. Under the City Code on Takeovers and Mergers, Hawley cannot make an offer for the shares of Cope Altiman until 30th April, except with the consent of the Panel.

Hawley now has an interest in 7,975,000 shares, representing 25.99% of the issued share capital of which 11,850 shares are held by Dowdell. The balance of the shares on the market at a maximum price of 80p per share and the balance of 3,025,000 shares, held by Dowdell, are available to Cope Altiman under the terms of a "Letter of Intent" ("LOI") signed by Cope Altiman and Dowdell on 27th April 1983. The LOI provides that Cope Altiman will acquire 3,875,000 shares under the terms of the LOI at a price of 85p per share, subject to the payment of 11,850,000 shares (equivalent to 29.99% of the issued share capital) to Dowdell.

Since the offer is a "Dowdell leaped" no further information has been announced by Dowdell. It is the intention of Hawley to believe that the maximum price payable for the shares of Cope Altiman by Hawley would pay for all the shares of Cope Altiman which Dowdell represents a premium once for a strategic interest.

Except with the consent of the Panel, Hawley is not permitted to make a further Tender Offer for Cope Altiman until 9th September 1983. Hawley is not permitted to make a further Tender Offer for Cope Altiman if the price paid for the shares of Cope Altiman by Hawley is higher than the price paid for the shares of Cope Altiman by Dowdell (the price paid to Hawley).

**Procedure for Tendering**

Shareholders of Cope Altiman who wish to tender for shares of Cope Altiman under this Tender Offer should contact their stockbroker or other financial adviser immediately. The stockbroker or other financial adviser will explain the regulations of The Stock Exchange and will advise the shareholder of the requirements of the Commission in respect of the number of

**Terms of the Tender Offer**


Capeture Myers announces that, acting on behalf of Hawley Group PLC, they offer to tender for the shares of Cope Altiman International PLC ("Cope Altiman") under the following Ordinary Shares of 5p each of Cope Altiman International PLC ("Cope Altiman") on the Stock Exchange on the basis set out below:

1. The maximum price per share shall be 85p per share, subject to the conditions of the tender and that the tender will not be accepted.
2. Unfilled tenders in respect of more than an aggregate of 395,416 shares (one per share) shall be accepted on the basis of the price of Cope Altiman) are received, the Tender Offer shall be accepted.
3. Subject to the provisions of paragraph 2 above, all tenders will be irrevocable.
4. The Tender Offer will close at 3.30 p.m. on 9th September 1983.
5. Where a tender is accepted and results in a takeover of Cope Altiman, the Stock Exchange membership firm conducting the takeover will be required to operate a "takeover" system) on 26th September 1983, to facilitate the settlement day following the takeover. The takeover will be completed by 16th September 1983.
6. The Cope Altiman shares are to be acquired as follows: (a) 11,850 shares, subject to the conditions of the tender and with all rights attaching to the shares, including the right to receive dividends and other distributions declared, made or paid on the shares.
7. The maximum price payable for the shares of Cope Altiman tendered for sale above the price of 85p per share shall be the lowest price at which the shares of Cope Altiman tendered for sale are accepted. The maximum price payable to all shareholders who tender at or above the price of 85p per share shall be the lowest price at which the shares of Cope Altiman tendered for sale are accepted. The maximum price payable to all shareholders who tender at or below the price of 85p per share shall be the lowest price at which the shares of Cope Altiman tendered for sale are accepted. The maximum price payable to all shareholders who tender at or above the price of 85p per share shall be the lowest price at which the shares of Cope Altiman tendered for sale are accepted. The maximum price payable to all shareholders who tender at or below the price of 85p per share shall be the lowest price at which the shares of Cope Altiman tendered for sale are accepted.

shares accepted. Tenders will be held by the Stock Exchange until the Tender Offer closes at 3.30 p.m. on 9th September 1983. Tenders by stockbrokers on behalf of clients are subject to the requirements of the Stock Exchange and the requirements of the Commission.

**2nd September 1983**

1982-83		Company	Price	Change	Gross Yield	P/E	Fully
High	Low						
142	120	Ass. Int. Ind. Bnd.	130		8.4	7.6	9.9
156	117	Asso. Bnd. Ind. CULC.	141		10.0	7.7	30.0
172	107	Aspen Ind. Bnd.	129		8.1	7.1	20.0
245	01	Arimotage & Rhodes	241		4.0	28.5	8.0
281	965	Atlas Hill	221	+ 1	7.2	3.3	18.3
181	100	Cardinal Hill	191		11.5	11.0	1.5
270	182	Clingo Group	192		17.6		
255	165	Debergs	255		8.0	10.8	3.3
126	77	Frank Hirsch	126		8.0	10.8	3.3
120	75	Frank Horvath P. Inv 87	120		8.7	7.3	10.8
120	75	Frank Horvath P. Inv 87	120		8.7	7.3	10.8
55	32	George Blair	55		7.1	12.0	3.3
200	100	Ind. Precision Casings	68	+ 1	7.3	11.1	8.5
114	47	Iona Conv. Pnl.	108	- 2	15.7	7.9	11.1
260	137	Jackman Group	108		11.4	8.5	11.1
83	54	James Aurohough	208		20.0	14.6	15.9
260	137	Robert Jonking	208		11.4	8.5	11.1
83	54	Serutons "A"	68		20.0	14.6	15.9
219	21	Torday & Cortello	112		11.4	10.0	8.0
219	21	Torday & Cortello	112		11.4	10.0	8.0
85	64	Walter Alexander	75	+ 1	11.0	4.3	16.4
278	214	W. S. Yeaton	267		17.1	8.4	8.9

 **The Lombard  
14 Days Notice  
Deposit Rate is**

**9½%**  
per annum

Lombard North Central PLC,  
17 Bruton St. London W1A 3DH.  
For details phone 01-409 3434

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**LADBROKE INDEX**  
707-714 (unch.)  
based on **FT Index**  
707-714







## Anglo American Gold Investment Company Limited

(Incorporated in the Republic of South Africa)

### INTERIM REPORT FOR THE SIX MONTHS ENDED AUGUST 31 1983

The following are the unaudited results of the company and its subsidiaries for the six months ended August 31 1983 together with the corresponding figures for the six months ended August 31 1982 and the year ended February 28 1983.

	Six months ended 1983 R million	Six months ended 1982 R million	Year ended 1982 R million
Investment income	128.2	90.1	196.8
Interest earned and other income	3.7	5.9	11.7
	131.9	96.0	208.5
Deduct:			
Administration and other expenses, interest paid and prospecting expenses	5.5	5.0	8.4
Profit before taxation	126.4	91.0	200.1
Deduct:			
Taxation	1.1	1.3	3.8
Profit after taxation	125.3	89.7	196.3
Preference dividends	—	0.5	0.7
Profit attributable to ordinary shareholders	125.3	89.2	195.6
Ordinary dividends	109.2	79.0	188.8
Retained profit	15.5	10.2	6.8
Number of ordinary shares in issue	21 982 012	21 982 012	21 982 012
Earnings per share—cents	5.72	4.06	8.90
Dividends per share—cents	—	—	—
—Interim	500.0	360.0	360.0
—Final	—	—	800.0

	At 1983 R million	At 1982 R million	At 1982 R million
Listed investments	318.83	318.83	282.53
Market value	3 567.0	2 187.8	2 945.6
Book value	265.6	252.3	265.5
Appreciation	3 301.5	1 935.5	2 680.1
Net asset value—cents per share	16 999	10 636	13 770

For and on behalf of the board  
J. Ogilvie Thompson | Directors  
G. W. H. Rely

**INTERIM DIVIDEND**  
On September 1 1983 dividend No. 71 of 500 cents per share (1982: 360 cents) being the interim dividend for the year ending February 28 1984 was declared payable on October 21 1983 to shareholders registered in the books of the company at the close of business on September 15 1983 and to persons presenting coupon No. 71 marked "South Africa" detached from share warrants to bearer.

The transfer of registers of members will be closed from September 17 to September 30 1983, both days inclusive, and warrants will be posted from the Johannesburg and United Kingdom offices of the transfer secretaries on or about October 20 1983. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on September 15 1983 of the dividend value of their dividends (less appropriate taxes). Any such shareholders may, however, elect to be paid in South African currency, provided that the request is received at the offices of the company's transfer secretaries on or before September 16 1983.

The effective rate of non-resident shareholders' tax is 14.9951 per cent. The dividend is payable subject to conditions which can be inspected at the Head and London offices of the company and at the offices of the company's transfer secretaries, Consolidated Share Registrars Limited, 1st Floor, Edura, 40 Commissioner Street, Johannesburg 2001, P.O. Box 61051, Marshalltown 2107 and Charter Consolidated P.L.C., P.O. Box 102, Cbeater House, Park Street, Ashford, Kent TN24 8EQ.

Holders of share warrants to bearer are notified that the dividend is payable on or after October 21 1983 upon presentation of coupon No. 71 (marked "South Africa") only at the offices of Barclays National Bank Limited, Stock Exchange Branch, Diagonal Street, Johannesburg 2001, South Africa—Union Bank of Switzerland, Bahnhofstrasse 45, 8021 Zurich, Switzerland—Credit du Nord, 6 and 8 Boulevard Haussmann, 75009 Paris, France and Banque Bruxelles Lambert, 24 Avenue Marix, 1050 Brussels, Belgium. Coupons must be left at least four clear days for examination. Proceeds of dividends in respect of coupons marked "South Africa" may, at the request of the depositors, be converted through an authorised dealer in exchange in the Republic of South Africa, into any currency. The effective rate of exchange for conversion into any such currency will be that prevailing at the time the proceeds of the dividends are deposited with the authorised dealer in exchange.

By order of the board  
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED  
Secretaries  
per: W. Q. Nicol  
Divisional Secretary  
London Office  
40 Holborn Viaduct  
London EC1P 1AJ

Head Office:  
44 Main Street  
Johannesburg 2001  
September 2 1983

## ZAMBIA COPPER INVESTMENTS LIMITED

(Incorporated in Bermuda)

### RESULTS FOR THE YEAR ENDED JUNE 30, 1983

The following are the audited results of the Corporation and its subsidiaries for the year ended June 30, 1983 which should be read in conjunction with the accompanying notes.

	Notes	1983 US\$'000	1982 US\$'000
Revenues:			
Dividend income	2	55	2,887
Interest and other income		2,890	2,487
		2,945	5,154
Expenses:			
Administration		479	425
Exchange loss		1,085	2,312
		1,564	2,737
Earnings before taxes		1,441	2,417
Foreign taxes		298	872
Earnings before extraordinary items		1,161	1,545
Extraordinary items (deficit)	3 & 4	(6,160)	(10,045)
Net loss		(4,999)	(8,500)
Retained earnings at beginning of year		5,335	3,834
Transfer from contributed surplus/share premium	6	60	(95,986)
Retained earnings at end of year		6,220	5,069

#### Notes:

- The Corporation holds a 27.3% interest in Zambia Consolidated Copper Mines Limited (ZCCM).
- No dividends from ZCCM were declared or externalised from Zambia during the period under review and as at June 30, 1983, the kwacha equivalent, net of withholding taxes, of approximately US\$5.2 million of dividend income remained blocked in Zambia.
- The deficit on extraordinary items of US\$6,160 arose principally as a result of the official devaluations of the Zimbabwean dollar and Zambian kwacha in December 1982 and January 1983 respectively. The extraordinary item in the prior year principally related to a provision against a possible permanent diminution in the value of the investment in ZCCM.
- In October 1979, the Corporation granted De Beers Consolidated Mines Limited (De Beers) a fixed charge over all its assets as security for certain contingent liabilities undertaken by De Beers at that time in respect of Botswana RST Limited and BCL Limited (BCL). In June 1983, the financial structure of BCL was substantially reorganised and, as a result, certain of these contingent liabilities crystallised and it is anticipated that others will do so in the future, although the amounts thereof cannot be reasonably estimated. In consequence, at June 30, 1983, this Corporation was obliged to pay to De Beers an amount of US\$41,000 of which US\$27,000 has been determined as irrecoverable and treated as an extraordinary item. As at June 30, 1983, the contingent liabilities, excluding the provision for the payment of interest on such amounts, amounted to the equivalent of US\$13,986,000.
- In the light of the above-mentioned circumstances, the directors have decided not to declare a dividend in respect of the financial year ended June 30, 1983.
- Subject to the approval of members at the forthcoming annual general meeting, the deficit on extraordinary items, amounting to US\$6,160,000 has been covered by a transfer from contributed surplus.
- The summarised results of ZCCM for the year ended March 31, 1983 are given below. The 1983 comparative have been restated for changes in accounting policies.

	1983	1982
Production (tonnes):		
Copper	575,515	591,263
Cobalt	2,212	2,686
Lead and zinc	54,612	47,513
Sales (tonnes):		
Copper	588,304	568,995
Cobalt	2,341	2,341
Lead and zinc	53,249	44,800
Average proceeds (kwacha per tonne):		
Copper	1,476	1,522
Cobalt	14,656	25,904
Lead and zinc	669	729
Total sales (millions of kwacha)	979.1	977.1
Net loss (millions of kwacha)	127.5	144.4

9. The annual report at June 30, 1983 will be posted to shareholders on September 26, 1983. Pembroke, Bermuda

## CIGNA's £80m deal for Crusader is finalised

THE acquisition of Crusader Insurance by the U.S. CIGNA Corporation for a sum of £80m has now been completed.

Crusader was 75 per cent owned by C. T. Bowring and Company, a subsidiary of Marsh and McLennan, and 25 per cent by Fireman's Fund, a subsidiary of the American Express Company. The sale concludes one major phase in the plans of Marsh and McLennan to divest its underwriting activities.

Crusader is primarily a life and pension company with a growing involvement in general insurance business. Life business accounts for around 70 per cent of its activities, with life funds standing at £283m at the end of 1982 and the premium income last year of £59m.

The company's non-life business is mostly in the domestic sector, with earned premiums last year of £25m and non-life assets of £40m at the end of 1982. The company earlier this year announced its intention to expand its motor and motor-cycle insurance business.

CIGNA is a leading U.S. insurance and financial services group based in Philadelphia, created from the merger early in 1983 of Connecticut General Corporation and INA Corporation. Mr David W. Schromp, president of CIGNA's international division said that the acquisition was part of the group's long-term strategic plan to expand its international operations.

CIGNA has direct operations in 48 countries including the UK, where its activities come under INA UK Holdings. But its UK insurance business is almost entirely direct commercial general insurance and reinsurance, with a UK premium income of £150m in 1982. Thus Crusader will nearly complement the existing UK operations. In particular giving CIGNA a presence in the UK life and pensions market.

### SCOTTISH HERITABLE

Further to the announcement made on August 30 confirming the completion of the merger between Scottish Heritable and Claxton and Gartland, the board of Scottish Heritable confirms that arrangements have been completed whereby 1,124m ordinary of 25p each of Scottish held by C. and G. prior to the merger, and 909,375 new ordinary allotted to certain of the vendor shareholders of C. and G. have been placed in the market. Vendor shareholders of C. and G. now own in aggregate 5,345,125 ordinary of Scottish (37.50 per cent of enlarged capital).

The following interests in excess of 5 per cent have been notified to the company. Mr R. E. Garland and family 2,654,125 ordinary (18.63 per cent). Mr R. Garland and family 1,921,875 ordinary (13.49 per cent).

## Lewis renews Illingworth fight under same terms

BY CHARLES SATCHELOR

MR ALAN LEWIS, the Manchester businessman, yesterday launched a renewed bid for the troubled Yorkshire woolen textile group Illingworth Morris.

Mr Lewis, who already owns a 49 per cent stake in the company, said that he was offering a new bid for the company, one of the largest in its field, at just £4.5m.

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Despite the depth of the recession in the UK textile industry, which has seen Shipley-based Illingworth cut its workforce from 10,000 to 4,000 over the past few years, it still claims to be the largest woolen textile company in the world outside the U.S.

The renewed bid, which is being handled by merchant bankers Henry Ansbacher, is being made on the same terms as the original offer announced last October and consists of 144p cash for each ordinary share and 10p

for each of the non-voting "A" ordinary shares.

Illingworth's directors advised shareholders for whom income is important to accept the offer, and those who want to share in the long term growth of the company to reject it.

Mr Lewis said there will be no resumption of dividend payments for several years until £12m worth of borrowing have been largely repaid and the company has built up its reserves.

He added: "It is going to be a long hard slog. I am not promising miracles but there are obvious areas we can improve. We cannot say that we are one of the largest textile companies in the world if we are not innovators and leaders."

Outlining his plans for Illingworth yesterday, Mr Lewis said that the company, which is largely a producer of cloth, would have to become more involved in making up clothes. It also plans to strengthen its marketing activities.

"The future for textiles is to be nearer the retail market," he added. "Even if Illingworth, Morris is successful and efficient, if it has to rely on someone else to do the marketing, its position with the customer."

Illingworth should make greater use of its highly regarded brand names by, for example, putting the Crombie label on a wider range of clothes, he said. There are also plans to sell or develop the company's unused factory space.

Mr Lewis is making his bid through his investment holding company, Abele, incorporated on the Isle of Man, but he plans to transfer his Illingworth holding to a UK company, Alcraft Textiles.

The aim is to retain the public listing of Illingworth but if the owners of more than 50 per cent of the shares accept the offer Mr Lewis will be required to buy up the remainder.

## Waddington attacks BPCC

BY DAVID DODWELL

John Waddington, the games and packaging group fighting a £17m bid from Mr Robert Maxwell's British Printing and Communications Corporation

BPCC has reached an agreement with Sainsbury's to lease the land for a Sainsbury's hypermarket. Planning permission has yet to be won, and BPCC has regularly insisted that it is confident permission will be forthcoming.

The salvo comes in the closing stages of a fiercely fought bid in which BPCC is understood to have won acceptance for its offer amounting to just over 40 per cent of Waddington's shares. The final closing date for the offer—which involves 13 BPCC shares for every 10 Waddington—is next Wednesday.

John Waddington's financial advisers, Kleinwort Benson, yesterday accused BPCC of giving

a "strong impression" that its Watford site redevelopment was about to give a substantial cash inflow to BPCC.

BPCC has reached an agreement with Sainsbury's to lease the land for a Sainsbury's hypermarket. Planning permission has yet to be won, and BPCC has regularly insisted that it is confident permission will be forthcoming.

Kleinwort claimed that the development was unlikely to win planning permission. This view was confirmed by Watford Council yesterday: "The proposal is quite clearly contrary to the district plan and the county plan, and spokesmen said."

"The council has been against out-of-town-centre shopping complexes because of the detrimental effect on the town centre."

and Mr Maxwell has been perfectly well aware of that fact."

A recent application by Asda for an out of town shopping development was turned down by the council, and their decision was upheld when it went to appeal.

Mr Maxwell retorted yesterday that he was still confident planning permission would be won. He also pointed out that current cash flow forecasts did not include any income from the Odhams site.

He added that the real value of the Odhams site is in the transfer of the current contracts from the Odhams plant to BPCC's nearby Sun print works. Waddington shares slipped by 8p yesterday, to close at 240p. At the same time, BPCC shares strengthened by 2p to 110p.

## Hawley chief wants more Cope

Mr Michael Ashcroft yesterday

teased for shares in Cope Allman, the packaging, leisure and engineering group, with the aim of establishing a strategic stake in the company.

Using his industrial holding company, Hawley Group, Mr Ashcroft is offering a maximum price of 85p per share for up to 3,575m shares. This would lift his stake in Cope Allman from 20.18 per cent to 29.99 per cent—the highest holding he can have without mounting a full bid for the company.

The tender offer has come swiftly in the wake of an agreement with Mr Robert Maxwell's Little Bros and CSA to buy his 7.65 per cent stake in Cope Allman. Mr Ashcroft paid Little Bros 72p per share, amounting to a total of £2.12m.

Mr Ashcroft was at pains yesterday to make it clear that he had no plans to make any immediate bid for Cope Allman. He also emphasised that the ceiling price for the tender did not represent his estimate of the true value of Cope Allman—a full bid at 85p a share would amount to £3.5m—but merely "a premium price for a strategic stake."

Cope Allman successfully fought off a £23.7m bid from the Dowdle Consortium in April this year. This consortium, which was formally dissolved on July 20, was headed by Mr David Wickins, chairman of British Car.

Because of this, Hawley could not make a bid until May next year—12 months after the Dowdle bid. In addition, if Mr Ashcroft wanted to make a full bid at a price lower than that paid under the tender offer, he would not be able to move until September next year.

Mr Louis Manson, chairman of Cope Allman, said yesterday: "We are aware that we remain vulnerable to a bid. Both Mr Wickins and Mr Ashcroft continued to increase their stake in the company after the Dowdle bid, so we were very conscious of the fact that they had not gone away."

Mr Wickins still holds a 13.6 per cent stake in Cope Allman.

Mr Goldstone also explains the closure of the cables division has reduced shareholders' funds to only £10.3m by the end of the last financial year to March.

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## Gresham and AMEV integration complete

Gresham Life Assurance Society and AMEV Life Assurance, two UK life companies both owned by the major Dutch insurance conglomerate AMEV Group, have completed integrating their activities, an operation which has been carried out over four years. In future the two companies will operate as a single entity under a Gresham name, with AMEV Life changing its name to Gresham Unit Assurance from October 1 1983.

Gresham Life was founded in 1949 and operates in the traditional life and pensions field. It has strong connections with building societies and estate agents through its mortgage-related life products. AMEV Life was founded in 1974 and specialises in unit-linked business both through a direct sales force and through specialised financial planning companies. In future these sales outlets will market all Gresham life and pension products.

The new style company is launching a £100,000 advertising campaign through both the trade and national press to promote the company and its new and existing products.

The company reported a more than fourfold rise in the year ended December 31 1982.

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## UK COMPANY NEWS APPOINTMENTS

## Amgold earns and pays more at half-way stage

BY KENNETH MARSTON, MINING EDITOR

THE Anglo American Corporation's South African gold share investment arm, Anglo American Gold Investments ("Amgold"), reports an advance in net profits for the first half of the year to next February of £12.5m (£7.4m), or 871 cents per share. This compares with £8.2m a year ago and the 1982-1983 total of £19.5m.

The £12.5m (£7.4m) share placing to Australians only, although the gold price has declined since February of this year, Amgold's investment income is still catching up with the previous rise. Chances are that this process will continue in the current half and the company may thus be able to restore the 1,000 cents dividend total paid for 1982-83.

On this basis the shares at 883 are on a potential yield basis of just over 7 per cent. This compares with just over 3 per cent currently offered by the Consolidated Gold Fields group's Gold Fields of South Africa (GFSA).

The latter recently announced a 33 per cent recovery in earnings to £17.5m for the full year to June 30 last. But the dividend was held at 500 cents. Presumably GFSA's dividend income is still rising but the shares appear overpriced in relation to those of Amgold.

Mr Jim Craigie is retiring as chief executive of ROCKWARE GROUP. Mr Frank Davies will succeed him on September 14. Mr Davies has recently stepped down as chairman and managing director of Alcan's extrusion division, one of the three principal divisions in Alcan's UK operations.

Promotions to executive director at SCANDINAVIAN BANK include Mr Madan L. Mehta, Mr David Woodward and Mr R. W. John Westhead.

Following the retirement of Mr E. M. Asher, Mr D. S. Mitchell has been appointed company secretary of J. LYONS & CO. food division of Allied Lyons, and Mr P. E. L. Newton becomes assistant secretary.

Mr Richard D. Brewster has been appointed chief executive of the new company of DAVID S. SMITH (HOLDINGS). He was finance director of Cilsbury, a subsidiary of Unigate.

Mr Gerald Hamilton has been appointed director and chief executive of FORTNUM AND MASON. Mr Hamilton was managing director of the Weymouth department store. Mr L. Griffin, who agreed to join the company, will be managing director of a limited period and has been general manager for the past two and a half years, will retire from October 1. The company is based in London, will be responsible for all the company's business activity throughout Europe and the Middle East. Merrill Lynch Europe-Middle East is a unit of Merrill Lynch Capital Markets, global investment arm of Merrill Lynch and Co.

## New chairman for Rockware Group

Mr Donald C. Roth has been named chairman of MERRILL LYNCH Europe-Middle East. He was formerly executive vice-president of Merrill Lynch International Inc and chairman of Merrill Lynch International Banking Group. Mr Roth, who is based in London, will be responsible for all the company's business activity throughout Europe and the Middle East. Merrill Lynch Europe-Middle East is a unit of Merrill Lynch Capital Markets, global investment arm of Merrill Lynch and Co.

Mr Robin N. Singer, chairman and managing director of LESLIE & GODWIN (HOLDINGS), has resigned from November 1 to pursue his own business interests. Mr R. Toppie has been appointed chairman and managing director. Mr P. C. Mathley has been appointed chairman of Leslie & Godwin and Mr D. J. D. McLeish has been appointed chairman of Godwins.

Mr Hans-Otto Thierbach has been appointed a director of FOSCO MINSEP. He was a member of the board of managing directors of the Deutsche Bank from 1974-80 and remains an adviser. He is chairman of the supervisory boards of four companies based in Germany and the Netherlands, and is a director of Robinson International.

Lord Lovell-Davis has been appointed non-executive chairman of LEE COOPER LICENSING SERVICES. He succeeds Lord Marsh who was the company's first non-executive chairman.

Mr John W. Little has been appointed director of organisation development of the COMP-AIR GROUP. He joins from Fiat Auto (UK) where he was director of personnel.

Capt T. C. Mordant and Mr R. G. A. Galley have joined the board of FALMOUTH CONTAINER TERMINAL.

Mr Thomas J. Ryan has been named vice president of European operations for the M. W. KELLOGG CO., responsible for the London, Paris and Amsterdam operations of the worldwide engineering and construction subsidiary of Kellogg Rust Inc, one of the Signal companies. He will direct Kellogg's European operations from the Wembley headquarters of M. W. Kellogg Limited. Mr Ryan was vice chairman and chief executive officer of Associated Industries.

Mr John Challans has been appointed sales director of THOMAS WILLIAM LENCHE WATLEY. He joined the company earlier this year as general manager of the group's Midlands distribution unit.

Mr Michael J. Farebrother, formerly general manager of DUNLOP's truck tyre division, has been appointed director, sales and marketing, for the company's Birmingham-based UK tyre division. In this new position, which follows a restructuring of Dunlop's UK tyre operations, he will have responsibility for the car and truck sales divisions in replacement, original equipment and fleet markets, as well as the earth-mover tyre division.

Mr Bruce Firth has been appointed managing director of cash and carry group BATELAYS OF YORKSHIRE.

Mr Peter Trend has joined J. H. MINET AND CO. and will take over responsibility for the bloodstock account.

## Exploration news round-up

NOW visiting London Mr David Muller, chairman of Australia's Samsonite group, says that drilling and feasibility studies on the Broad Arrow gold prospect near Kalgoorlie are expected to be completed by the end of next year.

These will show whether there is a viable open-pit mining proposition which could have gold values of around 3.5 grams per tonne of ore and likely costs of some \$150 per ounce of gold. Some half-dozen other companies are also prospecting in the area, with the nations "sitting back and watching".

Samsonite and its sister company, Samson, are testing another area at Higginsville, 50 miles to the south of Kalgoorlie. In Western Australia, where they have what Muller describes as "a very exciting prospect". As with all these Australian gold prospects, however, the question is not so much of good drilling values but of how much ore is present.

Parings Mining and Exploration says that drilling of the Hellyer prospect in Tasmania is similar to that at the nearby Que River mine. Parings has a 10 per cent stake in the venture with Abmyle, the manager, holding 90 per cent.

High grade but narrow width (thickness) gold shows are reported by Australia Consolidated Minerals from the Golden Crown prospect adjacent to the old Great Fingall gold mine in Western Australia. It is proposed to sink a 270-metre shaft at the property, or deepen the existing shaft—in order to test the potential of the gold-bearing vein at depth.

At Southern Cross in the Yilgarn goldfields of Western Australia Brunswick Oil is hoping that a new gold mining venture will result from the recent drilling results from the Golden Pig and Three Boys leases.

Mr Tony Rechner, chairman of Brunswick, says that Three Boys appears to have at least sufficient near-surface reserves to establish an open-pit mine. Latest drilling indicates an "exciting" underground potential and further drilling is planned both for Three Boys and Golden Pig.

Canada's irrepressible Mr Murray ("the Pez") Pessim is at it again, reports John Soggin from Toronto. As already reported, the Vancouver-based motor, best known for his pioneering exploration work at the burgeoning Hemlo gold camp in north-western Ontario, has put together another gold exploration package.

This time it is at Lower Main Lake, in a joint venture between his Norse Petroleum and Teck Corporation. The new gold play is centred around an old gold prospect last drilled in the 1940s. Dr Norman Keenly, Jr., president of Teck, describes this search for another Hemlo as "It's a roll of the dice with a fair amount of upside potential, but it's still a roll of the dice."

## Difficult times still for ZCI

NO dividends were declared in the year to June 30 by Zambia Consolidated Copper Mines (ZCCM) in which Zambia Copper Investments (ZCI) has a 27.3 per cent interest. Consequently ZCI's income for the year was largely in the form of interest and other income.

This left net earnings before extraordinary items at US\$11.6m (£775,000) compared with US\$1.6m (£102,000) in the latest year. On the latest account there is an extraordinary

debit resulting from devaluations of the Zambian dollar and the Zambian kwacha which leaves ZCI with a net loss for the year of \$3m. No dividend is being paid.

In 1982 there was an extraordinary debit of \$10m related to a provision against a possible permanent diminution in the value of the investment in ZCCM. This resulted in a net loss for that year of \$9.5m. Some \$5.2m of dividend income attributable to ZCI remains blocked in Zambia.

AT LONG last a trading profit is reported to have been made by Cleveland Potash, jointly owned by Anglo American Corporation and Charter Consolidated, which operates the Soudby potash mine in Yorkshire.

In a letter to employees it is stated that a trading profit for the six months to June 30 has reflected improved market conditions coupled with the ability for the first time to offer specific grades of potash to customers.

Turnover for the year improved by \$88.4m to \$430.5m, with the overseas current account in business for the first time and accounting for 53 per cent of the total. North America contributed 22 per cent.

A net increase in fixed and short-term assets of \$20m and working capital of \$15m was largely self-financed by cash generated from operations. External borrowing net of cash, rose by nearly \$13m mainly to finance acquisitions during the year.

The accounts show that \$63,000 compensation was paid for loss of office. The annual meeting will be held in Cheltenham on September 28, at 11.30 am.

## Dowty chief confident of future growth

IN HIS annual statement with the report and accounts for 1982-83 Sir Robert Hunt, chairman of the Dowty Group, says that with the uncertainties of timing in the group's two major markets the outlook for the current year has never been more difficult.

He adds that directors' confidence in future growth is unshaken but that it may be longer than the balance of 1983 year for the results to show through.

Sir Robert points out that the performance of the industrial division reflects more accurately the general state of the industrial economy in the world and is now showing some signs of improvement. He goes on to report that the other divisions are more closely influenced by highly specialised circumstances.

Although the directors are optimistic about the future of the aerospace and defence division, Sir Robert says it is too early to say whether improved results will emerge in the current year.

His report reveals that in the mining sector the group will continue to spend heavily on advanced engineering for new products and on productivity improvements since directors have confidence in the longer term future of coal and the group's ability to retain a major share of the UK market for mining equipment.

It adds that the electronic division, having made considerable progress in the past year following the launch of a number of new products to which others will be added, is set for "continuing progress".

As reported, the group pre-tax profits for the year to end-March 1983 declined from \$38.14m to \$36.4m after taking account of redundancy and closure costs of \$4.3m, compared with \$1.3m.

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## Hampton Trust dives into loss in second half

Hampton Trust, the UK property and gold interests, plunged sharply into the red in the second six months to March 31, ending with a net loss of \$1.2m (£22,514) in loss at the pre-tax level, compared with profits of \$216,902 previously—mid-year profits were down from \$13,579 to \$74,196.

Sir Cecil Burney, group chairman, says the results were hit by a rental void at the principal UK property. He adds, however, that a "strong recovery" is expected in 1983-84.

At the retained level, the group returned profits of \$66,936 (£20,071) after taking in a \$94,677 profit on sale of a property realised.

As in previous years no dividend is declared. The group net assets at year-end totalled \$23.5m, equivalent to 30.6p (30.5p) per 5p share.

Overseas production from the group's six oil and gas wells, which commenced in January but no income has been credited in the year-end accounts. Revenue received since March 31 amounts to approximately \$60,000.

Gold exploration programmes are continuing on the group's freehold locations in Western Australia.

Continental Microwave expects further growth

For the year to June 30 1983 Continental Microwave achieved a 25 per cent increase in pre-tax profits to \$407,123 against \$331,413.

As forecast at the interim stage the order and delivery schedules resulted in nearly all of the year's profit being earned in the second half. Profits for the first six months were \$41,947 compared with \$14,664.

THE MINING AND OIL REVIEW, interpretation and direction, bulletin for Australian investors, is now available in GREAT BRITAIN. Ask for your FREE COPY, the first 500 copies free. P.O. Box 111, AUSTRALIAN NEWS & INVESTMENT, CH-6117 Perth/Western Australia.

Continental's order book of June 30 was strong at \$4.6m, and this further increased during July and August to \$7m as a result of orders for new products. The acquisition of RF Technology should be concluded in a matter of weeks.

Investment income totalled \$418,000 (£343,000). The pre-tax results were struck after adding \$88,000 (£182,000) deposit interest and deducting \$24,000 (£77,000) management expenses. Tax charge was little changed at \$190,000 (£187,000).

Net assets value per ordinary share has increased by 19.6 per cent since May 31 1982.

Improvement at East of Scotland

Pre-tax revenue of investment company East of Scotland Overseas edged ahead to \$433,000 for the year to May 31 1983, an improvement of \$14,000 over the figures reported for the preceding 16 months.

Earnings emerged at 2.43p (2.32p) per 20p share and a final dividend of 1.35p lifts the net total to 2p, against 1.85p for 16 months.

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## Cadbury Schweppes p.l.c.

"I am confident that in 1983 the Company will show real and consistent progress"

Interim Results for 24 weeks ended 18th June 1983

	Half Year 1983	Half Year 1982	Year 1982
	£m	£m	£m
GROUP SALES:			
United Kingdom	365.5	346.3	317.2
Europe	99.8	78.0	178.7
America	162.0	113.6	305.1
Australia	84.7	77.4	172.1
Other Overseas	50.7	41.2	104.7
	<b>762.7</b>	<b>655.5</b>	<b>1,577.8</b>
GROUP TRADING PROFIT:			
United Kingdom	21.7	19.8	51.5
Europe	3.6	3.6	9.4
America	5.1	2.4	19.8
Australia	8.0	6.3	12.9
Other	4.1	3.7	11.4
	<b>42.5</b>	<b>35.8</b>	<b>104.8</b>
Interest payable less investment income	(11.6)	(7.0)	(21.1)
Share of associated companies' profits less losses	2.6	1.9	8.0
GROUP PROFIT BEFORE TAXATION	33.5	30.7	89.7
Taxation	(13.5)	(10.9)	(34.8)
Profit attributable to minority interests	(2.6)	(2.1)	(6.0)
Extraordinary items	—	—	(9.6)
Profit attributable to Cadbury Schweppes p.l.c.	17.4	17.7	39.3
Interim Dividend on Ordinary Shares	(6.7)	(6.2)	(6.2)
Final Dividend on Ordinary Shares and Preference Dividend	—	—	(15.7)
Profit retained	10.7	11.5	17.4
Earnings per ordinary share of 25p			
Net basis	3.90p	3.99p	10.98p
Pre-tax basis	6.49p	6.01p	17.96p

Notes:  
(1) Overseas currencies translated at middle market rates of 18th June 1983.  
(2) The analysis between regions has been revised to reflect the contribution to central costs made by overseas companies.  
(3) The accounts for the year 1982 set out above are abridged. Full accounts for that year, on which the auditors of the Company made an unqualified report, have been delivered to the Registrar of Companies.

INTERIM DIVIDEND The Directors have declared a not Interim Dividend of 1.50p (1982 1.40p) on the Ordinary Shares. The Dividend will be paid on 24th October 1983 to shareholders on the Register of Members at the close of business on 21st September 1983.

## Statement by Sir Adrian Cadbury, Chairman

Against the comparable period of 1982, sales in the first half of 1983 increased by 16.2% based on growth in all Regions. Group profit before taxation at £233.5m was 9.1% above the 1982 figure.

Trading profit increased by 18.7% to £42.5m showing an overall improvement in margins with a well-based recovery in the U.K. from 5.7% of sales in 1982 to 5.9% this year. The Tea & Foods Division led this recovery and achieved excellent results in a difficult market. The improved margins in the U.K. were attained by continuing cost reductions arising from increasingly effective implementation of the Region's investment programme and its drive for higher productivity. In consequence, trading profit in the home market was 9.6% up on 1982.

The contribution of the overseas businesses to Group profits has increased materially with the American Region justifying the priority given to investment and growth in North America by more than doubling its trading profit in the first half year. This progress comes from good management of both existing and acquired businesses.

The Australian company maintained its outstanding record with trading profit 27% up on the comparable half year. The main advance in the trading profit of other overseas companies came from South Africa which also increased its

trading profit by 27%. The European Region held its trading profit — with good returns from recent acquisitions in France and Spain and continuing investment in the development of the German market.

During the first half year the Group continued its investment in improving operating efficiencies and in effective selling and marketing. Although increasing the future cash flow involves a short term increase in borrowings, this Group's investment priorities are kept under careful review, while maintaining the policy of investment in the long term strength of the business.

Whilst, as always, the final outcome for the year will depend on sales in the important last quarter, I am confident that in 1983 the Company will show real and consistent progress.

As I informed the last Annual General Meeting, the Deputy Chairman and Chief Executive, Mr. Basil Collins, will be succeeded as Deputy Chairman by Mr. Robert Henderson and as Chief Executive by Mr. Dominic Cadbury. The handover will take place as planned between now and the end of the year thus ensuring the uninterrupted growth of the business in 1984.

Adrian Cadbury

Copies of the above Statement will be sent to all Shareholders and further copies are available from the Secretary.

Cadbury Schweppes p.l.c., Leconfield House, Curzon Street, London W1Y 7FB



## MANAGEMENT

CATERPILLAR Tractor has been battered in the past two years by a series of blows that would have wrecked a weaker company. Far from crumbling under the strain, the group believes that it will emerge from its ordeal in sound financial shape, and with a radically improved cost structure.

"I am quite convinced that we will have a leaner—perhaps meaner—organisation than before we went into this economic downturn," says Lee Morgan, the company's chairman.

Based in Peoria, Illinois, Cat is the world's largest producer of earthmoving, construction and materials handling equipment, and is also a major force in the diesel engine business. Typically, it controls between 25 to 50 per cent of its major markets around the world, and it is roughly twice as big as its nearest rival, Komatsu of Japan.

Around the spring of last year, the company was counting on an upturn in demand in the second half of 1982, and built up its workload accordingly. Business dropped like a stone, and Cat's problems were exacerbated by the strength of the dollar against the yen, which gave a sharp edge to Komatsu in the international marketplace.

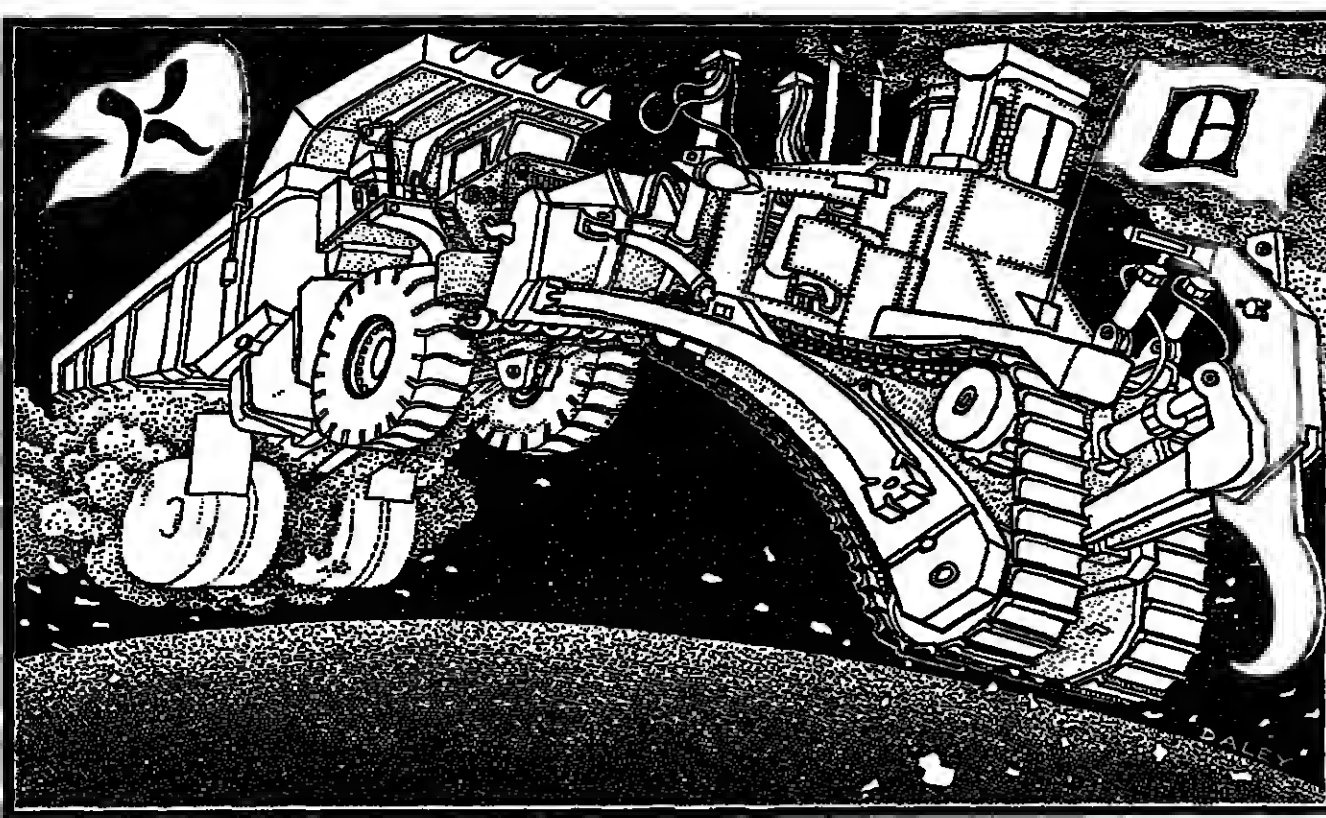
In a bid to improve its cost competitiveness, Cat agreed to the United Auto Workers' labour contract negotiations—and walked straight into a seven month strike, the longest in the union's history.

With sales sliding away, the company slipped into the red for the first time in 50 years, losing \$180m during 1982. With its markets still under severe pressure, sales in the first six months of 1983 were less than half the level of two years earlier. Losses in the six months came to \$264m after tax.

All this has had a big impact on a company which has been characterised in the past as self-confident and inbred. "It has been a very exciting experience, and in many ways a very rewarding one," says Morgan, with no hint of tongue-in-cheek.

According to David Smith, an analyst with Solomon Brothers, "The whole thing has been very good for Cat. It has been galvanised into broader actions than it would otherwise have taken."

The cost reductions have been substantial. The salaries of the workforce were cut by over 3,000—10 per cent—in 1982, and by a further 800 in the first six months of this year. Morgan says the company's so-called "period costs"—which include just about everything except direct labour—had been lowered by \$240m between 1982 and 1983.



## Caterpillar: forced to be 'leaner and meaner'

The U.S. earthmoving equipment giant has just announced the closure of one of its UK plants. Richard Lambert examines its worldwide drive to regain profitability

Worldwide employment in June totalled under 58,000, compared with nearly 86,000 at the end of 1981, and this month Cat announced its first ever major plant closure—a 1.1m square foot lift truck facility at Mentor, Ohio.

However, the company did not get all it had been hoping for from its new labour contract. The significance of the dispute was that Cat, unlike other groups which had asked for concessions from the unions, remained in good financial shape despite its losses.

The company argued that if it was to remain successful over the long term the gap between its costs and those of its international competitors would have to be reduced. Its wage costs, Cat said, were roughly twice those in Japan.

As Komatsu built up its volume, it was beginning to match the productivity achieved by the U.S. company in its highly efficient plant.

In the end, the two sides compromised. The Union agreed to give up an automatic 3 per cent annual pay increase which had been part of the contract since the 1950s, as well as some paid holidays. In return, the company offered a profit-sharing scheme, improved unemployment benefits, and maintained cost of living protection.

According to union vice-president, Stephen Yokich, Cat had been prevented "from taking away the scores of gains the union had made over the past 34 years." In Morgan's view, "our goal was to contain cost increases, and I think we clearly

achieved that."

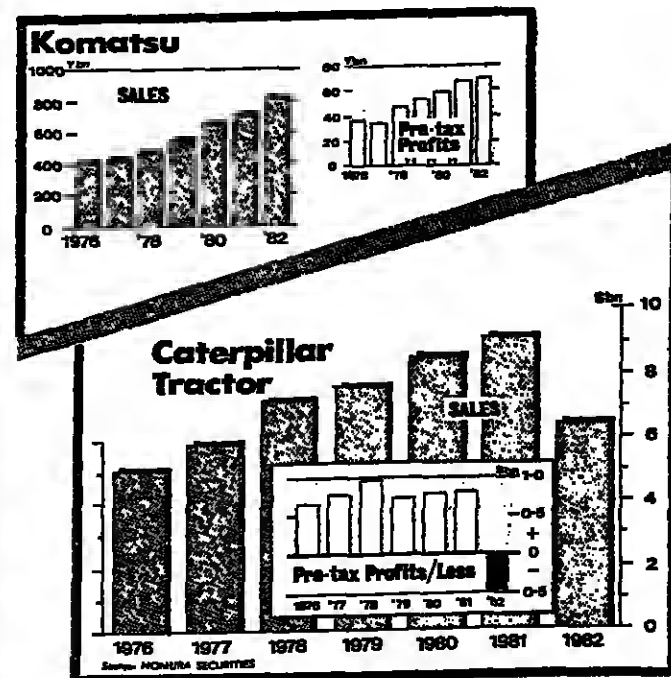
Cat's efforts to hold down costs have not been limited to pay. It has also been working on improved manufacturing methods and lay-offs, tighter financial controls, and new relationships with its suppliers. Instead of relying on traditional sources, Morgan says "we are shopping the world more and more for commodities." The company has also set up a programme of supplier certification, whereby component makers which meet its standards become more accountable for quality control.

"There is no doubt in my mind that we have permanently lowered some of our overhead ratios," Morgan claims. Cat's chairman, who started at the company in 1948, has also been very active on the political

front, leading business pressure groups in their efforts to persuade the Reagan Administration to do something about the unbalanced dollar/yen parity. Claiming that the current rate gives the Japanese costs advantage of 25 per cent, he has called for government action to strengthen the yen against the dollar.

So far, Morgan's appeal has fallen on stony ground, and Cat is still taking a beating in markets outside the U.S., which normally accounts for over half its sales. Apart from Komatsu, it says that Itoh of West Germany has also been offering cut-throat prices.

Although U.S. sales are now recovering, the group's business elsewhere is running well below recent expectations. As a result,



it has had to abandon its hope of making a profit in the current half of 1983.

But this is not just another story of a U.S. market leader being rolled over by increasing international competition. For one thing, Cat spotted the dangers relatively early.

According to Eli Lustgarten, an analyst at Faine Weibber, the company faced many of the same international challenges which had already threatened the U.S. auto industry—but Cat recognised the problem a decade earlier than General Motors.

Its research and development spending has been running at around 4 per cent of sales and more in recent years, whereas Komatsu has been investing under 3 per cent of its smaller sales total in this area. Its product line has been completely revamped, including, for example, major improvements in traction and transmission for its crawler machines. From the early 1970s Cat sharply stepped up the rate of spending on plant and equipment to the equivalent of 6 or 9 per cent of sales, and in dollar terms it has been outspending Komatsu by a factor of roughly seven to one.

Unlike the automotive companies, Cat does not have a quality problem. And perhaps its greatest strength is its network of over 200 full line dealers around the world, more than half of which are outside the U.S.

Cat's own financial muscle was shown last May when, a few days after the strike ended, it raised some \$200m of new

equity without batting an eyelid. The company is now half way through a major reappraisal of its business strategies, and will set out broad guidelines as far ahead as 1985. At the last such exercise, in 1978, Cat set as its goal the objective of growing rapidly in the future as it had in the past—around 6 per cent a year in real terms—and it highlighted a number of new product areas like diesel engines which would help it to achieve that target.

Morgan now says that this objective has to be questioned, given what he sees as the prospects for slower economic growth around the world. The reappraisal will not be completed for several months yet. Meanwhile, capital spending is being cut back sharply—it will run at under \$400m in 1983, less than half the level two years ago—and the group also plans to take \$400m out of inventories this year.

Caterpillar says that sales could improve significantly in 1984, as capital spending is returned to the black, and over the long term it still believes there is scope for substantial growth in areas like coal mining, materials handling and infrastructure rebuilding projects.

Its main markets are unlikely to bounce back to their former growth rates in the near term. But the prime victims are likely to be those weaker companies that find themselves caught in the mighty clash between the U.S. and Japanese leaders. Cat can take care of itself.

### Business courses

Strategic marketing in a competitive environment. London, September 27 1983. Fee: £99 plus VAT for members of D1; £105 plus VAT for non-members. Details from Harold Shilling, The College of Marketing, Moor Hall, Cookham, Maidenhead, Berks SL6 9QH. Bidding and selling technology. Both September 15-16 1983. Fee: £145. Details from N. K. Crawford, University of Bath, Claverton Down, Bath BA2 7AY. Tel: 0225 81244, ext 894 or 783.

Interactive video in action. Sussex, September 29-30 1983. Fee: £275. Details from Futuremedia, 4th Appledwick Road, Bognor Regis, West Sussex, PO21 2PN. Tel: 0234 867. Fundamentals of domestic and international credit management. Brussels, October 10-12 1983. Fee: Non-members BFR 40,000; Members (AMA/IT) BFR 40,000. Details from Management Centre Europe, Avenue des Arts 4, B-1040 Brussels, Belgium. Tel: 02 219 05 90.

Effective training development stage 1, fundamentals of group training. London, September 29-30 1983. Fee: Members: £39; Non-members: £80. Details from Course Secretary, BACIE Training Services, 16 Park Crescent, London W1N 4AP. Tel: 01-638 5351.

Selling services. Kent, October 3-5 1983. Fee: £450. Details from E. Davies, Client Services Director, Sundridge Park Management Centre, Plineston Lane, Bromley, Kent BR1 3TP. Tel: 01-464 4121.

Materials requirements planning as an introductory course. October 19 1983. Fee: £15. Details from Manufacturing Resource Planning, 106 Green End Road, Boxmoor, Hemel Hempstead, Hertfordshire, HP1 1RT. Tel: 0442-43024.

Strategic marketing. London, October 13 1983. Fee: LCCI Members £88.55; Non-members £113.85. Details from Training Department, London Chamber of Commerce and Industry, 69 Cannon Street, London EC4N 3AB. Tel: 01-248 4444, ext 201. Telex: 88841 LCCI G.

Financial knowledge for managers. Hertfordshire, October 3-7 1983. Fee: £295 + VAT. Details from the Registrar, Ashridge Management College, Berkhamsted, Hertfordshire HP4 1NS. Tel: 044 255 3481/2311. Telex: 826434 ASHCOL G.

How to succeed at cost-effective computing. London, October 31-November 1. Fee: £402.50. Details from Savant, 2 New Street, Carnforth, Lancashire, LA5 9BX. Tel: 0524 134503, Telex: 65138.

## TECHNOLOGY

EDITED BY ALAN CANE

### Microcomputers D.R. forms consumer division

DIGITAL RESEARCH has formed a consumer products division and its new general manager, Ken Harkness, who has held management positions at General Foods and PepsiCo is of the opinion that in the U.S. at any rate, "people are tiring of games and are now looking for more serious home and educational applications."

The new division will concentrate on broad-use mass-market software and its first products are VIP (visual information processor) and P-CP/M, or personal CP/M, a new version of the company's popular CP/M microcomputer operating system.

VIP is a software development tool that allows computer programmers to provide users with split screen displays and a variety of pictorial metaphors (icons) that greatly simplify use of the machine.

For example, access to files is by opening "filing cabinet drawers" seen in rows on the screen; records within drawers are located by looking at titles on the top edges of "folders" seen lying in the drawers.

The software is self-teaching and self-helping via a rolling nine line display at the bottom of the screen.

In addition, several programmes using the same data can be fully integrated via the same visual interface and data stored in one programme may be used in another. For example, material from a "file" can be put into a letter under word processing.

An advantage to programmers is that VIP can be adapted in a matter of days to a broad selection of different hardware and systems software.

Digital's "Personal CP/M" is a version of the well known proprietary operating system and is based on read-only memory, catering for machines that have no disc.

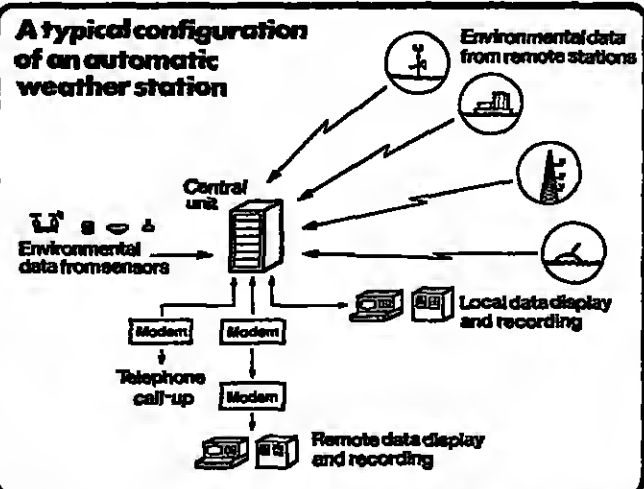
P-CP/M is designed for Zilog/Intel eight bit and Intel 16 bit based computers and will, says Paul Bailey, DR's director of European Operations, "open up CP/M to a broader group of users, presenting its functions in a more visual and acceptable style."

VIP and P-CP/M will be available before Christmas and are being shown to major OEMs and software developers now. More on 0635 35304.

### HOW FINLAND SENDS WEATHER DATA CHEAPLY OVER LONG DISTANCES

## Finns hit the meteor trail

BY ELAINE WILLIAMS



SHOWERS of meteors rain down on the earth every moment of the day. Vaisala, a Finnish electronics company, has developed a method of using this constant bombardment to transmit data cheaply over long distances.

Originally this method of data communications was discovered by radio amateurs more than 25 years ago to extend their range of communications up to 2,000 km on the VHF frequency band.

Vaisala has turned the idea into a commercial system for use in its automatic weather station to build an environmental data acquisition network. Its main application is in sparsely populated countries where there is a poor communications infrastructure and where costs must be kept low.

#### Ion trails

Meteor scatter uses ionised meteor trails to reflect or re-radiate VHF radio signals between two locations. These trails are produced as the meteors enter the earth's atmosphere and burn up. This usually happens at a height of between 80 to 120 km. The trails, which are typically 25 km in length, do not last for long, being only a few seconds in duration.

The usable time, however, to send information in the VHF band is normally only a few hundred milliseconds. In addition, most of the meteors are small so that they measure only a few millimetres across. Yet they can allow short bursts of data to be transmitted.

In practice the remote stations listen for transmission from the central station. When it is able to receive broadcasts from the centre it knows that there is a meteor trail available on which to broadcast and immediately begins to transmit weather data. With such a short available transmission time the remote station may take several bursts to transmit all the data.

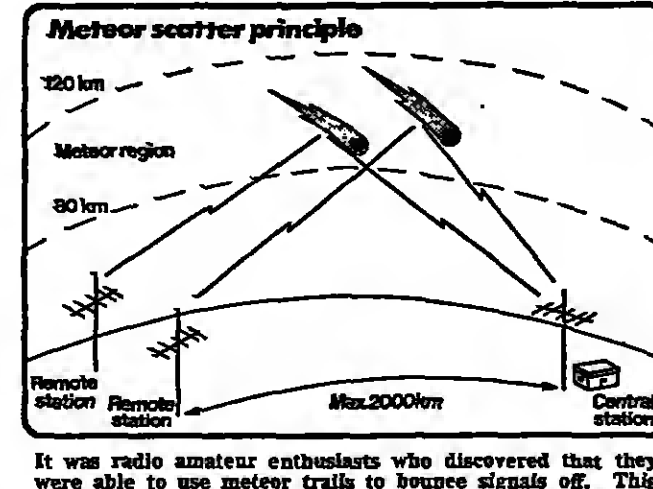
**Frequent**

It has been estimated that about 10bn small meteors enter the atmosphere every day so that it is possible to detect trails at least three to ten times every second of the day. It is the sheer number of particles and their fairly regular occurrence that makes meteor scatter such a reliable form of communications. The availability of low cost VHF equipment keeps down the cost.

Vaisala has carried out experiments in Finland and Swaziland on the transmission of weather satellite systems having developed the technology itself. The first commercial system is expected to be installed later this year in Finland.

Vaisala is one of the leading companies in the world for weather data gathering. It has about 25 per cent of the world market for radio sondes which are used to detect conditions in the earth's upper atmosphere.

Radio sondes, which contain several sensors transmitting data back to earth, are usually attached to weather balloons. Every year more than 800,000



It was radio amateur enthusiasts who discovered that they were able to use meteor trails to bounce signals off. This extended the range of their low-power equipment up to 2,000 km.

In Alaska, a similar system looks at a wider range of weather information. Military interest has also been aroused to the possibilities of meteor scatter communications in case of nuclear war because of its reliability.

Meteor scatter antennas are smaller and equipment is less complex than other forms of communications which can transmit over long distances. This is a very important factor when a weather network may have tens or hundreds of stations gathering data many of which may be far away from human dwellings.

Remote stations usually consist of several sensors, a computer processor, transmitter and receiver, power amplifiers and power equipment. The most important need for a meteor trail transmitting station is that the antenna must have an unobstructed view of the sky.

Meteor scatter systems in use today typically transmit at a rate of between 2 to 5 kbits a second using a system of phase shift key modulations which has the advantage of a very narrow bandwidth.

Meteorologists have successfully used the ionised trails in the studies of high altitude winds. The trails reflect and radar signals can be tracked by a specially built radar. Much of the information on atmospheric circulation at these high altitudes is derived from such observations.

### AUTOMATIC TICKET SYSTEM

## Computer keeps the musical score

THE ONE thing that would strike a note of discord in the smooth running of the Philharmonia Orchestra was its ticket system. That was until it invested £20,000 in a small computer to take over a very tedious job.

It is the only London based orchestra to employ a computer to run its affairs and to sell tickets to its supporters.

About 18 months ago, the Philharmonia Orchestra went to computer consultant Joseph Roth of Business Industrial Management, Wembley, and asked him to specify a system to handle ticket subscriptions. He then produced a tender which went out to several companies and the contract was won by a small OEM manufacturer in Bury called Boyd Microsystems.

Until the system, which is based on a TeleVideo computer, became operational for last year's season, the small administration staff at the orchestra's headquarters had to handle the ticket issuing and accounting by hand. They admit that this had become a nightmare.

Tickets were printed not by the orchestra but by the Royal Festival Hall ticket office which often had to print the batch of tickets six or more months in advance of the concert. These were then sent to the Philharmonia's box office so that it could handle the ticket sales through its subscription system.

Unsold tickets were returned to the Festival Hall about a month before the concert for sale directly to the public. Any returned but unsold tickets had to be paid for by the orchestra.

This system was very cumbersome indeed and there was a great deal of room for error. Tickets had to be placed in pigeon holes in the wall and taken out every time a seat was

sold. There were also various types of subscription which meant that different discounts were available to concert goers. There was always a discrepancy between the tickets sold through subscription which accounts for about 83 per cent of total sales, and those returned to the Festival Hall.

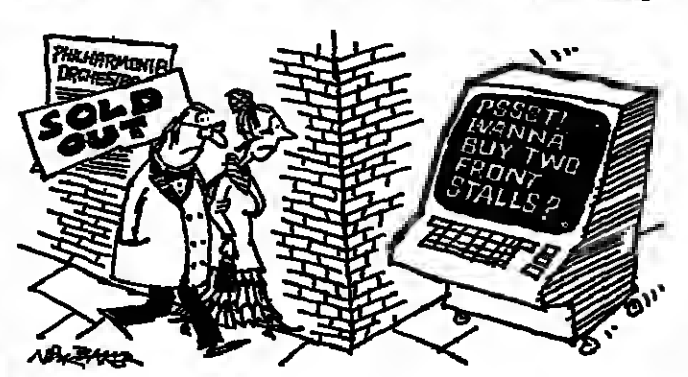
Computing power has cut dramatically the amount of time taken to run the system. The Philharmonia now prints its own tickets directly and sends a computer printout to the Festival Hall, listing all unsold seats so that the outstanding tickets can be printed and sold. Accounting is carried out automatically and it is now a simple matter to keep track of each seat sold, any special requirements a ticket holder may have.

As well as its ability to handle its subscription system, Mr Bishop hopes that the computer will be used for many other administrative duties. For example, it will soon be used to estimate the cost of putting on a concert.

"Every piece of music costs a different sum," said Mr Bishop. So it is possible to use the computer to estimate how many players will be needed for a particular musical work, how much each player is paid according to the latest union rates, travel and insurance costs.

Also the computer system is being used for word processing and printing standard letters to the orchestra's 2,900 subscribers. Press releases and artists contracts are prepared on the machine.

Short biographies of the artists taking part in a concert can be prepared and sent out to concert halls. Eventually the computer will store biographies of all the Philharmonia's artists and programme notes.



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### Energy Britain's low cost windmills

AN UNUSUAL new design of windmill which could cut dramatically the cost of electricity generating using alternative energy was shown in Australia yesterday.

It has been developed by Derek Taylor at the Open University's Alternative Technology Group in the UK. The design has a very simple design and needs little material to build.

The windmill spins on a vertical axis and can harness wind coming from any direction. The group at the Open University is looking for an industrial company to take up the project.

In practice the Taylor design resembles an inverted cone. Mr Taylor has envisaged having one or more blades with fixed or variable tilt angles.

The initial wind turbine which is being shown at the Solar World Congress in Australia is a two-blade "v" type with a fixed tilt angle and hatching wires. This is a relatively simple design in which the blades are attached by their roots to the hub by means of a "slapping" type hinge in much the same way as conventional horizontal type wind turbines.

Mr David Sharpe, at Queen Mary College's Department of Aeronautical Engineering in London, has been working with the Open University on the testing and design of the system.

Advantages for the new design are claimed at being multidirectional harnessing of the wind, self-starting of the turbine so avoiding the cost of a starting device or the use of stored or mains energy for starting as is required on other types of vertical axis machines, and simple blades which are relatively inexpensive to make.

ELAINE WILLIAMS







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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

Continued on Page 27



## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

**Continued on Page 2**

## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

**Continued on Page 2**

Sales figures are unofficial Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day where a split or stock dividend amounting to 25 percent or more has been paid. Dividends are listed as they are declared for the new stock, only. Unless otherwise noted, rates of dividends are annual dividends based on the latest declaration

a-dividend also straddle b-annual rate of dividend plus stock dividend c-equizing dividend d-called e-new year's dividend f-12 months ending g-12 months ending h-12 months ending i-dividend in Canadian funds, subject to 15% non-residence tax j-dividend declared after split-u or stock dividend l-dividend paid m-dividend in arrears n-dividend in arrears o-dividend meeting A dividends declared or paid this year, an accumulative issue with dividends in arrears n-new issue in the market p-the company has begun a new round of trading q-dividend paid in full r-E-P-E-earnings ratio s-dividend declared or paid in preceding 12 months, plus stock dividend t-stock split. Dividends begin with date of split, split-stakes 14 days after split u-dividend in arrears v-dividend value on ex-dividend or ex-distribution date w-new year's high x-trading halted y-in bankruptcy or receivership or being run by a receiver z-dividend in arrears aa-dividend in arrears such companies led when distributed, w-when issued w-with warrants aa-dividend or ex-rights, sxx-ex-distribution xx-without warrants yy-dividend and sales in full yy-dividend and sales in full



## AMERICAN STOCK EXCHANGE CLOSING PRICES

## NEW YORK CLOSING PRICES

[illegible]

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## BRITISH FUNDS

High	Low	Stock	Price	% Chg	Vol	Net
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00
100.00	99.50	British Funds	100.00	0.50	100	100.00

## LOANS

Public Board and Ind.

Financial

Building Societies

Foreign Bonds &amp; Rails

Americans

Five to Fifteen Years

Over Fifteen Years

Undated

Index-Linked

INT. BANK AND O'SEAS

GOVT. STERLING ISSUES

CORPORATION LOANS

COMMONWEALTH AND

AFRICAN LOANS

## FT LONDON SHARE INFORMATION SERVICE

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CHEMICALS, PLASTICS—Cont.

DRAPERY AND STORES

BEERS, WINES &amp; SPIRITS

BUILDING INDUSTRY,

TIMBER AND ROADS

ELECTRICALS

CANADIANS

BANKS, H.P. &amp; LEASING

CHEMICALS, PLASTICS

## ELECTRICALS—Continued.

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# Are you one of Europe's top 500 companies?

The FT European Top 500 survey gives the Financial Times a publishing first.

The FT has devised a way of measuring the value and performance of European companies – a way that is realistic and enables you to compare diverse companies offering a kaleidoscope of products and services.

The yardstick is market capitalisation – the value of each company's share based upon information from leading European stock exchanges) multiplied by the number of shares in the company. And the survey ranks the top 500 companies.

13 European countries are represented in this year's list. Britain leads with 233 followed by West Germany with 79, on down to Norway, Finland and Ireland with less than 6.

The FT's tables rank the top publicly-quoted companies, including banks throughout Europe. And one table ranks the top UK companies, with an analysis of major UK trends.

The articles which accompany the figures explain some of the surprises – for instance why Marks and Spencer comes No. 48 measured by sales, but shoots up to No. 4 measured on the FT's market capitalisation scale.

The FT survey is a double-first. The first time European companies have been measured in a way which makes comparisons meaningful. And the first of what will now be an annual survey.

This 8-page survey gives you the base for future reference. Reprints are available price £2.50 from the addresses below.

## No FT... no comment.

Reprints available from: Nicola Banham, Financial Times, Bracken House, 10 Cannon Street, London, EC4P 4BY, Tel. 01-248 8000 or Susan Boswell, Financial Times (Europe) Ltd., Guilloisstrasse 54, D-6000 Frankfurt-am-Main 1 Tel. 0611-7598 Price £2.50 (including postage).

**Save & Prosper—continued**  
**Overseas Funds & Sector Funds**

هكذا عن الله



Prices are in price  
units designated \$

[illegible]



## Mid-1984 target date for Kuala Lumpur tin futures trading

## Zimbabwe tobacco hopes

## PRICE CHANGES

**e for Kuala**  
**ading**

crash incident. At the close the price was £2.50 up at £1.064 a tonne.

**Sugar beet tests show a decline in root weight**

## Cocoa prices drop sharply

## BRITISH COMMODITY MARKETS

## Harvest turns out much better than expected

## FARMER'S VIEWPOINT:

By John Cherrington

## Harsh spring cuts dairy farmers' gross profits by 10%

## LONDON OIL

Highly Grade: Three months £1,080, 91. 80.50, 90. 91, 84.50, 85. Afternoon: Higher Grade: Three months £1,080, 91. 90.50, 90. 91, 80.50, 91. Kerb: Higher Grade: Three months £1,080, 91. 90.50, 91. 92. 91.50.

Oct-Dec 888-871	868-975	871-860
Jen-Mch 889-891	888-890	890
Apr-Jun 910-911	905-910	910

Select 97 (173) lots of 15 tonnes

Aug. 31	Aug. 30	Month ago	Year ago
293.02	390.18	658.09	227.99

(Base: July 1, 1952=100)

Sept	122.56	—	—	122.83
Dec	121.54	121.50	121.50	121.13

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COPPER 25,000 lbs. cents/lb

SIZE	5,000	bu min.	conts/56	lb
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## GOLD MARKETS

standard: Three months £8,726, 27, 15. High Grade: Three months £8,730, 15. Turnover: 4,440 tonnes.

Sales: 515 (402) lots of 100 tonnes.

**COVENT GARDEN**—Prices for the  
bulk of produce, in sterling per peck.

	Close	High	Low	Prev
Sept	415.4	—	—	414.4
Oct	418.7	420.5	416.0	418.0

	53.20	54.80	53.20	—
PEABEANS 5,000 bu min, mts/60lb bushel				
Class	Mid	Low	High	Low

Carrots—28 lb 2.50.  
Parsnips—28 lb 3.50-3.60.







**This announcement appears as a matter of record only.**

## August 1983

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